



COMMITTEE
FOR BRISBANE

- SINCE 1957 -

2022

ANNUAL REVIEW





The Committee For Brisbane acknowledges the First Nations People of the region and their continuing connection to and care of the land, waters and community of that region. We also pay our respects to their Elders past, present and emerging.



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Our Vision

Greater Brisbane as the world's most liveable place.

Our Mission

To be the most influential, independent and visionary voice for a better Brisbane.

Our Values

- Apolitical and independent
- Evidence based
- Driving high integrity
- Inclusive and representative of a broad range of interests, activities and industries
- Influence through discussion, debate and advocacy



Message from the President

There is little doubt the start of 2022 had its challenges as we slowly emerged from the lasting effects of the pandemic, we then dealt with the devastating impact of the floods that hit our city. Our resilience was again called upon as residents and businesses. However, as the year closes out, I feel there is an overwhelming sense of optimism growing again across our great city.

The runway to 2032 is well and truly aflight and the Committee for Brisbane welcomed the announcement of the Brisbane Organising Committee for the 2032 Olympic and Paralympic Games (OCOOG), who immediately identified delivering a lasting legacy for the State as one of their key priorities. As our members would recognise, the Committee's advocacy to secure the 2032 Olympic and Paralympic Games centred on realising long lasting benefits beyond 2032 through our 2033 Legacy Project.

This year, 15 leaders from our membership came together to share their thoughts and perspectives on how we prioritise and take best advantage of the incredible opportunity ahead of us. Through our Towards 2032: Economic, environmental & social opportunities for south east Queensland document, wide-ranging views from across many sectors identified focus areas that centred around the Committee's core pillars of connectivity, creativity, equity and enterprise. Importantly, there was also a strong message to all levels of government to "get on with business" and not squander this golden opportunity we have in front of us.

It has been a busy year for the management team with a number of key events all aligned with our core pillars and reflective of the challenges our city has faced. Of particular note, I mention the Wicked Solutions event, which focused on how to flip from flood repair to flood resilience. It was also pleasing to see the strong member engagement at our SEQ 2050 – A Vision for Transport & Mobility event and our Sports Industry Economy event held in March this year.

My sincere thanks to our members – your support and engagement at our events, on our many sub-committees and your shared vision to see Brisbane recognised as the world's most liveable place is invaluable. Our strength of voice and our ability to effect real change in our communities comes from your commitment.

I would like to extend my gratitude to our CEO, Barton Green, our Chief Partnership Officer, Liana Heath and Gabrielle Bowkett, our newly appointed Communication and Events Manager for your tireless efforts this year. My sincere thanks to our Management Committee and our Advisory Council. I want to also acknowledge the work of our Executive team – Vice Presidents Peter Kelly and Kristan Conlon, Secretary Dai Gwynne-Jones and our Treasurer Paul Gallagher.

At this year's AGM, a number of long-term Management Committee members will be stepping down as they seek to put our rotation policy into action and encourage some new faces. The Committee for Brisbane would not be in its strong position without the significant contribution made by these dedicated people.

To Steve Wilson, Management Committee Member (7 years) and Chair of our Advisory Council (4 years) and one of our six Founders, your contribution is immeasurable. You not only invested financially, enabling the Committee to recruit our first CEO, but you brought together an Advisory Council that would be the envy of any Committee in the country.

To Mike Gillen, Immediate Past-President (8 years), Peter Kelly our Vice-President (4 years), Dai Gwynne-Jones our Secretary (7 years), and Management Committee members David Hertwick (6 years) and Kate Meyrick (2 years), your wise counsel, industry expertise and passion for our great city have been so beneficial to the Committee and to me personally.

New members will join the Committee in 2022 and this will only revitalise the organisation and drive forward new ideas and opportunities. I look forward to working with the new team and all of our members in the year ahead.

Kylie Blucher
President



Message from the CEO

The Committee for Brisbane in 2022 is a very different organisation from the one I started with in January 2020 – for the better.

Thanks to the enthusiasm and commitment of Members, in just under three years we have almost doubled the membership and substantially improved finances. That secure financial footing has enabled the Committee to invest in additional fulltime staff who are focused on delivering events, projects and activities for and on behalf of members.

The substantial policy work undertaken in 2021 on the Brisbane 2033 Legacy Project continues to provide a rich source of inspiration for Committee activities, with two significant projects launched during the year: the Creative Brisbane Collaboration (page 16) and the New Sports Industry Economy project (page 21).

