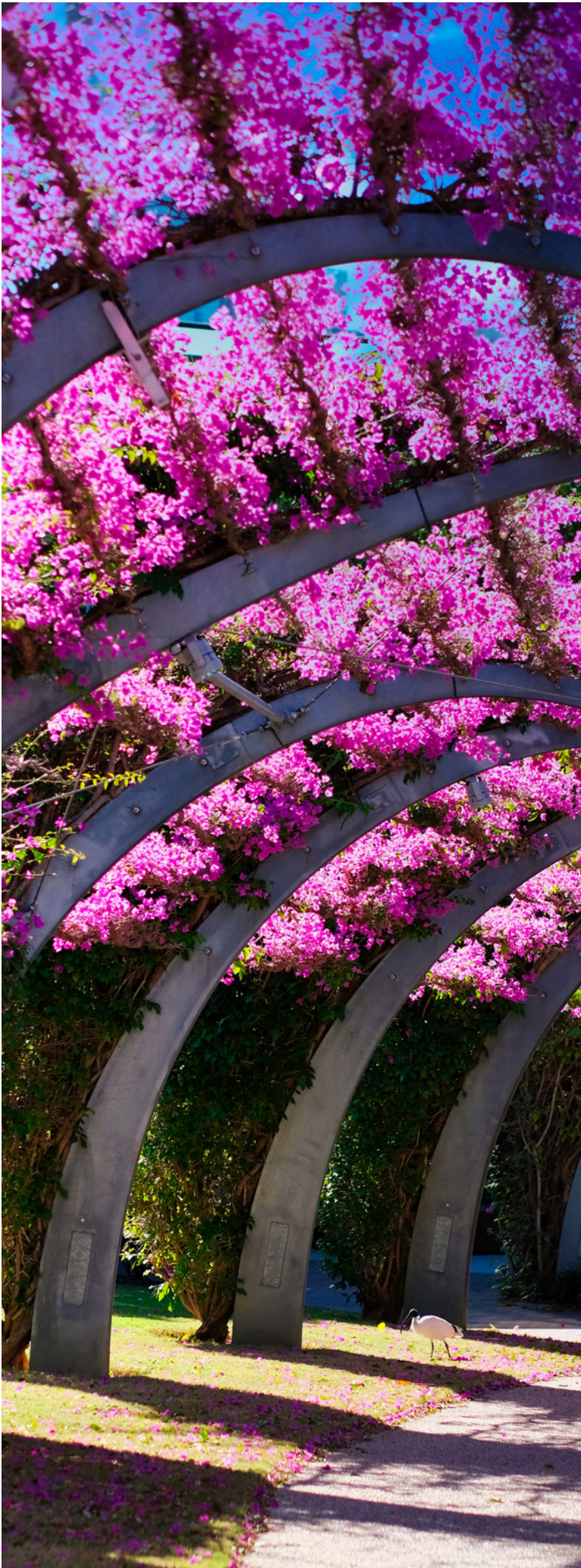




COMMITTEE
FOR BRISBANE

- SINCE 1957 -

2025

Annual Review



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Our Vision

Greater Brisbane as the world's most liveable place.

Our Mission

To be the most influential, independent and visionary voice for a better Brisbane.

Photo credit throughout to Tony Ellison



“Bambara – a pathway through the southeast” by Delvene Cockatoo-Collins, 2022

The Committee For Brisbane acknowledges the First Nations People of the region and their continuing connection to and care of the land, waters and community of that region. We also pay our respects to their Elders past and present.

The Committee for Brisbane would like to acknowledge the contributions of our First Nations advisors, who so generously share their time, stories, knowledge and advice to help advance our vision of Greater Brisbane as the world’s most liveable place.

Message from the President

I've had the great honour of being President of the Committee for Brisbane throughout 2025, after being elected by my peers in late 2024. In taking on this esteemed position, I would like to pay tribute to Immediate Past President, Kristan Conlon, for her stellar leadership, along with the many Past Presidents and members who have built the organisation to be the strong voice it is today.

Now less than seven years out from the opening ceremony of the Brisbane 2032 Games, much of the past year has been focused on embracing the opportunity of this once-in-forever event.

With our unique membership spanning business, community, education, government, sporting and creative industries, we are well placed to consider and advise on how our city-region can leverage the Games opportunity. As an example of this, we were delighted to assist Brisbane City Council with its Making your Mark campaign, with our members sought out to provide input on transport legacy opportunities for the city.

In March, the Queensland Government provided certainty and direction for stakeholders through its release of the Brisbane 2032 Delivery Plan. Coming off the back of a 100-day review, the Plan provides a clear pathway for the delivery of the infrastructure needed for the Brisbane 2032 Olympic and Paralympic Games and beyond.

The Committee for Brisbane applauded this new plan, which will create a profound legacy for the city-region and state, particularly through the creation of a new sporting precinct at Victoria Park. We have been vocal advocates for consideration of how the Games can benefit the broader Brisbane community and have encouraged Government to continue its bold leadership on this front.

