

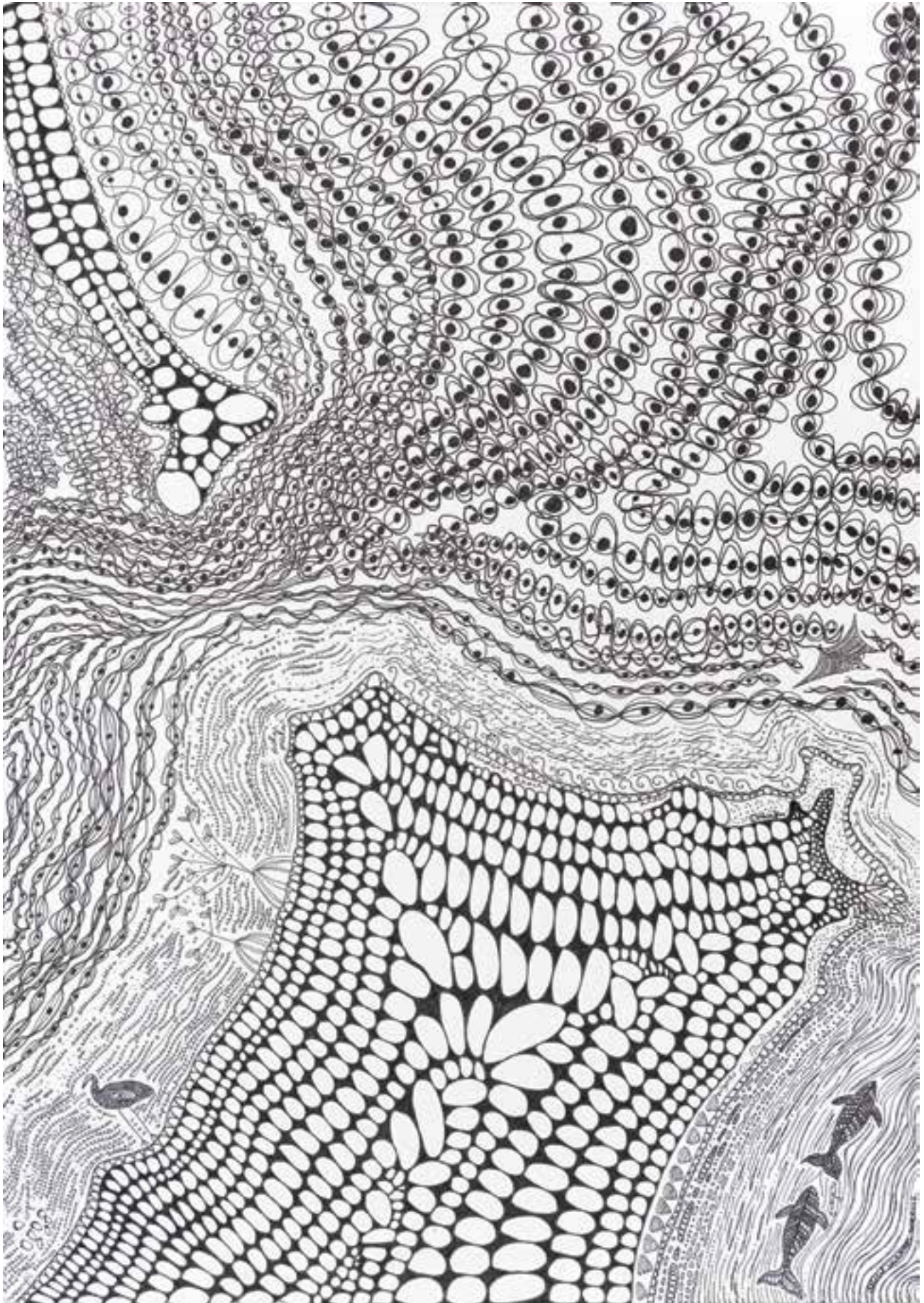


COMMITTEE FOR BRISBANE

- SINCE 1958 -



2020
ANNUAL REPORT



"Pulan to Mulgumpin" by Delvene Cockatoo-Collins (member of the Committee for Brisbane Advisory Council)

The Committee For Brisbane acknowledges the First Nations People of the region and their continuing connection to and care of the land, waters and community of that region. We also pay our respects to their Elders past, present and emerging.

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Our Vision

Greater Brisbane as the world's most liveable place.

Our Mission

To be the most influential, independent and visionary voice for a better Brisbane.

Our Values

- Apolitical and independent
- Evidence based
- Driving high integrity
- Inclusive and representative of a broad range of interests, activities and industries
- Influence through discussion, debate and advocacy

Strategic Policy Focus

01. Connected Brisbane

- Ease and efficiency of movement of people (residents/visitors), goods and services (greater Brisbane)
- Walkability and active transport
- South east Queensland long-term Transport Plan
- Digital connection, data capture and use (Smart Region)

02. Enterprising Brisbane

- Reimagining the city centre
- The jobs and industries of the future: employment in the new economy
- Knowledge/health/wellbeing precincts
- Entrepreneurship and innovation

03. Creative Brisbane

- Arts and culture
- First Nations heritage
- Sport and entertainment
- Night time economy
- Outdoor lifestyle

04. Equitable Brisbane

- Homelessness
- Safety
- Affordability and access
- Inclusivity



Message from the President

2020 was set to be the Committee's signature year. With a lot of structural change delivered by previous Presidents and Committees over the past four years, a new CEO, new Founder Members and the continuing support of our Advisory Council and existing Members, we planned to embark on a bold step-change in impact and profile.

Whilst a few issues challenged that ambition, I'm pleased and proud to say that I really think we pulled it off.

It is not understating the fact to say that the year 2020 has been a challenging one; on so many fronts for all of us.

The impact of COVID on the global and local economy has been hard hitting and deep. The personal, social and business costs will be long-lived and continue to impact the city and have significant influence on how greater Brisbane recovers, grows and builds resilience.

We have been fortunate, by comparison, to our sister cities around the world and those closer to home in the southern states.

It would be reasonable to argue that early intervention by government(s), industry and community responses have afforded Queensland, the south east Queensland region and Brisbane especially, a "tail wind" moment amidst a storm.

Retaining one of the largest aviation players in the city, the continuation of major construction and infrastructure projects, the hosting of multiple sporting and entertainment events, and enabling Queenslanders to enjoy and celebrate all that is wonderful about greater Brisbane, has been a fantastic fillip amongst so much turmoil.



Our role at the Committee for the next 12-18 months is to ensure that this momentum doesn't just continue, but that greater Brisbane catalyses the rich opportunity that is at play for a more resilient and prosperous future.

Like the prevailing performance of the state, region and city, I'm extremely pleased to note that the Committee has managed to brook the trend and, with some timely alteration to our 2020 plans, we have surpassed our reformed intent for the year.

But this hasn't just happened by luck; it's been attained by a clear strategy, agility and lots of individual and Member efforts:

- In 2020, we retained almost all of our Members and grew substantially too, with net growth of more than 40 new Members.
- We were prominent in advocating sound COVID recovery and resilience measures for the city and region and influencing government responses.
- We added valuable policy insight and promoted robust debate in the period prior to the local and State elections.
- We established a range of new-subcommittees that have attracted participation rates of more than 60% of our Members.
- Our events calendar was curtailed for obvious reasons yet, as you will see later in this report, we still managed to host on-line and in-person events, including a highly successful forum on innovation and the role of start-up enterprises.

The detail of much of this progress is outlined in this report. But the breadth, depth and reach of these achievements demonstrates that we are meeting our Members' expectations and adding valuable insight to the debate about how greater Brisbane grows.

It would be remiss of me not to identify some of those who have performed and committed generously throughout 2020.

Our inaugural CEO who took office in January, Barton Green, has provided a new energy and leadership to the Committee and deepened our profile and influence.

Our Founders – Corrs Chambers Westgarth, Harvey Lister, Jamie Pherous, Jude Turner, Steve Wilson AM, and Trevor St Baker AO – have ensured the Committee is able to be resourced and focused on the key themes of Connected Brisbane, Enterprising Brisbane, Equitable Brisbane and Creative Brisbane.

The Advisory Council, chaired by Steve Wilson AM, continues to provide strategic direction and a “finger on the pulse” response to the activities and intent of the Committee.

I'd like to thank our Members for their ongoing support of the Committee for Brisbane. A very special mention to Patron Members that have provided valuable in-kind support, namely McCullough Robertson Lawyers, Portfolio Design Group and BDO that, amongst other things, provided a home for us throughout the year.

I sincerely thank all those Management Committee Members who have driven the change that is now in train, knowing that some of you won't be on board in 2021. Without you, it wouldn't have been possible.

A special mention to the other office holders, Vice-Presidents Kylie Blucher and Peter Kelly, Secretary Liana Heath, Treasurer Paul Gallagher and to Director – Members and Partnerships, Annie Macnaughton.