The reputation the Committee for Brisbane has carved out for itself in the Games legacy space became more evident during the year with many invitations to speak at local government and private sector events about what legacy could look like for our communities, towns and region.

Despite a slow start to the year, due to the impacts of COVID, we managed to deliver a full program of events – big and small – that provided the platforms for advocacy on the themes of connectivity, creativity, equity and enterprise.

We endeavour to make our conversations a little different to those of our colleagues in industry bodies – by using liveability as our “lens”, we were able to pull together expert panels and craft discussions on issues as diverse as the future and transport and mobility, the aspirations and opportunities for First Nations entrepreneurs, and planning for resilience to natural disasters – all with a focus on how we want to live, work and play in south east Queensland.

I’d like to thank the Management Committee, particularly those retiring this year, and Advisory Council for keeping a steady hand on the tiller as we navigate great changes in our community.

Finally a big thank you to Annie Macnaughton who “retired” from the Committee mid-year and whose energy kept the Committee in good shape through its transition years. Big thanks also to our small team of Liana Heath (Chief Partnership Officer), Gabrielle Bowkett (Communication and Events Manager) and Julian Page, who was our Policy and Research Manager until September. It is always a team effort.

Barton Green
Chief Executive Officer

Brisbane 2032 Committee for Brisbane Activities

The Committee for Brisbane's "Brisbane 2032 Legacy Project" continued to attract interest during the year, from across south east Queensland.

CEO Barton Green travelled around the region talking with councils and business groups about the potential opportunities from hosting the Games in 2032:

- 12 May: Logan City Council: meeting with the CEO and Departmental Directors and Managers
- 17 May: Ipswich Region Chamber of Commerce, keynote presentation to CEO and Leadership Boardroom Breakfast, with ICC Mayor and State and Federal MPs
- 27 May: Moreton Bay Regional Council, keynote presentation to Mayor Peter Flannery's 2032 Legacy Working Group inaugural meeting
- 2 June: 14 organisations, including the Local Government Association of Queensland, the Council of Mayors (South East Queensland), the Regional Queensland Council of Mayors and several Regional Organisations of Councils – half-day workshop, including a keynote from Australian Olympic Committee CEO Matt Carroll AM
- 5 August: Osmosis Club (private business group) keynote presentation at luncheon
- 11 August: keynote presentation to Westpac business clients luncheon "Brisbane, Business and the Games"
- 7 September: Zonta Brisbane keynote presentation
- 14 October: Ipswich City Council "Ipswich 2032 Legacy Summit" panel



Regional Organisations of Councils workshop attendees.

All engagement with councils and others was positive and ambitious, which is what Queensland needs to ensure a bold response to the regional opportunities from the Games. The message from the Committee was consistent:

- It's perfectly reasonable for communities to ask "what's in it for us" from the hosting of the Games
- The benefits for business and industry and the community go way beyond possibly hosting an event or providing Games infrastructure
- There are hundreds of opportunities for the supply of goods and services to the Games – but we need to ensure that local suppliers have the capability and competency to meet the strict requirements to be a Games supplier and we need to start skills training now to ensure they are "tender-ready" when the opportunities arise.

Congratulations on Brisbane 2032 appointments

In April, The Committee for Brisbane congratulated its Ambassador, Nat Cook OAM OLY, and Advisory Council Member, Tracy Stockwell OAM, on their appointments to the Brisbane Organising Committee for the Olympic and Paralympic Games.

In July, The Committee extended further congratulations to Associate member and First Nations Advisory Group member, Cameron Costello, on his appointment to the Brisbane 2032 Olympic and Paralympic Games Legacy Committee.

Strategic Policy Focus

Brisbane 2033 Project

- Progress on concepts and ideas for post-2032 regional legacies

2022 PROJECTS/INITIATIVES

1. Creative Brisbane Collaboration (page 16): Phase Three project extension from Brisbane 2033 Project, Creative Action Plan
2. Brisbane Music City strategic plan (page 14): Phase Three project extension from Brisbane 2033 Project, Creative Action Plan
3. SEQ New Sports Industry Economy Project (page 21): Phase Three project extension from Brisbane 2033 Project, Enterprising Action Plan