Reinforcing the benefits of the Games, our headline event in July- timed to coincide with 'seven years to go'- released ground-breaking research from Deloitte on the long-term economic value of the Olympic and Paralympic Games. With more than \$70 Billion of value-add up for grabs in the 20 years post-Games, the imperative to get the settings right has never been clearer.

Strategic partnerships continued to be a focus for the Committee in 2025, demonstrated through the joint release of the Council of Mayors' (SEQ) Benchmarking SEQ Report in March, our support of QShelter's 2032 Displacement Monitoring Report, and the Brand Brisbane event, held in partnership with Brisbane Economic Development Agency (BEDA) in June.

The Committee's events have continued to attract huge interest from stakeholders across Greater Brisbane. We've hosted 26 forums this calendar year, and welcomed almost 3,000 people, almost double the 1,585 of the previous year. This includes a number of headline events selling out, and with substantial media interest in the conversations being held.

These events not only provided unparalleled networking opportunities for our members, but more importantly, they're increasingly seen as a platform for thought leadership, advocacy and debate.

As a member-led organisation, none of our work would be possible without the support of our members and their representatives who contribute to our many different committees, workshops and forums.

I would particularly like to extend my thanks to colleagues on our Executive and Management Committees, who have supported me and the CEO throughout this year of huge change and opportunity.

Thank you also to our incredible Advisory Council, who continue to steer our strategic focus, and to our sub-committees and First Nations advisors, who have been central to ramping up our policy drive and event offering in 2025.

I'd also like to call out the work of our small but mighty executive team- Jen, Smaro, Sean and Anna- whose efforts turn our members ideas, advice and expertise into reality.

As we head into 2026, I feel confident the Committee for Brisbane is well-placed to build on its advocacy this past year and cement its place at the forefront of driving conversations around the future of the city-region.

Thank you again for being part of the drive to make Greater Brisbane the world's most liveable place, and for your support of the Committee for Brisbane.



Mike Kissane
President

Message from the CEO

As with most years post-COVID, 2025 has been a big one! There has been a huge amount of activity internally and externally that has kept the Committee team and our members busy.

This year, we welcomed new team members with revised positions strategically aligned with the operations of the Committee, allowing us to better serve our members and our mission. It's been wonderful to have Smaro, Sean and Anna come on board!

Continuing the theme of refresh, we also adopted a new strategy for the organisation, providing greater clarity on the Committee's value proposition and areas of strategic focus. Developed in consultation with our Management Committee and Advisory Council, the new 'plan on a page' cements the four strategic focus areas of City Vision, Transport, Logistics and Mobility, Games Legacy and Growth, and #BIG (Brisbane Idea Generators), as the cornerstones of our advocacy. Our call for nominations for sub-committee members was met with overwhelming positivity, and our four new sub-committees- aligned with each of the strategic focus areas- kicked off in March.

Each sub-committee comprises representatives of ~15 member organisations, meaning around 80 organisations in all provide input to our advocacy across sub-committees, Management Committee and Advisory Council.

While still relatively new, each of the sub-committees has created a plan to guide its policy and member engagement activities. From events and forums, through to walking tours, submissions, research reports and stakeholder workshops, each sub-committee has taken a strategic, holistic approach to the subject matter. The overarching goal is to add value to the public discourse and ensure the city-region is well-placed to take advantage of the opportunities in front of us.

The Committee's refined focus areas and aligned forums for member input have allowed us to broaden the public reach of our advocacy. We've seen an increased presence in local media and are increasingly sought out as a public voice on transport, infrastructure and general issues impacting the liveability of the city.

Our advocacy is also extending its reach beyond the city-region, to incorporate national and international platforms. In October, we again joined with the Committees for Capital Cities (Perth, Adelaide, Sydney, Melbourne and Greater Hobart) to lead a delegation to Canberra.

Through this forum, we have joined forces with the Council of Capital City Lord Mayors to create a Federal Parliamentary Friends of Cities group. This forum provides an opportunity to elevate the conversation around cities, and focus on the value that our urban areas provide in terms of the nation's productivity and liveability.

The Committee for Brisbane has also extended its international presence, through a partnership with Brisbane City Council and the esteemed Lee Kuan Yew World City Prize Network. As BCC's Knowledge Partner within the Network, the Committee will be pursuing research and strategic partnerships with other global cities, learning and sharing information about improving the liveability and productivity of the city.

As I travel around the city-region and meet with members, I am proud of the important voice the Committee for Brisbane is playing in challenging decisions being made about the future of Greater Brisbane, and inspiring new ideas and initiatives that will benefit generations to come.

None of this would be possible without the support of our wonderful members. I would like to extend my heartfelt thank you for your ongoing trust and the spirit of collaboration you bring to our forums.

It goes without saying that the leadership of our President, Mike Kissane, and the entire Executive and Management Committees, has been central to delivering on our mission to be a visionary voice for Brisbane. Thank you to each and every one of you!

2026 is on our doorstep and will bring us one year closer to the opening ceremony of the Games. As we plan for another big year ahead, I encourage you all to reach out, get involved, and add your voice to helping shape the future of this incredible city-region.