Here's to 2021 and the continuing celebration of greater Brisbane and the elevation of our efforts to make our home the world's most liveable place.

Mike Gillen
President



Message from the CEO

Of all the amusing memes that did the rounds during this COVID year, one really resonated with me: “I’m sure we can all agree that, in 2015, no-one got the answer right to the question: what will you be doing in five years’ time?”

It’s certainly been a year of challenges. After starting in January as the Committee’s first Chief Executive Officer, just a few weeks later the impacts of the pandemic had us locked down.

My fairly ambitious agenda for 2020 had to be recalibrated and reassessed – just like every other business in greater Brisbane.

But as I cast back on a year nearly done, things turned out pretty well for the Committee – although I acknowledge that many of our members have done, and are still doing it tough.

Lockdown and restrictions on social movement brought an element of introspection to our lives, and across our membership that manifested itself into a desire to participate in guiding the future of Brisbane and our region.

We initiated a handful of sub-committees during the year, including to deal with legacies from a 2032 Olympic and Paralympic Games, to start driving a Smart Region agenda, to contribute big ideas to government about economic recovery and reform.

And for each of those initiatives, we were inundated with individuals and organisations that wanted to contribute.

Of all the “take outs” for me in 2020, the most satisfying was discovering this enormous desire across our membership to play a role in policy development and ideas generation for the city and region.

As we progress into 2021 and to the delivery and outcomes phase for these sub-committees and taskforces, we’ll see the agenda for the Committee’s next few years of activity and advocacy.

There’s an exciting future ahead for greater Brisbane and I would encourage you, through the Committee for Brisbane, to help design it.

Barton Green

Chief Executive Officer

2020 Highlights and Achievements

MEMBERSHIP



98%
Membership
renewal



101%
Increase in membership
since 2017-18

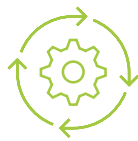


27
New
Affiliates

SUBCOMMITTEES



4
Sub-committees
established



5
Projects
initiated



60%
of members
on one or more
sub-committee/project

POLICY INITIATIVES



6
Policy/submission
papers lodged



28 Policy
recommendations
for economic recovery



17
Fast-tracked
project recommendations
for economic recovery

EVENTS



9
Events
(live and digital)

900+
Attendees



MEDIA AND ENGAGEMENT

7

Monthly
newsletters
(started May 2020)

68%

Newsletter
open rate

7

Media
releases

14

Media
stories

SOCIAL MEDIA

140+

Social Media
posts



44%

Increase to
1,438 followers
on LinkedIn



16.5%

Increase to
571 followers
on Facebook



12.6%

Increase to
456 followers
on Twitter



Policy Activity

The Committee significantly expanded its policy development activities during 2020 and established a number of sub-committees and project teams to research and develop strategic responses to regional challenges and opportunities.

Significantly, more than 60% of Members are represented on one or more sub-committee or project; an encouraging statistic and testament to the interest that Members have in participating in activities to drive towards our Vision of greater Brisbane as the world's most liveable place:

- Brisbane 2033: Olympics and Paralympics Legacy Taskforce: 27 members (see page 13)
- Climate Change Statement Group: four members (see page 16)
- Communications and Engagement Standing Committee: nine members (see page 15)
- Greater Brisbane Smart Region Taskforce: 33 members (see page 14)
- Liveability Indices Steering Committee: four members
- (Post-COVID) Recovery Strategy Group: 35 members (see page 10)
- Reimagining the City Centre Steering Committee: five members
- SEQ Transport Plan Working Group: four members

DID YOU KNOW?

1958: The Brisbane Development Association (renamed Committee for Brisbane in 2018) was founded by Sir Reginald Groom, a former Brisbane Lord Mayor who created the committee to provide feedback on issues affecting the city's development.

A MEMBER'S VIEW

The Committee for Brisbane, powerfully remade and renewed, continues to be the bipartisan voice of advocacy for the City of Our Dreams. Who else can so effectively align the interests into an unstoppable, united force for transformative change? CFB's Brisbane is a city I want to be part of!

Peter Edwards FRAIA, Director, Archipelago



COVID-19 Economic Recovery and Reform

In response to the community and economic challenges posed by the pandemic, the Committee worked at international, state and local levels on economic recovery and reform proposals throughout 2020.

International engagement

In April, during the early stages of the pandemic, CEO Barton Green participated in a videoconference of 11 cities across the globe, organised by some of our international peers: Barcelona Global and Regional Plan Association of New York.

The Committee for Brisbane and the Committee for Sydney were the Australian participants on the call, with Tel Aviv, Vienna, Sao Paulo, Toronto, Chicago, Dallas, San Francisco, New York and Barcelona. An earlier video conference involved the cities of Cape Town, Hong Kong, Paris, Glasgow and Amsterdam.

The resultant report that summarised the discussions included a number of references to Brisbane's and Queensland's initial responses to COVID and provided interesting reading about how cities and governments were responding to the pandemic at that time.



Queensland Response and Recovery Coalition

As an early initiative, the Committee for Brisbane coordinated a cross-industry meeting in March to discuss the economic impacts of COVID and strategies for recovery and reform.

That meeting led to the establishment of the Queensland Response and Recovery Coalition (QRRC) – coordinated by the Committee for Brisbane – a collective of more than 20 peak bodies and industry associations assembled to provide coordinated and relevant strategic advice to the state's key decision makers.

An initial meeting with the State was held in mid-April and a list of more than 60 recommendations and ideas were presented to the State Government. The QRRC was subsequently appointed as a member of a stakeholder group that met regularly with the State Government to progress recovery ideas.

The QRRC included:

- Australian Industry Group
- Australian Institute of Architects
- Australian Retailers Association
- Civil Contractors Federation Queensland
- Committee for Brisbane
- Council of Mayors (SEQ)
- Engineers Australia
- Heavy Vehicle Industry Australia
- Live Performance Australia
- Master Electricians Australia
- National Association for the Visual Arts
- National Retail Association
- Office of Queensland Chief Entrepreneur
- Property Council of Australia
- Property Leaders Brisbane
- QMusic
- Queensland Hotels Association
- Queensland Major Contractors Association
- Queensland Tourism Industry Council
- Real Estate Institute of Queensland
- South East Queensland Indigenous Chamber of Commerce

Recovery Strategy Group

Mid-year, the Committee for Brisbane established a Recovery Strategy Group (RSG) of more than 30 of its members who developed a list of 17 projects to be considered for fast-tracking and 28 policy and funding levers/initiatives to help drive economic activity and create jobs.

The RSG's recommendations were presented to the Brisbane City Council (BCC) and State Government in late May.

The Committee for Brisbane was subsequently appointed to Brisbane City Council's External Consultative Group and held a number of discussions with Cr Adam Allan, the Chair, and John Cowie, Project Director, of BCC's Economic Recovery Taskforce.