Connected	Creative	Enterprising	Equitable
<ul style="list-style-type: none"> • Future transport and mobility • Regional connectivity • 15-minute communities • Universal access • Data capture and use • Digital economy 	<ul style="list-style-type: none"> • First Nations culture and heritage • Night time economy • Cultural and tourism economies 	<ul style="list-style-type: none"> • SEQ City Deal • Entrepreneurship and innovation • Future jobs and skills 	<ul style="list-style-type: none"> • Homelessness • Safety • Diversity and inclusivity • Accessibility
<p>2022 PROJECTS/INITIATIVES</p> <ol style="list-style-type: none"> 1. Publication of Liveability Issues and Opportunities Paper 03-2022 State Infrastructure Policy Framework 2. Publication of Liveability Issues and Opportunities Paper 04-2022 – SEQ 2050: A Vision for Transport and Mobility (page 22) 3. Industry engagement with federal, state and local governments on finalisation of the SEQ City Deal, signed in March 2022 (page 14) 	<p>2022 PROJECTS/INITIATIVES</p> <ol style="list-style-type: none"> 1. Publication of the Creative Brisbane Vision (page 16) 2. Establishment of the Creative Brisbane Collaboration (page 16) 3. Development of a Brisbane Music City strategic plan (page 14) 	<p>2022 PROJECTS/INITIATIVES</p> <ol style="list-style-type: none"> 1. Industry engagement with federal, state and local governments on finalisation of the SEQ City Deal, signed in March 2022 (page 14) 2. Development of a research brief on jobs and skills of the future for SEQ (a 2023 project) 3. Inaugural “Innovation Mixer” event, in partnership with the Office of the Chief Entrepreneur and Corporate Leader member BDO (page 35): 4. Progress new Liveability Indices project, in partnership Corporate Leader members Urbis and Ipsos (page 20). Scheduled for release in 2023 	<p>2022 PROJECTS/INITIATIVES</p> <ol style="list-style-type: none"> 1. Completion (with multiple other partners) of the Housing Action Lab project to help address homelessness in SEQ. Scheduled for public release in early 2023 2. Finalisation of the Committee’s first Reconciliation Action Plan (Reflect) (page 18): 3. Development of a Growing First Nations Leaders project, in conjunction with our First Nations Advisory Group and Corporate Leader member Deloitte (page 18). Planned for rollout in 2023



Diversity and Inclusivity Policy

The Committee for Brisbane will promote and advocate for an inclusive and collaborative community and enterprises to help shape greater Brisbane into the world's most liveable place.

We will celebrate diversity and inclusion to create a safe, welcoming and equitable region.

The Committee for Brisbane pledges to embrace and provide equal opportunities to people of all nationalities, races, ethnicities, cultures, religions, ages, genders, sexual orientations, incomes, family/marital statuses, veteran statuses, disabilities, social backgrounds and political opinions.

The Committee for Brisbane's members come from diverse backgrounds, which benefits the organisation through the sharing of ideas, activities and initiatives which promote social cohesion and increases awareness, respect and understanding within our community.

In our actions to promote community and industry development within greater Brisbane, we will seek out and partner with likeminded organisations.

The Committee for Brisbane acknowledges that it must actively encourage and support inclusion and diversity in greater Brisbane, and we commit to doing so.

A MEMBER'S VIEW

Brisbane has a unique runway in the lead up to the Brisbane 2032 Olympic and Paralympic Games and the support generated by the Committee to position SEQ as a competitive and inclusive sports hub is providing a springboard for this once-in-a-lifetime opportunity.

The committee's laser focus on inclusion and advocacy to grow the sports landscape in Brisbane through the Sports Industry Economy Project is a shining example of the Committee's work and I look forward to working further on this project in the coming years.

Amanda Mather, Chief Executive Officer, Sporting Wheelies and Disabled Association.



Statement on Climate Change

The Committee for Brisbane accepts the scientific consensus on climate change and acknowledges that climate warming will have an influence on physical, ecological and economic impacts globally, including the greater Brisbane region.