Jen Williams
CEO

Management Committee

Governance of the Committee for Brisbane is undertaken by a Management Committee, elected at the Annual General Meeting for a two-year term. These individuals represent a range of members from a wide cross-section of the Greater Brisbane economy.



PRESIDENT
Mike Kissane
Deloitte



VICE PRESIDENT
Shannon Willoughby
University of
Queensland



VICE PRESIDENT
Jacob Anson
Australian Olympic
Committee



SECRETARY
Meredith Hartigan
Tract



TREASURER
Tony Young
BDO



Dr Caroline Riot
Griffith University



Gene Moyle
Queensland University
of Technology



Karryn Wheelans
The Star
Entertainment
Group



Dai Gwynn-Jones



Peter Edwards
Archipelago



Paul Coory
COHA Group



Matt Beasley
Dexus



Stuart Macnaughton
McCullough Robertson

Management Committee

In 2025, Management Committee meetings moved to a bi-monthly rotation, with working groups focused on Risk, Constitution and Membership being held on alternate months.

Attendance

	2025						
	Nov 27	Jan 29	Mar 26	May 28	Jul 30	Sep 24	Nov 5
CAROLINE RIOT					AP		
DAI GWYNN-JONES						AP	
DAVID BENETT (UNTIL 30 JUNE)							
GENE MOYLE				AP	AP		
JAKE ANSON					AP		AP
KARRYN WHEELANS							
MATTHEW BEASLEY							
MEREDITH HARTIGAN							
MIKE KISSANE				AP			
PAUL COORY							
PETER EDWARDS		AP			AP		AP
SHANNON WILLOUGHBY				AP	AP	AP	
STUART MACNAUGHTON				AP			
TONY YOUNG		AP			AP		



Committee for Brisbane *the voice of Brisbane*

Our vision is Greater Brisbane as the world's most liveable place.
We are thought leaders and trusted partners in shaping Brisbane's future.

Strategic focus areas

City Vision

A thriving inner-city, with all parts of its social, cultural and economic eco-system working together to deliver benefits for the city and state.

Games Legacy and Growth

A future-ready city region, with physical and digital infrastructure delivered in advance of anticipated growth.

Transport, Logistics and Mobility

People and goods can move easily and efficiently around our city region, utilising a range of different modes of movement.

#BIG (Brisbane Idea Generators)

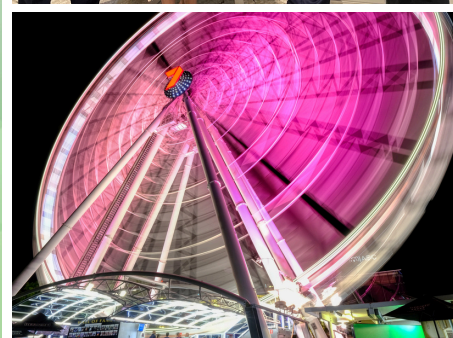
Greater Brisbane's future leaders work together to give back to the city region in which they are so proud to live, work and play.

Foundations



Guiding themes

Leadership
Inclusion
Prosperity
Sustainability
Innovation



Advisory Council

The Committee for Brisbane is supported by a group of highly experienced and well-known Brisbane business leaders who form the Advisory Council that provides strategic advice and direction to the Organisation and the Management Committee.



Julieanne Alroe
Professional
Non-executive
Director



Kylie Blucher
Nine Queensland &
Nine Northern NSW



Brett Clark
Chemist
Warehouse QLD



**Gert-Jan de
Graaff**
Brisbane Airport



Scott Emerson
GXO Strategies



Harvey Lister AM
Legends Global



Prof. Alan Patching
Bond University



Ann Sherry AO
UNICEF



**Raynuha
Sinnathamby**
Springfield City Group



Trevor St Baker AO
St Baker Energy
Innovation Fund



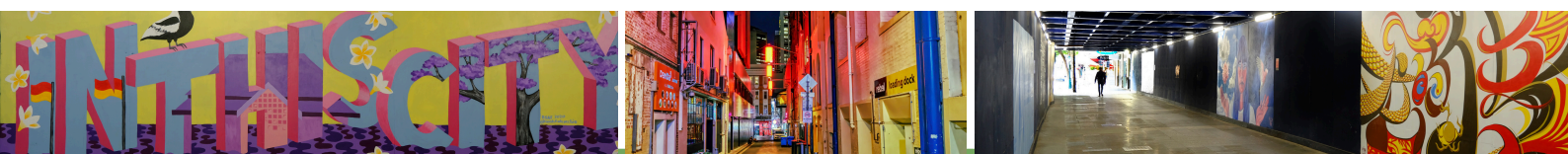
Peter Varghese AO
University of
Queensland



Mark Stockwell
Stockwell



Laura Maxwell
News Corp
Australia



Ambassadors

Ambassadors The Committee's Ambassadors are significant and recognisable members of the greater Brisbane community who support our Vision and Mission and, from time to time, speak at our events and promote our activities. We are very grateful for their support.