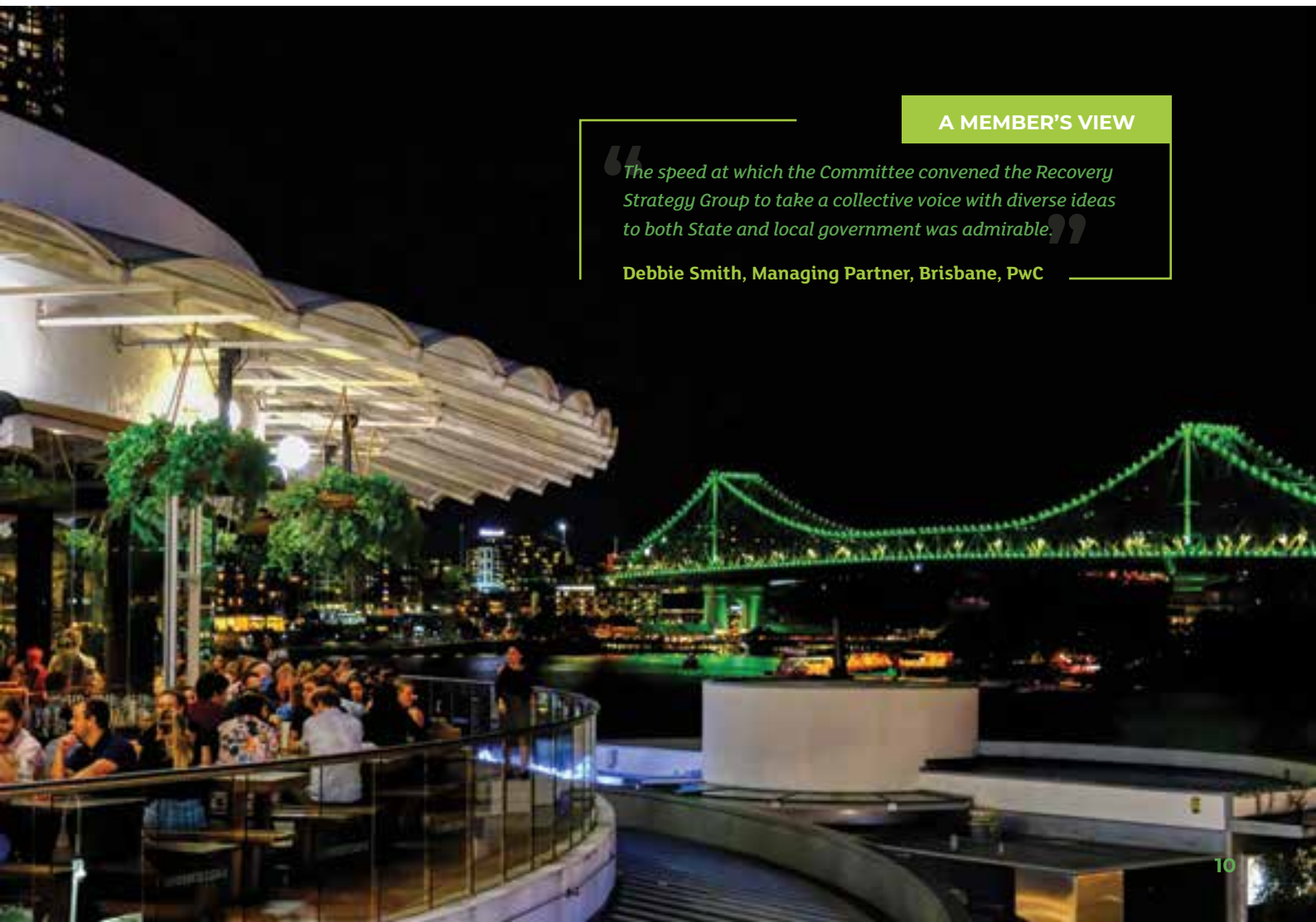
Pleasingly, the Council's Economic Recovery Plan, that was released in August, included a range of matters suggested by the Committee for Brisbane on skills, training and jobs; infrastructure; and building and construction.

The Committee for Brisbane will continue to work with BCC on economic recovery and reform strategies.

A MEMBER'S VIEW

“The speed at which the Committee convened the Recovery Strategy Group to take a collective voice with diverse ideas to both State and local government was admirable.”

Debbie Smith, Managing Partner, Brisbane, PwC





State Election Commitments

In September, the Committee for Brisbane presented a list of 10 policy commitments to the ALP, LNP, Katter's Australian Party and The Greens in the lead up to the state election:

- | | | | |
|------------|--|------------|--|
| 01. | Establish a "Commission for the New Economy". | 06. | Review the South East Queensland Regional Plan 2017 and update the State Infrastructure Plan to account for post-COVID impacts. |
| 02. | Initiate a "Brisbane as HQ" program. | 07. | Review project financing and procurement to improve project risk-management/sharing. |
| 03. | Re-engage with the Federal Government and Council of Mayors (south east Queensland) to progress the south east Queensland City Deal. | 08. | Commit to the 10-step plan for social and affordable housing (proposed by the National Affordable Housing Consortium and the Property Council of Australia). |
| 04. | Fund the business case for a 45-minute region. | 09. | Undertake an analysis of advanced manufacturing opportunities for greater Brisbane. |
| 05. | Undertake a review to embed circular economy and carbon neutral principles to rebuild the State economy with strong environmental credentials. | 10. | Establish the "1% Fund for Music" and "Percent for Art" schemes to support the arts and culture economy. |

A MEMBER'S VIEW

“With SEQ's population set to increase by 45% over the next 20 years, the Committee for Brisbane's Advisory Council plays an important role in advocating for sustainable infrastructure to ensure Brisbane remains one of the world's most liveable cities.”

Sue Johnson, Group Executive Queensland, Transurban

South East Queensland City Deal

In mid-July, the Committee for Brisbane expressed its disappointment at a decision by the three levels of government to cite COVID as a reason to postpone the long-awaited SEQ City Deal until some time in 2021 (it was scheduled for release in mid-2020).

A SEQ City Deal should be the centrepiece of recovery from the COVID-19 pandemic and the decision to postpone all the hard work done to date was confusing and disappointing.

Subsequently, we joined forces with nine other peak bodies to lobby all three levels of government to improve their level of engagement with industry.

With AI Group, Australian Constructors Association, Civil Contractors Federation Queensland, Engineers Australia, Housing Industry Association, Infrastructure Association of Queensland, Master Builders Queensland, Property Council of Australia and Urban Development Institute of Australia (Qld) we requested that the additional planning time be used to benefit SEQ by improving the level of engagement between governments and industry.

Further discussions with the Federal Government and COM (SEQ) have progressed that request.



2032 Olympics and Paralympics Candidature

The Committee for Brisbane is a strong supporter of the 2032 Olympics and Paralympics candidature and, while the topic of the Games was absent from public discussion for much of the year, the Committee did not want to lose its momentum on planning for a south east Queensland legacy.

In June we established the Brisbane 2033: Olympics and Paralympics Legacy Taskforce, comprising more than 25 Committee members, which (at the time of writing) proposed to have an initial list of legacy proposals to present to the new State Government in mid-November.

As part of its early workshop activities, the Taskforce settled on the Vision for a post-Games legacy and the Purpose for the Taskforce:

Vision

By 2033, greater Brisbane will be a region of international renown, proudly recognised for the celebration of its rich, ancient cultures and its contemporary creativity. It will have a thriving, sustainable and adaptable economy, anchored by a warm, open and inclusive community.

Purpose

Through broad collaboration, and the impetus of the 2032 Olympic and Paralympic Games, develop and advocate for policy initiatives and infrastructure projects that will deliver enduring economic, environmental, social and cultural dividends to build a thriving, inclusive, resilient and sustainable community.

WE SUPPORT THE **OLYMPICS & PARALYMPICS**
2032 BID

A MEMBER'S VIEW

“Now, more than ever, cities need bold collective leadership to realise a responsible, inclusive and inspiring future. The work of the Olympics and Paralympics Legacy Taskforce in supporting the candidature bid and promoting the long-term opportunity that hosting the Games brings to greater Brisbane is one example of the Committee's value and significance.”

Kate Meyrick, Director, Urbis Future State

Greater Brisbane Smart Region

One of the key areas of focus for the Committee for Brisbane is connectivity – in all its forms, including digital connectivity.

Across the globe, forward-looking cities are adopting and implementing Smart City agendas that are focussed on improving the lives of citizens and visitors through the optimum collection and ethical application of information and data.

The Committee for Brisbane intends to play a lead role in this critical area, including supporting and partnering with governments to drive innovation and outcomes.

In September, the Committee established the Greater Brisbane Smart Region Taskforce, made up of more than 30 members, including some individuals and companies with enormous experience of Smart City policies and projects across Australia and around the world.

The Taskforce held its initial planning workshop in early September to settle on a Vision and Purpose to direct the project and work has now started in earnest.

Vision

Greater Brisbane will be Australia's first Data Community – a digitally integrated region built on strong ethical foundations to harness technology and data for social good.

As a Smart Region that embraces continual improvement, greater Brisbane's achievements will be measured by an empowered community that enjoys improved quality of life and wellbeing; frictionless public access to information and services; and unlocking the data economy to drive a thriving regional economy.

Purpose

(With the guidance of the Greater Brisbane Smart Region Taskforce) the Committee for Brisbane will play a leadership role to promote and help drive greater Brisbane's journey to becoming Australia's first Data Community, ensuring that community good and regional economic benefits are critical influences on policy-making and action.

DID YOU KNOW?

1964: The Committee started its fight to establish a Port Authority at the mouth of the Brisbane River. After many forums and extensive consultation and pressure, the Port of Brisbane Authority was established in 1976 – 12 years after the original proposal to government.



Communications and Engagement Standing Committee

The first sub-committee established in 2020 was the Communications and Engagement Standing Committee that was formed to ensure we remain strategically engaged with members, partners and stakeholders through our various communications channels and event forums, including how events were held during the COVID-19 lockdown.

At the Sub-Committee's first meeting in early April it was made clear that the Committee for Brisbane must present events that challenge, stimulate and continue our goal to make greater Brisbane the world's most liveable place.

Chaired by Management Committee Member Paul Turner, the Standing Committee comprises every communications firm that is a member of the Committee for Brisbane and is a representative group with enormous sector experience:

- Alison Smith, Committee Member CFB; Group Executive, External Affairs, The Star Entertainment Group
- Amanda Newberry, Managing Director, Articulous
- Jane Edwards AM, Executive Chairman, BBS Communications Group
- Kylie Blucher, Vice-President CFB; Managing Director, Nine Qld and Nine Northern NSW
- Misti Bernard, Chief Operating Officer, Struber
- Paul Turner, Committee Member CFB; Chief Communication Officer, RACQ
- Peter Kelly, Vice-President CFB; Executive Director, Three Plus
- Scott Thompson, Director, 55 Comms
- Stephanie Paul, Managing Director, Phillips Group

DID YOU KNOW?