In pursuit of the Committee's Vision for greater Brisbane's to be "the world's most liveable place", the Committee for Brisbane believes that:

- Emissions reduction and economic wellbeing are complementary and inter-reliant
- Constructively addressing the challenges of climate change will create economic opportunities
- Action should be taken to pursue the dual and inter-related objectives of:
 - reducing emissions in pursuit of the lower-end scenarios identified in international agreements on climate change (eg the 2015 Intergovernmental Panel on Climate Change – Paris Climate Agreement)
 - optimising community, economic and ecological adaption to a warming climate

The Committee for Brisbane will:

- Support initiatives to reduce and offset emissions from the greater Brisbane region (to net or below zero levels), including transitioning to renewable energy
- Support efforts to build community, economic and ecosystem resilience to the impacts of climate change, which includes more frequent and intense incidents of extreme weather
- Constructively engage with industry, government and the community to promote positive policy and actions on climate change
- Advocate for climate change initiatives, including new technologies, that present opportunities for economic development and sustainability
- Acknowledge business and government leadership on climate action

Strategic Plan 2022

At its annual strategic planning workshop, the Committee for Brisbane settled on four priority focus areas for 2022 and beyond: business growth, talent attraction and retention, connectivity and mobility, and recreation/outdoor lifestyle.

The workshop reviewed the Committee's recent activities and projects and, after a series of discussions, settled on four goals to help the Committee achieve its Vision of "greater Brisbane as the world's most liveable place":

1. Efficient movement of people, goods and ideas
2. Attract and retain the best talent
3. A great region for business
4. A recreation epicentre

During 2022 and 2023, each of the goals is being defined and brought to life with projects and activities, including building on some already underway.

For 2023, strategic planning will be informed by feedback from our annual Member survey (in October 2022) which identified the Top 10 priority areas for the Committee's attention:

1. Olympic and Paralympic Games legacies
2. Affordable and social housing, including addressing homelessness
3. Climate change resilience strategies and actions
4. Planning and urban development leadership
5. First Nations inclusivity and enterprise
6. Regional transport, connectivity and mobility advocacy
7. Net-zero emissions strategies and actions
8. Trade and investment attraction (interstate and international) strategies
9. Innovation and entrepreneurship (the jobs and enterprise of tomorrow)
10. Circular economy strategies and actions (tied for 10th)
10. Public and social infrastructure priorities (tied for 10th)



2022 Highlights and Achievements

Membership (as at 30 June 2022)

32 
Corporate Leaders

19 
Enterprise Members

76 
Corporate Members

93 
Associates


3 
Students

64 
Affiliates

Sub-committees

7 
Sub-committees

11 
Projects initiated or continuing

170+ 
Participants

Policy Initiatives

2 
Policy papers published

15 
Thought leadership articles published

Media and Engagement

11 
Monthly e-newsletters

4 
Media releases

20 
Media stories published or broadcast

Events

10 
Ticketed events

6 
Free events

1930+ 
Attendees

Social Media

 **230**
Social Media posts

 **8.96%**
average engagement rate on LinkedIn
(industry standard: 3.16%)

 **40%**
Increase to 4633 followers on LinkedIn

Policy Activity

The Committee continued with its policy development activities during 2022, including the publication of two substantial policy papers (see below).

- | | | | |
|----------|--|-----------|---|
| 1 | \$1.8B SEQ City Deal
(page 14) | 7 | Housing Action Lab: Homeness Trust Blueprint
(public release in 2023) |
| 2 | Brisbane as a Music City
(page 14) | 8 | Measuring Liveability
(page 20) |
| 3 | Building an Innovation Ecosystem
(page 15) | 9 | New Sports Industry Economy
(page 21) |
| 4 | Communications and Engagement Standing Committee
(page 15) | 10 | SEQ 2050: A Vision for Transport and Mobility
(page 22) |
| 5 | Creative Brisbane Collaboration
(page 16) | 11 | SEQ Smart Region
(page 23) |
| 6 | First Nations Advisory Group
(page 18) | | |

Government engagement

During 2022, the Committee engaged with representatives of federal, state and local governments, including with the Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning and Minister Assisting the Premier on Olympics Infrastructure; the Treasurer and Minister for Trade and Investment; the Minister for Tourism, Innovation and Sport and Minister Assisting the Premier on Olympics and Paralympics Sport and Engagement; the Minister for the Environment and the Great Barrier Reef and Minister for Science and Youth Affairs; the Mayors of Ipswich and Moreton Bay.

A MEMBER'S VIEW

The Committee for Brisbane has a long and proud history of leading constructive and cross-sectoral advocacy for the city where we love to work, live and play.

In recent years this eclectic effort has become more effective and sharply focussed on sustainable strategies for connectivity, creativity, equity and enterprise in greater Brisbane.

It has been a pleasure and honour to assist the Management Committee over the past 6 years as we've looked to and beyond the exciting and catalytic prospects of the Brisbane 2032 Olympic and Paralympic Games.

David Hertweck, Senior Manager, Environment and Planning, Port of Brisbane.