Sallyanne Atkinson AO

Nat Cook OAM OLY

Matthew Condon OAM

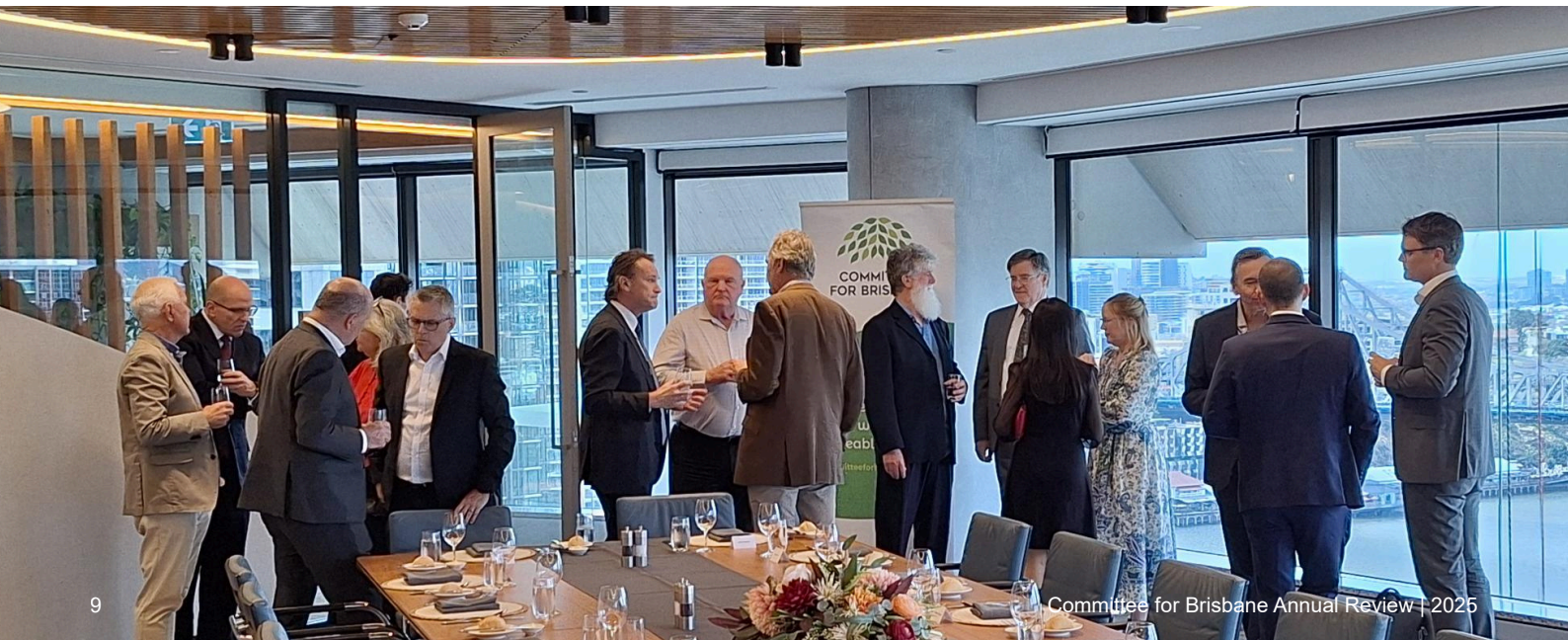
Li Cunxin AO

Life Members

This year, we welcomed Kristan Conlon-Immediate Past President, as our newest Life Member.

Annual Life Members Lunch

With thanks to host and current President, Mike Kissane, we held our annual Lifers Lunch at Deloitte in September.



The Committee for Brisbane is an independent organisation committed to shaping Greater Brisbane as the world's most liveable place. Led by recognised leaders in their fields, we have for more than 60 years been an influential, apolitical champion of discussions with City and State Governments that have helped shape a better Brisbane.

FOR THE LATEST 05
couriermail.com.au

Rachel Riley

Brisbane 2032 President Andrew Liveris said the Games Vision would be the "north star" for Games delivery part.

Christopher Burnes

Professor Pryde said the technology would need quantum physicists, electrical engineers, photonic engineers and software developers.

"Let's try and get it to focus here on Brisbane ... and make Brisbane a quantum epicentre of the world," he said. Queensland would be at the forefront of technology that would revolutionise industries. South East Queensland would be the centre of a technological revolution.

Shortage of Housing Lack of supply sends room charges soaring in the city

[illegible]