1967: The Association advocated for the Brisbane Botanic Gardens to be a vehicle-free zone.

Climate Change

During the year, the Committee reached out to a number of its Members for advice on the preparation of a policy statement on climate change. Our thanks to these Members who contributed:

- David Hertweck, Senior Manager, Planning and Environment, Port of Brisbane
- Professor Paul Burton, Director, Cities Research Institute, Griffith University
- Ross Fyrrar, Business Group Manager – Surface Water, GHD
- Sandra Nilson, Queensland Buildings Leader, Arup

Statement on Climate Change

The Committee for Brisbane accepts the scientific consensus on climate change and acknowledges that climate warming will have an influence on physical, ecological and economic impacts globally, including the greater Brisbane region.

In pursuit of the Committee's Vision for greater Brisbane to be "the world's most liveable place", the Committee for Brisbane believes that:

- Emissions reduction and economic wellbeing are complementary and inter-reliant
- Constructively addressing the challenges of climate change will create economic opportunities
- Action should be taken to pursue the dual and inter-related objectives of:
 - reducing emissions in pursuit of the lower-end scenarios identified in international agreements on climate change (eg the 2015 Intergovernmental Panel on Climate Change – Paris Climate Agreement)
 - optimising community, economic and ecological adaption to a warming climate

The Committee for Brisbane will:

- Support initiatives to reduce and offset emissions from the greater Brisbane region (to net or below zero levels), including transitioning to renewable energy
- Support efforts to build community, economic and ecosystem resilience to the impacts of climate change, which includes more frequent and intense incidents of extreme weather
- Constructively engage with industry, government and the community to promote positive policy and actions on climate change
- Advocate for climate change initiatives, including new technologies, that present opportunities for economic development and sustainability
- Acknowledge business and government leadership on climate action

DID YOU KNOW?

1984: A Brisbane River City Ideas Competition was organised by the Association to highlight the potential for Brisbane to become a "River City". Many entries were received, with 35 provided to Brisbane City Council for consideration.

We need shot in the arm for coronavirus

LEADERS OUTLINE VISION FOR COVID-19 RECOVERY

Queensland's business leaders have called for a massive shake-up of town planning and fast-tracking billions of dollars in projects to help Brisbane's economic recovery from the COVID-19 shutdown.

The Committee for Brisbane has called for a joint business-council task force to already being considered.

As important as these major projects are on the road to recovery, we must not forget the value of smaller projects

Infrastructure Australia chair Julie-Anne Alsop

Media Coverage

Business group prods council with ambitious blueprint for city's economic fightback

A massive shake-up of town planning has been recommended along with fast-tracking billions of dollars in projects revitalising the city to help Brisbane's economic recovery from the COVID-19 shutdown.



The Committee for Brisbane has called for a joint business-council task force to already being considered.



Travel bans leave tourism bleeding \$1b per month as education, exports suffer

Travel bans are costing the tourism sector as much as \$1 billion a month and the loss of international students could tally \$500 million, more if the bans extend into the second semester, according to a new business coalition.



Meanwhile, the Committee for Brisbane has brought together a key coalition of businesses to form the Queensland Response and Recovery Coalition to lobby government and point the way forward.

Billions in limbo as talks drag on

A MULTIBILLION-dollar deal to transform Brisbane and the southeast, involving former treasurer Jackie Trad, has been kicked into limbo despite other cities being on track to get their cash.

The SEQ City Deal was supposed to take the politics out of major infrastructure planning and funding but has instead fallen victim to a combination of COVID-19 and the electoral cycle, stakeholders say.

The deal being brokered originally by then-treasurer Jackie Trad, Federal Cities Minister Alan Tudge and the southeast's mayors on what the priorities were for infrastructure funding was expected this month but that timeline has been abandoned after COVID and the lack of a Budget.

The federal, state and local councils made the announcement just before midday Tuesday that the deal had been postponed, in a move industry groups have described as a "crash blow" for economic hopes.

"Today's announcement that the long-awaited South East Queensland City Deal has been delayed until some time in 2021 is a cruel blow to one of Australia's fastest growing regions, whose citizens deserve better," stakeholders from the Property Council and the Committee for Brisbane said.

"For more than two years, the Federal and Queensland governments and the Council of Mayors (South East Queensland) have been negotiating, with the support of industry, to deliver a package of infrastructure investment that recognizes and plans for the region's growth."

"The significant impact of COVID-19 on the state's economy should provide added impetus to a City Deal, not, as is completely opposite, the governments will extend the negotiation of the SEQ City Deal into 2021 while we focus on recovery from the COVID pandemic."

"A SEQ City Deal should be the centrepiece of recovery from the COVID-19 pandemic. Today's decision to postpone all the hard work done to date in combining and coordinating the various regional of Australia - Darwin, Geelong, West Sydney, Albury/Wodonga are benefiting from billions of dollars of investment through City Deals, so why is southeast Queensland being neglected?"

"We ask the government to reconsider this decision as a deliver on the promises made to south east Queensland residents to fund and priorities City Deal projects that will support our growth and our economy."

A spokesman for Treasurer Cameron Dick said "the agreement to extend negotiations on the SEQ City Deal was a joint decision by the Federal and State Governments and the SEQ Council of Mayors. While negotiating an SEQ City Deal remains a longer-term priority, the immediate focus for all governments is priorities around addressing the health and economic impacts of COVID-19."

The City Deal could be a critical part of Queensland's economic recovery, Brisbane Lord Mayor and SEQ Council of Mayors chairman Adrian Schrinner said. "Extending work on the SEQ City Deal into 2021 allows COVID-19 aspects to be considered as part of our future planning. It gives us time to work closely with councils and industry to understand what is needed for the long-term recovery," he said.

More voices the key to rebuilding the economy



OVER the past few weeks, while governments, industry bodies and unions have necessarily had their heads down responding to the COVID-19 pandemic, there has been planning underway for the longer-term.

That work has not just been about planning for recovery, it's been about planning to have a state economy that will be better and stronger than before.

Brisbane and south-east Queensland will play a crucial role, as the state's economic heavyweight and major transport hub, to help catalyse recovery across Queensland.

The reputation of both Brisbane and Queensland will be determined by how we manage the response to the pandemic and how we plan for recovery - by improving the economy, maintaining collaborative government, and benefiting our society.

That task is too big for governments alone.

One of the most impressive responses to the pandemic and lockdown has been the collaboration between commerce and government - a relationship that must not be allowed to wither once this crisis is over.

Just one example of that collaborative spirit is the formation of the Queensland Response and Recovery Coalition - a collective of 21 peak bodies and industry groups, assembled to provide co-ordinated and relevant strategic advice to the state's and city's key decision makers.

Representatives from economic sectors as disparate as retail, hospitality, tourism, the performing and visual arts, local government, manufacturing, real estate and property, construction and infrastructure are working collectively to inform government planning, policies and investment for economic recovery and long-term success.

More than 60 initial ideas and recommendations to stimulate and support the Queensland economy have been presented by the QRRC to the State Government, and discussions are under way.

This group, and others, must look upward and forward to help plan for Queensland's recovery, building on the state's competitive advantages to achieve stronger

Delays on city deal for SEQ

THOMAS MORGAN

BICKERING governments are being urged to resume talks for south-east Queensland's city deal as other state capitals secure lucrative agreements to lock in vital infrastructure projects.

The Committee for Brisbane and Property Council of Queensland have called for a deal to be reached now after progress for the deal was suddenly postponed in July to focus on the recovery of the COVID-19 pandemic.

The regional agreement would see billions of dollars shed on new infrastructure as faster rail and upgrades to help cater for an estimated 2 million more residents in coming decades.

The delay until at least 2021 despite deals being announced for Adelaide two weeks ago and for Perth earlier this week, with the Western Australian capital securing investment in infrastructure.

Interstate announcements have led two major organisations to press and ministers to get to the table for Queensland.

"We don't delay, let's get on with the future of Queensland," Committee for Brisbane chief Barton Green said.

The Council of Australian Governments executive board said the city deal was "certainly to be a key industry in the

Membership

Despite the challenges of COVID on our economy, the Committee for Brisbane enjoyed a significant increase in membership across all categories. At the time of writing, 60 new members had joined since January (a net gain of 54), continuing a positive trend in membership over the past few years.