\$1.8B SEQ City Deal

South east Queensland's future became brighter following the signing in mid-March of a \$1.8 billion City Deal – the biggest in Australia's history.

The Deal was signed by the Commonwealth and Queensland Governments and the Council of Mayors (South East Queensland).

Just prior to the signing, the City Deal Partners recognised the support of industry in helping to bring the City Deal to fruition.

During 2020 and 2021, a group of peak industry bodies worked collaboratively to advocate to the governments with a single voice on the City Deal, and much of that work was reflected in the language and structure of the Deal.

The peak industry collaboration comprised: AI Group, Australian Constructors Association, Civil Contractors Federation Qld, Committee for Brisbane, Engineers Australia, Housing Industry Association, Infrastructure Association of Queensland, Master Builders Queensland, Planning Institute of Australia (Qld & NT), Property Council of Australia (Qld), Queensland Major Contractors Association, Urban Development Institute of Australia (Qld).

The City Deal proposes to fund 31 projects across 11 council regions in SEQ, including important investigations and investments in transport and digital infrastructure, knowledge corridors and the jobs of the future.

The Deal is version one of two-decade planning framework that will evolve as the region's population essentially doubles over the next 20 years.

A critical element of the City Deal is the governance agreement that will see the three levels of government working together to investigate and deliver critical infrastructure for the region's future.

The Committee welcomed a commitment under the City Deal to a formal Industry Reference Group that will provide ongoing advice and support to inform the implementation program.



Brisbane as a Music City

QMusic (a CFB Affiliate), Queensland Hotels Association and the Committee for Brisbane teamed up to work on a live music action plan for Brisbane.

After more than two years of heavy knocks for the contemporary live music scene – for venues, performers, managers and support staff – the organisations decided to look for ways to re-energise the sector, including driving patronage.

In a 2018 report commissioned by the Council of Capital City Lord Mayors, Brisbane was reported as having the largest night time economy in Australia, along with the largest food and entertainment sectors.

The report stated that the city's night time economy employed 68,750 FTEs and contributed \$8.14 billion in sales turnover (pre-COVID).

Building on the Committee's Creative Brisbane Vision that was finalised at the end of 2021, the live music action plan will focus on getting the "mojo" back for the city's contemporary music scene, including the concept of Brisbane as a "Music City", which will include education, talent training, venues, health and safety, economic investment and job creation.

Building an Innovation Ecosystem

In partnership with the Office of the Queensland Chief Entrepreneur, and supported by Corporate Leader member BDO, the Committee hosted the first of a series of innovation networking events at the Museum of Brisbane mid-year (see page 35).

In late 2020, the Committee had started to ask the innovation sector how to enable better collaboration between the different stakeholders in the SEQ innovation ecosystem.

After months of engagement and meetings with the broad innovation economy, a “mixer” model was developed as a social-style forum to enable networks of corporate, creative industry, university and investment industry representatives to explore commercial partnership opportunities across south east Queensland.

Emceed by the Queensland Chief Entrepreneur, Wayne Gerrard, guests at the inaugural mixer were treated to short stories shared by innovators and their early-adopter clients about how a client’s business challenge was resolved through early engagement with the innovator and by partnering on idea/product development.



Communications and Engagement Standing Committee

The Communications and Engagement Standing Committee ensures the Committee remains strategically engaged with members, partners and stakeholders through our various communications channels and event forums.

The Standing Committee comprises communications firms that are members of the Committee for Brisbane and is a representative group with enormous sector experience.

A key task in 2022 was exploring additional media channels and platforms to communicate the key outcomes from various Committee events, including via video showreels on social media, event communiques and video interviews with guest speakers. Some of these were trialled at the final events for 2022, in preparation for rollout in 2023.

A MEMBER'S VIEW

The future of our great city is ours to shape and the Committee for Brisbane's strong influence and independent voice, coupled with its outcomes-focussed advocacy and unrelenting drive for a better Brisbane has never been more important. We will look back at 2022 as the beginning of what was a decade of unprecedented transformational change and the Committee for Brisbane is well positioned to play a significant role and make a positive impact on the future shape of the world's most liveable place.

Ben Lyons, Urbis. President 2015 – 2016.

Creative Brisbane Collaboration

The Committee auspiced the establishment of an Australian-first collaboration between creativity and commerce.