Required

24 **OPINION**

1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. 12. 13. 14. 15. 16. 17. 18. 19. 20. 21. 22. 23. 24. 25. 26. 27. 28. 29. 30. 31. 32. 33. 34. 35. 36. 37. 38. 39. 40. 41. 42. 43. 44. 45. 46. 47. 48. 49. 50. 51. 52. 53. 54. 55. 56. 57. 58. 59. 60. 61. 62. 63. 64. 65. 66. 67. 68. 69. 70. 71. 72. 73. 74. 75. 76. 77. 78. 79. 80. 81. 82. 83. 84. 85. 86. 87. 88. 89. 90. 91. 92. 93. 94. 95. 96. 97. 98. 99. 100. 101. 102. 103. 104. 105. 106. 107. 108. 109. 110. 111. 112. 113. 114. 115. 116. 117. 118. 119. 120. 121. 122. 123. 124. 125. 126. 127. 128. 129. 130. 131. 132. 133. 134. 135. 136. 137. 138. 139. 140. 141. 142. 143. 144. 145. 146. 147. 148. 149. 150. 151. 152. 153. 154. 155. 156. 157. 158. 159. 160. 161. 162. 163. 164. 165. 166. 167. 168. 169. 170. 171. 172. 173. 174. 175. 176. 177. 178. 179. 180. 181. 182. 183. 184. 185. 186. 187. 188. 189. 190. 191. 192. 193. 194. 195. 196. 197. 198. 199. 200. 201. 202. 203. 204. 205. 206. 207. 208. 209. 210. 211. 212. 213. 214. 215. 216. 217. 218. 219. 220. 221. 222. 223. 224. 225. 226. 227. 228. 229. 230. 231. 232. 233. 234. 235. 236. 237. 238. 239. 240. 241. 242. 243. 244. 245. 246. 247. 248. 249. 250. 251. 252. 253. 254. 255. 256. 257. 258. 259. 260. 261. 262. 263. 264. 265. 266. 267. 268. 269. 270. 271. 272. 273. 274. 275. 276. 277. 278. 279. 280. 281. 282. 283. 284. 285. 286. 287. 288. 289. 290. 291. 292. 293. 294. 295. 296. 297. 298. 299. 300. 301. 302. 303. 304. 305. 306. 307. 308. 309. 310. 311. 312. 313. 314. 315. 316. 317. 318. 319. 320. 321. 322. 323. 324. 325. 326. 327. 328. 329. 330. 331. 332. 333. 334. 335. 336. 337. 338. 339. 340. 341. 342. 343. 344. 345. 346. 347. 348. 349. 350. 351. 352. 353. 354. 355. 356. 357. 358. 359. 360. 361. 362. 363. 364. 365. 366. 367. 368. 369. 370. 371. 372. 373. 374. 375. 376. 377. 378. 379. 380. 381. 382. 383. 384. 385. 386. 387. 388. 389. 390. 391. 392. 393. 394. 395. 396. 397. 398. 399. 400. 401. 402. 403. 404. 405. 406. 407. 408. 409. 410. 411. 412. 413. 414. 415. 416. 417. 418. 419. 420. 421. 422. 423. 424. 425. 426. 427. 428. 429. 430. 431. 432. 433. 434. 435. 436. 437. 438. 439. 440. 441. 442. 443. 444. 445. 446. 447. 448. 449. 450. 451. 452. 453. 454. 455. 456. 457. 458. 459. 460. 461. 462. 463. 464. 465. 466. 467. 468. 469. 470. 471. 472. 473. 474. 475. 476. 477. 478. 479. 480. 481. 482. 483. 484. 485. 486. 487. 488. 489. 490. 491. 492. 493. 494. 495. 496. 497. 498. 499. 500. 501. 502. 503. 504. 505. 506. 507. 508. 509. 510. 511. 512. 513. 514. 515. 516. 517. 518. 519. 520. 521. 522. 523. 524. 525. 526. 527. 528. 529. 530. 531. 532. 533. 534. 535. 536. 537. 538. 539. 540. 541. 542. 543. 544. 545. 546. 547. 548. 549. 550. 551. 552. 553. 554. 555. 556. 557. 558. 559. 560. 561. 562. 563. 564. 565. 566. 567. 568. 569. 570. 571. 572. 573. 574. 575. 576. 577. 578. 579. 580. 581. 582. 583. 584. 585. 586. 587. 588. 589. 590. 591. 592. 593. 594. 595. 596. 597. 598. 599. 600. 601. 602. 603. 604. 605. 606. 607. 608. 609. 610. 611. 612. 613. 614. 615. 616. 617. 618. 619. 620. 621. 622. 623. 624. 625. 626. 627. 628. 629. 630. 631. 632. 633. 634. 635. 636. 637. 638. 639. 640. 641. 642. 643. 644. 645. 646. 647. 648. 649. 650. 651. 652. 653. 654. 655. 656. 657. 658. 659. 660. 661. 662. 663. 664. 665. 666. 667. 668. 669. 670. 671. 672. 673. 674. 675. 676. 677. 678. 679. 680. 681. 682. 683. 684. 685. 686. 687. 688. 689. 690. 691. 692. 693. 694. 695. 696. 697. 698. 699. 700. 701. 702. 703. 704. 705. 706. 707. 708. 709. 710. 711. 712. 713. 714. 715. 716. 717. 718. 719. 720. 721. 722. 723. 724. 725. 726. 727. 728. 729. 730. 731. 732. 733. 734. 735. 736. 737. 738. 739. 740. 741. 742. 743. 744. 745. 746. 747. 748. 749. 750. 751. 752. 753. 754. 755. 756. 757. 758. 759. 760. 761. 762. 763. 764. 765. 766. 767. 768. 769. 770. 771. 772. 773. 774. 775. 776. 777. 778. 779. 780. 781. 782. 783. 784. 785. 786. 787. 788. 789. 790. 791. 792. 793. 794. 795. 796. 797. 798. 799. 800. 801. 802. 803. 804. 805. 806. 807. 808. 809. 810. 811. 812. 813. 814. 815. 816. 817. 818. 819. 820. 821. 822. 823. 824. 825. 826. 827. 828. 829. 830. 831. 832. 833. 834. 835. 836. 837. 838. 839. 840. 84