	2020-21	2019-20	2018-19	2017-18	% increase over 4 years
Patrons	33	23	20	19	73.7%
Corporate Members	37	24	24	11	236.4%
Enterprise Members	32	25	33	27	18.5%
Individual Members	53	23	33	12	341.7%
SUB-TOTAL	155	95	110	69	124.6%
Affiliates	27	0	0	0	
TOTAL	182	95	110	69	163.8%

Founders

In addition to its membership income, the Committee for Brisbane receives generous financial support from a small group of senior Brisbane business people and businesses who are committed to growing the Committee's activities and influence in the region.

- Corrs Chambers Westgarth
- Harvey Lister, Chairman and CEO, ASM Global (Asia Pacific)
- Jamie Pherous, Managing Director, Corporate Travel Management
- Jude Turner, Owner, Spicers Retreats and Scenic Rim Trail
- Steve Wilson AM
- Trevor St Baker AO, Founder and Deputy Chairman, St Baker Energy Innovation Fund

A MEMBER'S VIEW

"I have thoroughly enjoyed being a participating member of the Committee for Brisbane. What sets them apart from other industry bodies is their passion and how this underpins their advocacy – both of which are channelled to provide a 'better Brisbane'. They provide a real sense of purpose and honesty in their efforts – they provide the very real 'missing' link between our politicians and industry."

Matthew Mackey, National Director – Cost & Commercial, Arcadis

Patrons

Patrons are our most senior level of membership and are called upon for strategic insights and support for the Committee's many activities, including research-led policy development and thought leadership commentary.

AECOM

APP

architectus™

Arkhefield

ARUP

**ASM
GLOBAL**

BDO

BlightRayner

BNE
it all begins here

**CORRS
CHAMBERS
WESTGARTH**

Deloitte.

GHD

ISPT SUPER
PROPERTY

lendlease

**McCullough
Robertson**

nbn™

**place
design
group.**

PORT of BRISBANE
Here for the future

portfolio™

**Queensland
Government**

**RACING
QUEENSLAND**

RLB Rider
Levett
Bucknall

RNA

**southbank
corporation**

**St BAKER
ENERGY
INNOVATION
FUND**

suez
environment

technologyone
Transforming business, making life simple

THE STAR
ENTERTAINMENT GROUP

**THE UNIVERSITY
OF QUEENSLAND
AUSTRALIA**

THREE PLUS
Reputation • Brand • Relationships

Tract

Transurban

URBIS

Affiliates

In an initiative to expand engagement with other business leaders, in mid-2020 the Committee established a new membership category of Affiliate – to link with peak bodies, industry associations and not-for-profits that share an interest in our region.

The response was overwhelming and, within a couple of weeks, we were delighted to welcome more than 25 organisations as Affiliates.



Brisbane Visual Arts Advocacy



Corporate Members

- Accenture
- Arcadis
- Archipelago Architects
- Articulous
- Aurecon
- BBS Communications Group
- Bond University
- Bureau Proberts
- BVN Architecture
- Cardno
- Conrad Gargett
- Cottee Parker Architects
- Davidson
- Dexus
- EMM Consulting
- Ethos Urban
- Hassell Studio
- Howard Smith Wharves
- Hutchinson Builders
- Ipsos
- Laing O'Rourke
- Live Nation
- Nine Qld and Nine Northern NSW
- O'Neill Architecture
- Parity Group
- Phillips Group
- Piper Alderman Lawyers
- PwC Services
- QUT Design Lab
- (QYAC) Quandamooka Yoolooburrabee Aboriginal Corporation
- RACQ
- Rothelowman
- Seqwater
- SNC Lavalin Atkins
- Sofitel Brisbane Central
- 6YS
- Telstra

DID YOU KNOW?

1969: Buses replaced trams and the Association started its campaign to convert Queen Street into a pedestrian-only precinct. The Queen Street Mall opened in 1982 – big campaigns take a long time.

Event Highlights

The Committee delivered a full program of events in 2020, including three public events, four live-stream events and a Patrons' briefing – not bad in a challenging year.

In May, following a request for proposals, the Brisbane Convention and Exhibition Centre (BCEC) was appointed as the Committee for Brisbane's preferred venue partner – an important step in simplifying event logistics.



EVENT 1

9 February, hosted by Patron Member Architectus.

Patrons' briefing with Cameron Costello, CEO of QYAC (Quandamooka Yoolooburrabee Aboriginal Corporation).



EVENT 2

10 March, Howard Smith Wharves

Brisbane 2033: Planning a Post-Olympics Legacy

Keynote speaker: Gordon Price, six term Vancouver City Councillor

Panellists:

- Emma Thomas, Partner (Infrastructure & Urban Renewal), PwC
- Stephen Yarwood, Futurist and former Lord Mayor of Adelaide
- Dr Nicole Kalms, Associate Director, Founding Director XYX Lab, Monash University

Sponsored by McCullough Robertson Lawyers.



Left to right: Dr Nicole Kalms, Barton Green, Emma Thomas, Gordon Price, Stephen Yarwood, Stuart Macnaughton (McCullough Robertson Lawyers).

The 2020 events program was interrupted by COVID-19, however, with the generous assistance of Enterprise Member Struber, we were able to present four streamed events via Zoom.

EVENT 3

12 May, via Zoom

Mission Fit Cities: Competitiveness in the Post Pandemic Age

Part One: Setting the Scene, Brisbane in a New World Order, with Kate Meyrick, Director with Urbis Future State.



EVENT 4

14 May, via Zoom

Mission Fit Cities: Competitiveness in the Post Pandemic Age

Part Two: Brisbane, a Generation 6 City, with James Tuma, Group Director with Urbis Future State.

EVENT 5

9 June, via Zoom

Brisbane and COVID: how smart and digitally connected is the city able to be?

Speakers:

Julianne Alroe, Chair Infrastructure Australia

Adam Beck, Executive Director Smart Cities Council Australia New Zealand



EVENT 6

18 June, via Zoom

Post-Budget Briefing and Forward Planning for Brisbane.

Speaker:

Deputy Mayor Cr Krista Adams, Chair, City Planning and Economic Development Committee.



EVENT 7

13 October, Premier's Hall, Parliamentary Annex

Brisbane's Brightest Ideas – how our innovations have gone global.

Panellists:

- Dr David Finn, Founder and Chief Growth Officer, Tritium
- Chris Jeffery, CEO Field Orthopaedics and Executive Director, Robotics Engineering Research Labs
- Dr Eeshan Kulkarni, Commercialisation Officer, St Baker Energy Innovation Fund

Sponsored by St Baker Energy Innovation Fund.



EVENT 8

19 November, BCEC

2020 Inner City Vitality Report.

Panellists:

- Geoff Hogg, Chief Casino Officer (Queensland), The Star Entertainment Group – Hotel stays/tourism sector
- Robina Xavier, Deputy Vice-Chancellor and Vice-President (Education), QUT – Education health
- Lindsay Carroll, Deputy CEO and Legal Practice Leader, National Retail Association – Retail health
- Matt Beasley, Office Development, Queensland, Dexu – Commercial and residential occupancy health
- Dr Matthew Burke, Griffith University – Transit/Mobility health

Sponsored by The Star Entertainment Group and RACQ.



**DID YOU
KNOW?**

2009: The Association was a Founding Partner with the National Trust (Queensland) and the State Government on Brisbane Open House. The popular annual event celebrated its 11th anniversary in 2020.

EVENT 9

2 December, AECOM

How could we better govern SE Queensland?

Event under development at the time of writing.

**DID YOU
KNOW?**

1971: The Association approached the Minister for Civil Aviation to speed up development of an international-standard terminal complex, arguing that the then-airport terminal handicapped Brisbane and the region in terms of tourist appeal.

A MEMBER'S VIEW

“The Committee for Brisbane is providing a much needed platform for collaborative discussion and industry-led action. I've found real value in my role on the Greater Brisbane Smart Region Taskforce, working alongside a diversity of industry professionals, in developing strategies to drive positive transformation for Brisbane and South East Queensland.”

Cara Westerman, Consulting Leader Queensland, Arup

Committees for Cities and Regions Network – Australia and New Zealand

The Committee for Brisbane is a member of the Committees for Cities and Regions Network – Australia and New Zealand, a collective of like-minded organisations who are committed to improving their city and region.

The bi-annual network meeting scheduled for Canberra in March, including briefings for several Federal Ministers, was converted to an online meeting due to travel restrictions.

The network stayed in contact informally through phone and video meetings throughout the year and shared information regarding the response and recovery to COVID-19 in each city and region.

The March and October network meetings were held online and an in-person meeting is planned to be held in March 2021.

Committees for Cities and Regions Network members:

- Adelaide
- Auckland
- Ballarat
- Brisbane
- Broome
- Cairns
- Canterbury (NZ)
- Echuca Moama
- Geelong
- Gippsland
- Greater Frankston
- Greater Shepparton
- The Hunter
- Melbourne
- Perth
- Portland
- Sydney
- Wagga
- Wyndham



Advisory Council

The Committee for Brisbane is supported by a group of highly experienced and well-known Brisbane business leaders who form the Advisory Council that provides strategic advice and direction to the Association and the Management Committee.

- Chair: Steve Wilson
AM, Chairman, Racing Queensland
- Delvene Cockatoo-Collins,
artist and Quandamooka woman
- Eddie Scuderi, Partner,
Intellectual Property,
Technology and
Competition, Corrs
Chambers Westgarth
- Harvey Lister, Chairman
and CEO, ASM Global
(Asia Pacific)
- Professor Ian Frazer AC,
CEO and Director of
Research, Translational
Research Centre
- Jason Scott, Managing
Director, News Ltd Qld,
NNSW & NT
- Jude Turner, Owner, Spicers
Retreats and the Scenic
Rim Trail
- Julieanne Alroe, Chair,
Infrastructure Australia
- Li Cunxin AO, Artistic
Director, Queensland Ballet
- Peter Varghese AO,
Chancellor, University of
Queensland
- Raynuha Sinnathamby,
Managing Director,
Springfield City Group
- Rosemary Vilgan,
Non-executive Director
- Sue Johnson, Group
Executive Queensland,
Transurban
- Tracy Stockwell OAM,
Deputy Chair, Swimming
Australia
- Trevor St Baker AO, Founder
and Deputy Chairman,
St Baker Energy Innovation
Fund

A MEMBER'S VIEW

“The Committee for Brisbane is a dynamic, visionary and bipartisan organisation led by a highly aspirational management team and industry experts on its Advisory Council. The committee's main purpose is to generate and promote innovative and transformational ideas, and to bring governments, industry and communities together to create a world-class region to live and work. The Committee has already made a positive difference and I'm excited to see what it will achieve in the future!”

Li Cunxin AO, Artistic Director, Queensland Ballet



Management Committee (left to right): Kristan Conlon, Gavan Ranger, Brendan Christou, Gavin Adams, Kylie Blucher, Paul Turner, Mike Gillen, Paul Gallagher, Barton Green, Martin Ryan, Liana Heath, Dai Gwynne-Jones, David Hertweck, Michelle Lee, Peter Kelly, Graeme Harvison. Absent: Alison Smith, Annie Macnaughton, Ben Lyons, Chris McCluskey, Nick Davy, Steve Wilson.



Management Committee

Governance of the Committee for Brisbane is undertaken by a Management Committee, elected at the Annual General Meeting. These individuals represent a range of corporate members from a wide cross-section of the greater Brisbane economy.



Mike Gillen President
Director Cities, AECOM

Mike is an experienced land use planner with 25 years of project experience in urban and regional development and transport infrastructure.

Mike is responsible for the leadership, management and performance of architecture, planning, urban design and landscape teams across Queensland for AECOM. These teams work in a range of markets including urban development, infrastructure, energy, mining and resources and environment, delivering design and planning advice, strategies, plans and guidelines.



Kylie Blucher Vice-President
Managing Director, Nine Qld and Nine Northern NSW

Kylie Blucher has an extensive knowledge of both the radio and television industry after more than 25 years working with both the Austereo Radio Network and the Nine Network. She moved into the television industry at Nine Queensland in 1997 where she has moved through the ranks as Marketing Director to Programming and Marketing Director, before taking on her current role in 2010 as Managing Director. In 2016 Kylie also took up the role as Managing Director of NBN (regional NSW Channel Nine).

Blucher has held a number of board positions over the past 10 years including Major Brisbane Festival (Deputy Chair), Surf Lifesaving Queensland Foundation, the Queensland Eye Institute Foundation, Youngcare and the Queensland Performing Arts Trust.



Peter Kelly Vice-President
Executive Director, Three Plus

Peter Kelly is Executive Director of Three Plus, a business and marketing consultancy specialising in brand reputation and relationships. He consults across a range of sectors with particular expertise in development and infrastructure. Peter is a former journalist, presenter and chief of staff with Channel Ten in Brisbane and Channel Seven Queensland and a former communications manager for the Queensland Reds. As a long-serving director of autism charity AEIOU, he has overseen its growth from a startup to a not for profit employing more than 120 full time staff and providing services to more than 200 families across Queensland.



Paul Gallagher Treasurer
Partner, Audit & Assurance, BDO

Paul is responsible for the audit of a significant number of the firm's clients in a broad range of industries. Paul's expertise is in the area of statutory and special purpose audits, special investigations, due diligence and corporate governance advisory. Paul has wide experience across a number of industries.

Paul acts for a number of high profile clients in the property development, building and construction industry. Across these industries Paul's clients range from listed public companies to family owned and operated entities.

Key assignments: financial services, property & construction, retail, hotels and venue management.



Liana Heath Secretary
Queensland Manager, Asialink Business

Liana is the Secretary of the Committee for Brisbane. Liana leads the Queensland operations of Asialink Business, a national organisation supporting business, government and education institutions with their Asia strategy and capability. Liana also brings valuable commercial and leadership experience gained in the arts sector, as the CEO of Artisan, a not-for profit, peak body for Queensland design and craftsmanship and in her capacity as Director, Asia Pacific Council at Queensland Art Gallery – Gallery of Modern Art and currently Director at the Museum of Brisbane.

Liana has also worked in management consulting with KPMG for 5.5 years in Brisbane and Hong Kong. Her qualifications include Masters of International Business (Management Specialisation) and a Bachelor of Business (International Business & Marketing), both from Queensland University of Technology.



Alison Smith Committee Member
Group Executive External Affairs, Star Entertainment Group

General Manager Corporate Affairs, Queensland, The Star Entertainment Group. Alison Smith has been with The Star Entertainment Group since mid-2015. Her role covers government, industry and media relations for the group's Treasury Brisbane, Star Gold Coast, Sheraton Grand Mirage Gold Coast and Queen's Wharf Brisbane. She is a senior media and corporate relations executive with experience at Rio Tinto's coal and uranium businesses in Australia, Africa and Canada.

Alison has worked in the public and private sectors in ICT, transport, energy, police and corrective services. In 2014 she was the project manager of an international marketing campaign for the G20 Leaders' Summit in Brisbane. Alison is a director on the Brisbane Festival board.



Ben Lyons Committee Member and Past President
Director, Planning, Urbis

Ben is a Director of Planning at Urbis. He is an experienced and respected town planning consultant. His strategic advice, professional opinion and project leadership skills are highly sought after by both the private development sector and government. Ben has assisted clients in securing approvals for a variety of development types and project scales, including city-shaping urban renewal precincts, major commercial and residential towers, mixed-use developments and significant retail centres.

His work in both statutory planning and strategic planning has been recognised nationally with awards for excellence and he regularly appears as an expert in the Queensland Planning and Environment Court. A member of multiple professional associations and advisory committees, Ben is also a Past President of the Committee for Brisbane.



Brendan Christou Committee Member and Immediate Past-President
Chief Executive, Royal National Association

Brendan was appointed Chief Executive of the RNA in 2012 after serving as Deputy Chief Executive/Chief Operating Officer since 2009.

A Certified Practising Account, Brendan started at the RNA in 2004 as the Association's Financial Controller. His previous experience spans across the retail, engineering and financial services industries. He completed his Master of Business Administration from Curtin University in 2008.

Brendan is a board member of the International Association of Fairs and Expositions.



Chris McCluskey Committee Member and Past President
General Manager, Development, ISPT

Chris is the General Manager – Development Services, ISPT. Chris has over 25 years experience in the Australian property markets in both major project development and advisory fields. For the past 20 years, Chris has worked on developments for ASX top 50 public companies and has delivered projects across the residential, commercial and retail sectors. He joined ISPT in May 2010 as Development Director and successfully delivered the Wintergarden redevelopment in 2012 and oversight of ISPT's Queen Street Mall strategy which has delivered national retail flagships to Brisbane.

In June 2013, he was appointed General Manager, Development Services and now leads ISPT's national development business overseeing a \$2.5billion diversified development pipeline with major office and retail projects in Perth, Melbourne, Brisbane and Sydney. Chris holds Bachelor Degrees in Commerce and Arts from The University of Queensland, is a Past President of the Brisbane Development Association and current Board member of Brisbane's CBD Economic Development Board.



Dai Gwynne-Jones Committee Member
Director, Portfolio Design Group

Dai Gwynne-Jones has through the line communications experience and has worked in senior sales and marketing leadership roles across a wide variety of business on both agency and client side. With a strong reputation and network within the Queensland marketplace, he is known for his ability to deliver and has a passion for driving innovation, change and growth.

Dai is a director of Portfolio, one of Queensland's most established advertising agencies and has particular strengths in corporate branding and logo development, with significant experience across the property and financial services industries. He has delivered multiple strategic and creative solutions to a wide variety of major corporations and organisations. Dai is also on the management committee of the Australian Graphic Design Association.