Courier & Mail

EDITORIAL

We need real action on hotel shortages

Overseas visitors are the backbone of the 2010 World Cup, and the country's tourism industry is banking on the influx of international sports fans to boost the economy. But the nation's hotel industry is not doing enough to meet the demand, and the government is not doing enough to encourage the industry to do so.

Over the past few years, the hotel industry has been slow to invest in new hotels, and the government has not been doing enough to encourage the industry to do so. The result is a shortage of hotels that will not be able to accommodate the millions of overseas visitors who are expected to arrive in the country for the 2010 World Cup.

The government should take action to encourage the hotel industry to invest in new hotels. One way to do this is by providing tax incentives for hotels that invest in new hotels. Another way to do this is by providing grants to hotels that invest in new hotels.

The hotel industry should also take action to meet the demand for hotels. One way to do this is by investing in new hotels. Another way to do this is by increasing the number of hotel rooms in existing hotels.

The government and the hotel industry must work together to ensure that there are enough hotels to accommodate the millions of overseas visitors who are expected to arrive in the country for the 2010 World Cup. Only then can the country's tourism industry realize its full potential.

Jen Williams

For the Committee for Brisbane, this means bringing forward regional transport infrastructure; a solution for replacing the Gabba; investing in digital infrastructure projects and smart, resilient design; focusing on precincts and placemaking; utilising private capital to stretch those public dollars further; and bold decision-making that will serve the community for generations.

Jen Williams is CEO of the Committee for Brisbane



WIEAMBILLA FAMILY'S FURY US suspect's plea deal

The **Courier Mail** *We're for you*

Thursday, October 23, 2025 | contact@com.ac | \$3.50, incl. GST



LATE-NIGHT SHOPPING & RESTAURANTS PUSH

LATER AND GREATER

MATT'S REDEMPTION
RISE FROM

THE ASHES
GREG CHAPPELL: *Wendie is the opener Aussies need* SPORT

Flying fox first for river crossing

Bold plan for wheelchairs

[illegible]

JEN WILLIAMS

COMMITTEE FOR BRISBANE CEO



Brisbane's Games is for us all

Jen Williams



The 2032 Games is the biggest thing to happen to modern Brisbane and will likely be the biggest to happen in most of our lifetimes. If we don't invest in Brisbane now, when will we?

As the capital city of the beautiful, diverse state of Queensland, Brisbane has an important role to play in providing a connected, accessible location for social infrastructure that services the entire state.

Like most capital cities, Brisbane is synonymous with being the seat of government. It is also home to the state's premier cultural precinct. It is where

Queensland's major hospitals and health facilities are located. And when combined with neighbouring local government areas, it is where the majority of the state's population lives.

The decentralised nature of Queensland's population means there will always be the challenge of providing enough infrastructure for each of the cities, towns and communities across the state.

The capital city, however, is where infrastructure that will be utilised by the entire state is located. Take Queensland Museum, for example. While individual cities may have their own smaller museums, it is expected that the state's flagship museum - visited by residents from right across the state - would be located in the heart of the capital city.

The original bid for the 2032 Games was focused on delivering the infrastructure a growing SEQ region needs to service its own, growing population. The Council of Mayors (SEQ) rightly pointed out that local governments were crumbling under the weight of trying to keep up with demand and needed a catalyst to focus and drive investment in the city-region.

Transport formed a central component of the 2032 Games planning, but that's not where it should end. Our digital connections desperately need an update, we must have an arena in the inner-city to capture the huge economic benefits delivered by major events, and we need a solution for the Gabba and its resident sporting teams, before the stadium reaches the rapidly approaching end of its economic life.

The reality is, Brisbane is our state's capital city. It is visited year-round by Queenslanders from every part of the state, whether for work, visiting hospitals or attending sporting events. A strong capital city, with a thriving, diverse economy, benefits the entire state.

Jen Williams is CEO of the Committee for Brisbane

CITY BEAT

with Glen Norris



and vanadium up-and-comer QEM Limited, separated by a decade spent in the Vatican as a newspaper journalist.

"It was an honour to be the first lay Aussie to live in the Vatican but that's another story for another time," she says.

BRISBANE VISION

The Committee for Brisbane is on a roll to make our city the world's most liveable place.

The committee received almost 200 nominations when it put out a call for volunteers to lend their expertise to work on new initiatives in the lead up to the 2032 Olympics.