David Hertweck Committee Member
Senior Manager, Planning and Environment, Port of Brisbane

David Hertweck is the Manager, Planning at Queensland's largest multi-commodity port, the Port of Brisbane – an economic engine for the state and a catalyst for Brisbane's growth; handling in excess of \$50 billion in trade annually. In this role, David has lead development facilitation and assessment activities for more than 17 years.

With post-graduate qualifications in urban and regional planning and environmental management from the University of Queensland, David has worked collaboratively with a multitude of practitioners in the allied professions of architecture, landscape and urban design, engineering, project management, building certification, transport logistics, resource economics and ecology in the private and public sectors for close to quarter of a century.

This experience has informed David's ongoing mentoring activities for the Planning Institute of Australia and The Smith Family and in his complementary role as the Director of his own consulting firm, Ronin Town Planning.



Gavan Ranger Committee Member
Strategic Director, Arkhefield

Gavan is a widely experienced architect who has worked on significant projects in both the public and private sectors, and as a principal of major architectural and design practices in Adelaide, Melbourne, Canberra and Brisbane.

He has degrees in architecture from the University of Adelaide and a Master of Science in Engineering Science, majoring in transportation, from UC Berkeley in USA. His span of work covers strategic input to urban, transport, institutional, commercial and residential projects around Australia, with roles ranging from key designer and design manager through to overall development manager and project director for significant projects.

Gavan's professional roles have been complemented by long term involvement with the Australian Institute of Architects at state and national levels, recognised by the Institute's award of Life Fellow. He continues to contribute to professional, industry and NFP organisations at a senior level.



Gavin Adams Committee Member
National Surface Transport Facilities Leader, GHD

Gavan is a Director of Architecture at GHDWoodhead and also the national Surface Transport Facilities leader for GHD.

In addition to the GHDWoodhead roles, he is a GHD principal and as National Surface Transport Facilities leader with responsibility to pursue, win and deliver land and water transportation projects across Australia.



Graeme Harvison Committee Member
Senior Principal, Tract

Graeme Harvison is the Director of Planning & Landscape Architecture at Tract.

Graeme offers over thirty five years of experience in the field of landscape architecture, urban design and master planning. He is the Managing Director of Tract Consultants Pty Ltd in Queensland and a Fellow of the Australian Institute of Landscape Architects



Kristan Conlon Committee Member
Partner, McCullough Robertson Lawyers

Drawing on her 18 years of experience developed since a graduate lawyer at McCullough Robertson, Kristan has extensive experience in the sale and acquisition of commercial, retail and industrial properties, commercial and retail leasing, and often advises on property matters arising out of major corporate acquisitions, including the conduct of and reporting on due diligence investigations.



Martin Ryan Committee Member (from 18 August 2020)
Executive General Manager, Commercial Brisbane Airport Corporation

Martin Ryan is the Executive General Manager of Brisbane Airport Corporation's Commercial group. Martin and his team are responsible for multi-disciplinaries, property and retail development and management, ground transport operations and customer service, consumer marketing and ecommerce – the team are unified by a focus on delivering exceptional outcomes for our partners, employees, community and stakeholders.

With over 25 years' experience in senior executive positions, Martin has a proven track record of planning, creating and executing strategic initiatives across a broad range of industries. While he is known for applying his keen commercial expertise to deliver consistent growth and positive outcomes, his ability to inspire collaboration via an inclusive and inspirational leadership style has allowed innovation to flourish.



Michelle Lee Committee Member and Past President

Michelle was, most recently, the General Manager, Precinct Development for our city's economic development board – Brisbane Marketing. In this role she is focused on strategic projects, investment and initiatives that enhance the development of Brisbane's key economic precincts. Originally commencing her career as an architect, Michelle is a highly experienced professional who has held senior management, business development, strategic planning and design roles in the corporate business, construction and property sectors.

Michelle is a passionate advocate for Brisbane and a long-standing member of the Management Committee, including two years as President from 2012 – 2014.



Nick Davy Committee Member Executive Project Director, Case Meallin

Nick Davy is an experienced leader in the development and delivery of property and infrastructure. He has held diverse industry roles over his 30 year career as advisor, designer, developer and project director delivering substantial projects across Australia and in Europe. Nick leads innovative and energetic execution of return on commercial investment and is passionate about the smart engagement of people in successful project outcomes.

From his academic background in Architecture, Design and Learning & Development, Nick is a founding Director of the UK's national agency for Urban Open Space and has had executive roles in some of Europe's largest mixed-use developments. Nick is an Executive at Case Meallin leading QLD business operations and sits on the Committee for Cities for Property Council of Australia.



Paul Turner Committee Member Chief Communication Officer, RACQ

Paul Turner is Chief Communication Officer at RACQ where he has served for almost eight years. RACQ has 1.7million members and is Queensland's peak motoring body, largest club, one of the largest personal lines insurers and now operator of a bank. Paul is responsible for Advocacy, including public relations, traditional and social media, public and road safety policy, education and publishing, which includes the digital and hard copy club magazine with a circulation of more than one million. Paul also services as a Director of RACQ's long term community rescue helicopter partner, LifeFlight.

Paul has worked for more than 30 years in media, politics, public relations and corporate communications including for companies such as Bank of Queensland and Origin Energy. He has previously worked in politics as a media advisor and chief of staff and began his career as a newspaper journalist.



Scott Douglas Committee Member (to 8 August 2020) Consultant

Scott was the Executive General Manager, Property – Brisbane Airport Corporation (BAC). Bringing more than 26 years' experience in the property industry, Scott has proven experience and significant skill in asset management, development management and funds' management.

Prior to joining BAC, Scott held the positions of Investment General Manager and Fund Manager at QIC in his 20-year career with QIC. Scott also spent 5 years with Westfield as a Development Executive.

In his role at BAC, Scott led a dynamic property team focussed on the portfolio asset management and the delivery of a significant pipeline of mixed-use projects.

Scott has been a Queensland Divisional Council Member of the Property Council of Australia since 2014 and was formerly a Board member of the Property Industry Foundation.



Steve Wilson AM Committee Member
Chairman, Racing Queensland

Steve Wilson AM had an extensive career in the investment industry in Sydney, London and Brisbane leading stockbroker Wilsons to become a national leader in emerging companies whilst establishing investment management through Hyperion (1996) and Pinnacle (2006). Pinnacle, an ASX 300 company, was spun out of Wilsons in 2016 and has funds under management of \$45 billion across 12 affiliates.

Steve is Chair of Racing Queensland and a Director of the Centre for Independent Studies and Racing Australia. He previously chaired Southbank Corporation (16 years), Hyperion Asset Management, St John's Cathedral Completion Fund, and Queensland Rugby Union and was a Director of Telstra Corporation, Tourism Queensland and the Council of Queensland University of Technology.

He was awarded an Order of Australia in 2011 for services to the finance industry and community, the BDA Gold Medal in 2008 for his role in transforming Southbank and honorary doctorates from QUT and Griffith Universities.

Executive



Barton Green GAICD Chief Executive Officer

Barton Green has executive management experience spanning more than 34 years and company director experience of more than 22 years. He has served on the Boards of private companies, statutory authorities and not-for-profit organisations, including as Chairman and Deputy Chairman.

He is a communications and marketing expert, having spent 40 years as a journalist or communications consultant to the public and private sectors, including 35 years' experience working in and around politics.

Barton offers a unique blend of communications, political and environmental experience both as a practitioner/consultant and as a senior executive and director.



Annie Macnaughton Director – Members and Partnerships

Annie joined the Committee for Brisbane in July 2017 as Executive Director. Annie is a marketing and business specialist who has run her own businesses in Brisbane over the last 16 years and worked with Brisbane Open House in 2015 and 2016.

Her professional services experience and passion for Brisbane's potential means she is well placed to develop BDAC4B's programs and work closely with the Membership.

DID YOU KNOW?

1981: Seven years prior to World Expo '88, the Association released its Policy Statement for the Planning of the Brisbane South Bank, proposing integrated development including a trade centre, commercial, retail and residential options.



FINANCIAL REPORT

Committee for Brisbane

Statement of comprehensive income
for the year ended 30 June 2020

BRISBANE DEVELOPMENT ASSOCIATION INC

(BDA The Committee for Brisbane)

COMMITTEE'S REPORT

Your committee members submit the financial report of the Brisbane Development Association Inc. for the financial year ended 30 June 2020.

COMMITTEE MEMBERS

The names of committee members who held office as at the date of this report are:

Mike Gillen (President)	Kristan Conlon
Kylie Blucher (Vice President)	Scott Douglas (to 10/8/20)
Peter Kelly (Vice President)	Martin Ryan (from 18/8/20)
Liana Heath (Secretary)	Nick Davy
Paul Gallagher (Treasurer)	Paul Turner
Alison Smith	Steve Wilson AM
Dai Gwynne-Jones	Ben Lyons (Past President)
David Hertweck	Brendan Christou (Past President)
Gavan Ranger	Chris McCluskey (Past President)
Gavin Adams	Michelle Lee (Past President)
Graeme Harvison	

The Chief Executive Officer is Barton Green.

PRINCIPAL ACTIVITIES

BDA, The Committee for Brisbane, is an independent not-for-profit organisation that is committed to shaping Brisbane's future as the world's most liveable place.

SIGNIFICANT CHANGES

No significant change in the nature of these activities occurred during the year.

OPERATING RESULT

The surplus for the year after providing for income tax amounted to \$52,385 (2019: deficit \$8,492).

Signed in accordance with a resolution of the Members of the Committee.

Brisbane

Dated 20th October, 2020

BRISBANE DEVELOPMENT ASSOCIATION INC**INCOME & EXPENDITURE STATEMENT FOR THE YEAR ENDED 30 JUNE 2020**

	2020	2019
	\$	\$
Income		
Dividend income	471	479
Membership Subscriptions	360,324	61,676
Seminars & Luncheons (incl sponsorship)	114,712	94,622
Interest Income	-	305
Total Income	<u>475,507</u>	<u>157,082</u>
Expenses		
Audit Fees	1,725	1,639
Bank Charges	903	951
Bookkeeping costs	15,500	6,667
Brisbane Open House	-	-
Computer costs	90	180
Consultancy – communications & social media	70,165	13,630
Bad Debts	10,000	1,288
Event Management	4,227	20,723
Executive Director Fees & outlays on behalf of BDA	55,323	52,703
Fees & Permits	4,083	599
Function & Seminar Costs	83,870	57,781
Gifts & Prizes	343	21
Insurance	3,225	4,273
Internet & Website Costs	3,213	514
Interest	1	-
Marketing costs	21,803	-
Meeting costs	668	1,283
Office Supplies	784	-
Printing and Stationery	190	-
Storage of documents	1,276	1,347
Salary and wages (including on cost)	143,756	-
Telephone, Email	1,104	590
Travelling & Parking Expenses	873	1,385
Total Expenses	<u>423,122</u>	<u>165,574</u>
Surplus/(Deficit)	<u>52,385</u>	<u>(8,492)</u>

The above statement should be read in conjunction with the accompanying notes.

BRISBANE DEVELOPMENT ASSOCIATION INC**BALANCE SHEET
AS AT 30 JUNE 2020**

	Note	2020	2019
		\$	\$
CURRENT ASSETS			
Cash and cash equivalents	3	265,132	87,677
Other current assets	4	-	4,764
Sundry debtors	5	(900)	89,100
TOTAL CURRENT ASSETS		264,232	181,541
NON-CURRENT ASSETS			
Intangible asset	6	9,592	3,300
Available for sale financial asset	7	16,918	16,918
TOTAL NON-CURRENT ASSETS		26,510	20,218
TOTAL ASSETS		290,742	201,759
CURRENT LIABILITIES			
Trade and other payables	8	129,128	102,294
Other financial liabilities	9	241	-
Provisions	10	9,523	
TOTAL CURRENT LIABILITIES		138,892	102,294
TOTAL LIABILITIES		138,892	102,294
NET ASSETS		151,850	99,465
MEMBERS' FUNDS			
Accumulated surplus	2	148,665	96,280
Investment revaluation reserve	8	3,185	3,185
TOTAL MEMBERS' FUNDS		151,850	99,465

BRISBANE DEVELOPMENT ASSOCIATION INC

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The Committee Members have prepared the financial statements on the basis that the Association is a non-reporting entity because there are no users who are dependent on its general purpose financial statements. These financial statements are therefore special purpose financial statements that have been prepared in order to meet the requirements of the Associations Incorporation Act QLD 1981.

The financial statements have been prepared in accordance with the mandatory Australian Accounting Standards applicable to entities reporting under the Associations Incorporation Act QLD 1981 and the significant accounting policies disclosed below, which the Committee Members have determined are appropriate to meet the needs of members. Such accounting policies are consistent with those of previous periods unless stated otherwise.

The financial statements have been prepared on an accruals basis and are based on historical costs unless otherwise stated in the notes. The accounting policies that have been adopted in the preparation of the statements are as follows:

Accounting Policies

Revenue

Donations and bequests are recognised as revenue when received.

Interest revenue is recognised as it accrues using the effective interest rate method, which for floating rate financial assets is the rate inherent in the instrument. Dividend revenue is recognised when the right to receive a dividend has been established.

Revenue from the rendering of a service is recognised upon the delivery of the service to the customers.

All revenue is stated net of the amount of goods and services tax (GST).

Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Association commits itself to either purchase or sell the asset (ie trade date accounting is adopted). Financial instruments are initially measured at fair value plus transaction costs except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

Classification and subsequent measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method, or cost. Fair value represents the amount for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not capable of being classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

Available-for-sale financial assets are included in non-current assets, except for those which are expected to be disposed of within 12 months after the end of the reporting period. (All other financial assets will be classified as current assets.)

BRISBANE DEVELOPMENT ASSOCIATION INC

Impairment

At the end of each reporting period, the entity assesses whether there is objective evidence that a financial instrument has been impaired. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether an impairment has arisen. Impairment losses are recognised in profit or loss.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

Trade and Other Payables

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the Association during the reporting period which remain unpaid. The balance is recognised as a current liability with the amount being normally paid within 30 days of recognition of the liability.

Employee Benefits

Provision is made for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Income Tax

The Association has, after receipt of professional advice, assessed itself to be income tax exempt.

BRISBANE DEVELOPMENT ASSOCIATION INC

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

	2020 \$	2019 \$
Note 2 Retained Surplus		
Balance at the beginning of the year	96,280	104,772
Surplus/(deficit) for the year	52,385	(8,492)
Balance at the end of the year	<u>148,665</u>	<u>96,280</u>
Note 3 Cash Assets		
Cash at bank	265,132	86,677
Cash on deposit	-	-
	<u>265,132</u>	<u>86,677</u>
Note 4 Other Current Assets		
Prepaid insurance	-	-
Prepaid event costs	-	4,764
	<u>4,764</u>	<u>4,764</u>
Note 5 Sundry Debtors		
GST Receivable	-	-
Seminar debtors	(900)	89,100
Other debtors	-	-
	<u>(900)</u>	<u>89,100</u>
Note 6 Intangible Assets		
Trade Mark	9,592	3,300
	<u>9,592</u>	<u>3,300</u>
Note 7 Available for Sale Financial Assets		
National Income Securities investment at fair value	16,918	16,918
	<u>16,918</u>	<u>16,918</u>

BRISBANE DEVELOPMENT ASSOCIATION INC

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2020

	2020 \$	2019 \$
Note 8 Trade Payables and Other Creditors		
Membership in advance	96,327	90,091
PAYG Withholding	22,660	-
GST	2,668	6,556
Superannuation payable	1,425	-
Sundry creditors	6,048	5,647
	<u>129,128</u>	<u>102,294</u>

Note 9 Other Financial Liabilities

NAB Credit Card	241	-
	<u>241</u>	<u>-</u>

Note 10 Provision

Employee Entitlements – Annual Leave	9,523	-
	<u>9,523</u>	<u>-</u>

Note 11 Investment Revaluation Reserve

Balance at the beginning of the year	3,185	3,185
Revaluation based on market valuation	-	-
Balance at the end of the year	<u>3,185</u>	<u>3,185</u>

Note 12 Commitments and Contingent Liabilities

The company has no material commitments or contingent liabilities.

Note 13 Matters Subsequent to the End of the Reporting Period

No material events have occurred after the end of the reporting period that require adjustment to the financial report or disclosure.

Note 14 Auditor Remuneration

Remuneration of the auditor Mazars Audit (Qld) Pty Ltd

Audit services	1,725	1,639
Other services	-	-
	<u>1,725</u>	<u>1,639</u>

Note 15 Association Details

The entity is an association incorporated under the Associations Incorporation Act (Qld) 1981.


BRISBANE DEVELOPMENT ASSOCIATION INC**STATEMENT BY MEMBERS OF THE COMMITTEE**

The Committee has determined that the Association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the committee the financial report as set out on pages 2 to 7:

1. Presents fairly the financial position of the Brisbane Development Association Inc. as at 30 June 2020 and its performance for the year ended on that date.
2. At the date of this statement, there are reasonable grounds to believe that the Brisbane Development Association Inc. will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee by:



Treasurer
Paul Gallagher
Brisbane

Dated: 20th October, 2020.

Committee for Brisbane



at work and play





"Songlines" by Delvene Cockatoo-Collins (member of the Committee for Brisbane Advisory Council)