Appointed for two years, Committee for Brisbane chief executive Jen Williams says the 18 positions on four new

subcommittees at the organisation represent a cross-section of Brisbane's business and industry. The subcommittee chairs are QUT's Prof Karen Vella (city vision), Mott MacDonald technical director Dr Anne Kovachevich (games legacy and growth), Port of Brisbane senior manager David Hertweck (transport, logistics and mobility) and Northrop Consulting engineer Jeremy Sue (Brisbane idea generators).

Williams says the committee will meet this month to deliver a work plan. "As we embrace the biggest opportunity Queensland has seen in a generation, there is no doubt this co-operative approach will drive our success and ensure the benefits of the Games are felt by the greatest number," Williams says.

ELEVATE HIRE

Brisbane-based communication agency Elevate Communication has appointed industry veterans

Mayor wants a fleet of taxis on the river



Brisbane's Lord Mayor Adrian Schriner says he's looking at opening up the river to more commercial usage, including over-taxi, ahead of the Olympics. Picture: Liam Kilburn

River taxis could finally become a reality on the Brisbane River after the city council announced a plan to welcome businesses to use its pontoon system. Under the plan, which needs state government approval, Brisbane City Council's eight existing recreational pontoons that sit the river from Dutton Park to Murrumbidgee would be open to commercial use.

While the whole network of pontoons will be reviewed, the focus will be on the larger ones at New Farm and the city's historic Customs, which can handle larger vessels and more weight.

Lord Mayor Adrian Schriner said he wanted to "supercharge" the river ahead of the 2032 Olympics and Paralympic Games - and activating the pontoons was part of that.

The concept was first raised in 'The Courier Mail's' Future Brisbane series and was last night backed by the Council's decision to encourage investment and provide a catalyst. It will depend on the state government approving changes to "water use" and "waterway" rules. Schriner said the plan was able to be transformed into a commercial use.

He said it was essential to allow businesses to activate the pontoons ahead of the 2032 Olympics, particularly those in the central business district. The plan could see the river used for floating seafood restaurants. The Premier and his family have been seen on the river in the past.

At one point the businesses, including party boats, threatened a blockade of the river. "Our punters and parties are just for recreation and fun, not for commercial use," Schriner said.

CRITICAL NEED FOR SKILLS

Region needs people to realise our big ambitions

Beattie: Time for a reboot

Mr 'Smart State' urges action

To drive a positive future for all Queenslanders

Your next adventure

BROWN SNAKE TAXIS

BRISBANE'S RIVER UBER BLUEPRINT

SEQ 'being held back'

South East Queensland must build its identity as a globally competitive region to maximise exposure of the 2032 Games.

It must also tackle congestion, rising housing costs and poor productivity if it is to establish itself as one of the world's 100 largest city-region economies.

They are among findings from an in-depth analysis of regions across the world that

has set a road map for SEQ to achieve a lasting legacy from the 2032 Games.

The "Benchmarking South East Queensland - in a global context" report, out today, emphasises the need to improve connectivity, collaboration and profile.

It was found SEQ could reach the top 5 per cent of cities globally for future opportunity but key growing pains held the region back.



OPINION 21

Filling in blanks on 2032 plan

Jen Williams



LNP confident feds will back Victoria Park, even without formal deal



08 NEWS

Olympic committee boss won't rule out using Sydney landmarks to promote Brissy Games

STICK IT OPERA YER BACKSIDE

We've got our own icons...



NEWS 09

landmarks to promote Brissy Games

Robbie gets set for film at home



Special incentive in Gabba proposal



Sub-Committees

The sub-committees play an important role in the Committee for Brisbane's vision for Greater Brisbane as the world's most liveable place. The work of the sub-committees informs the Committee for Brisbane's advocacy agenda and provides valuable member insights to guide our work going forward.

City Vision

A thriving inner-city, with all parts of its social, cultural and economic eco-system working together to deliver benefits for the city and state.

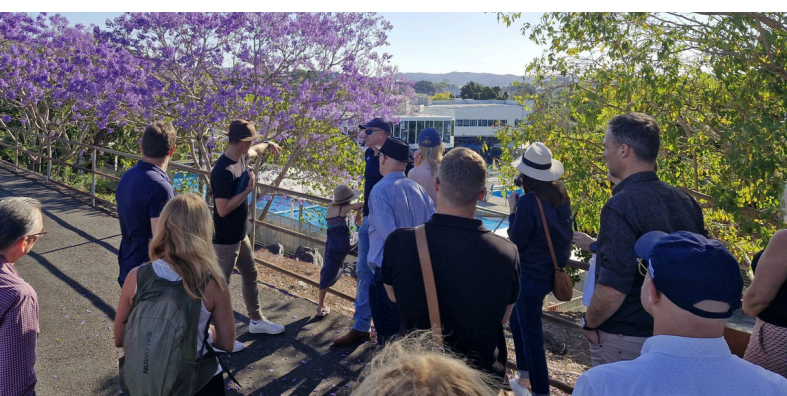
Chair: Karen Vella, Head of the School of Architecture and Built Environment, QUT



Games Legacy and Growth

A future-ready city-region, with physical and digital infrastructure delivered in advance of anticipated growth.

Chair: Anne Kovachevich, Technical Director Sustainability, Mott MacDonald





Transport, Logistics and Mobility

People and goods can move easily and efficiently around our city region, utilising a range of different modes of movement.

Chair: David Hertweck, Senior Manager Environment and Planning, Port of Brisbane



Brisbane Idea Generators (#BIG)

Greater Brisbane's future leaders work together to give back to the city region in which they are so proud to live, work and play

Chair: Jeremy Sue, Brisbane Leader, Principal Structural Engineer, Northrop



Our Members

Our members are passionate advocates for Greater Brisbane and are united by our vision of making it the world's most liveable place. Our members represent a diverse cross-section of industries and perspectives, bringing expertise, influence, and commitment to shaping a thriving, inclusive, and sustainable future for our city and region. Together, we work to drive ideas, partnerships, and policy that make Brisbane one of the world's great cities.

Corporate Leaders



Corporate Members



Enterprise Members

- Architecture & Access
- COHA Group
- Directors Australia
- Howard Smith Wharves
- MI Global Partners
- Northrop Consulting Engineers
- Open Architecture Studio
- Taylor Cullity Lethlean
- the Experience Place
- The Women's College UQ
- Therefor Group

Our Events

Our events and forums are platforms for robust, energetic discourse, informed by the best minds in private and public sector life.





2024-25 Financial Summary

**Committee for Brisbane INC.
Statement of profit or loss and other comprehensive income
For the year ended 30 June 2025**

| | Note | 2025
\$ | 2024
\$ |
|---|------|-------------|-------------|
| Revenue | | | |
| Interest | 3 | 908,701 | 1,017,078 |
| | | 13,515 | 10,428 |
| Expenses | | | |
| Audit fee | | (7,725) | (12,000) |
| Bad and doubtful debt recovery (expense) | | 2,920 | (2,920) |
| Bookkeeping expense | | (10,802) | (10,800) |
| Consultancy fees - communications and social media | | (20,160) | (21,100) |
| Consultancy fees-research | | (20,000) | (35,015) |
| Employee benefits expense Internet and website expense | | (712,826) | (788,664) |
| Depreciation and amortisation expense | | (10,205) | (9,996) |
| Donations | | (1,020) | (2,142) |
| Functions and seminar costs | | (700) | (18,403) |
| Insurance Legal fees | | (181,604) | (144,986) |
| Printing and stationary | | (6,457) | (8,107) |
| Software application fees and subscriptions | | (292) | (14,756) |
| Sponsorships | | (4,127) | (2,002) |
| Subcontractor | | (12,047) - | (11,735) |
| Other expenses | | (25,021) | (14,000) - |
| Interest expense | | (25,191) | (13,757) |
| Total expenses | 4 | (36) | (227) |
| | | (1,035,293) | (1,110,610) |
| Deficit before income tax expense | | (113,077) | (83,104) |
| | 5 | - | - |
| Income tax expense | | - | - |
| Deficit after income tax expense for the year attributable to the members of Committee for Brisbane INC. | | (113,077) | (83,104) |
| | | - | - |
| Other comprehensive income for the year, net of tax | | - | - |
| Total comprehensive income for the year attributable to the members of Committee for Brisbane INC. | | (113,077) | (83,104) |

These pages are an extract of the full financial report, undertaken by Wessells & Co. The full report is available on the Committee for Brisbane website: www.committeeforbrisbane.org.au

Financial cont'd

**Committee for Brisbane INC.
Statement of financial position
As at 30 June 2025**

| | Note | 2025
\$ | 2024
\$ |
|-------------------------------|------|----------------|----------------|
| Assets | | | |
| Current assets | | | |
| Cash and cash equivalents | 6 | 710,496 | 801,122 |
| Trade and other receivables | 7 | 73,142 | 15,692 |
| Other | 9 | 19,524 | - |
| Total current assets | | <u>803,162</u> | <u>816,814</u> |
| Non-current assets | | | |
| Investments | 8 | 1 | 1 |
| Property, plant and equipment | | <u>1,739</u> | <u>-</u> |
| Total non-current assets | | <u>1,740</u> | <u>1</u> |
| Total assets | | <u>804,902</u> | <u>816,815</u> |
| Liabilities | | | |
| Current liabilities | | | |
| Trade and other payables | 10 | 154,258 | 86,124 |
| Contract liabilities | 11 | 318,137 | 286,880 |
| Employee benefits | 12 | 22,643 | 20,870 |
| Total current liabilities | | <u>495,038</u> | <u>393,874</u> |
| Total liabilities | | <u>495,038</u> | <u>393,874</u> |
| Net assets | | <u>309,864</u> | <u>422,941</u> |
| Equity | | | |
| Retained surpluses | | 309,864 | 422,941 |
| Total equity | | <u>309,864</u> | <u>422,941</u> |

These pages are an extract of the full financial report, undertaken by Wessells & Co. The full report is available on the Committee for Brisbane website: www.committeeforbrisbane.org.au



COMMITTEE FOR BRISBANE
ANNUAL REVIEW 2025



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**COMMITTEE
FOR BRISBANE**

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