The Creative Brisbane Collaboration will enable structured and ongoing engagement between industry and creativity – as a way to improve communication and understanding and, ultimately, provide a shared platform for advocacy to the community and governments on the importance of creativity to health and wellbeing, to the regional economy, for talent attraction and retention, and for city/regional reputation.

More than 75 organisations and individuals have joined the Collaboration.

An inaugural Management Committee was established and developed a Charter and operating principles for the Collaboration:

Vision

Brisbane: the place to be.

A global city where creativity is valued and imagination empowered. Where innovation and collaboration drive a thriving economy and vibrant communities. Dream boldly.

Purpose

To see Brisbane recognised as a global city of creativity.

Mission

- To promote Brisbane as a city where creativity is everywhere and arts and story-telling are embedded in daily life
- To build strong, positive relationships between Brisbane's corporate sector and its creative industries
- To facilitate structured and ongoing engagement between industry and creativity to harness our strengths for mutual benefit
- To advocate to the community and governments on the importance of creativity to health and wellbeing, to the regional economy, for talent attraction and retention, and for city/regional reputation
- To help the broader community to embrace and celebrate creativity, in all its forms, as a foundation of Brisbane's identity
- To facilitate public and private forums for the purpose of furthering the Vision, Purpose and Mission



The Collaboration members are:

- Adam Tucker, Executive Producer, Opera Queensland
- Amanda Jolly, Executive Director, Qld Theatre
- Anna Reynolds, Chair, Brisbane Portrait Prize
- Dr Anna Svendsdotter, State Manager Qld Chapter, Australian Institute of Architects
- Barton Green, CEO, Committee for Brisbane
- Bec Pini, Managing and Creative Director, M4M Agency
- Bec Mac, Artistic Director, Chrysalis Projects
- Carmel Haugh, Co-Founder/Director, Chrysalis Projects
- Caroline Yuen, Senior Executive – Interior Architecture, Peddle Thorp
- Charlie Cush, CEO, Brisbane Festival
- Chris Watson, Partner – Risk Consulting, Grant Thornton
- Claire Sourgnes, CEO, Artisan
- Dr Courtney Pedersen, Senior Lecturer, Visual Arts School of Creative Practice, QUT
- Craig O’Kane MBE
- David Bennett, General Manager, Hoynes
- David O’Brien, Director, Business Advisory, Moore Australia
- David Roberts, Executive Member, Australian Institute of Landscape Architects
- Delvene Cockatoo-Collins, artist and Quandamooka woman
- Donna Kramer, Co-Founder, Aruga
- Dylan Miklashek, Director, Interactive Games and Entertainment Association
- Gavan Ranger, Board Member, Artisan
- Harvey Lister, Chairman and Chief Executive, ASM Global (Asia Pacific)
- Hayley Phillips, Queensland Studio Lead, Cultural Capital
- Janine Watson, Executive Officer, Business South Bank
- Jo Thomas, CEO and Artistic Director, Metro Arts
- Joel Edmondson, CEO, QMF (Qld Music Festival)
- John Aitken, Chair, OnTalent
- John Kotzas, Director, Live Performance Australia; CEO, QPAC
- Dr John Willsteed, Senior Lecturer, School of Creative Practice, QUT
- Josh Martin, Chief Executive Officer, Film Fantastic (Brisbane International Film Festival)
- Julie Englefield, Executive Director, AusDance Queensland
- Kate Gould, CEO and Artistic Director, Brisbane Powerhouse
- Katherine Hoepfer, Executive Director, The Little Red Company
- Professor Kim Wilkins, Deputy Associate Dean (Research), Faculty of Humanities and Social Sciences, The University of Queensland
- Kris Stewart, CEO, QMusic
- Liana Heath, Chief Partnership Officer, Committee for Brisbane
- Li Cunxin AO, Artistic Director, Queensland Ballet
- Professor Liam Viney, Head, School of Music, The University of Queensland
- Lincoln Savage, Director, Brisbane Street Art Festival
- Lindy Johnson, Director, Lindy Johnson Creative Agent
- Liz Golding, Director, Fashion Council Queensland
- Madison Stevenson, Senior Producer, The Tivoli
- Matt Adams, Head of External Relations, Qld, The Star Entertainment Group
- Dr Matthew Hutchinson, Senior Executive, Integrated Living, Peddle Thorp
- Melanie West, Queensland Chapter Manager, Australian Institute of Landscape Architects
- Michael Bailey, Director and Founder, Open Architecture Studio
- Michael Beh, Producing Director, The Curator’s Theatre
- Michael Stott, Head of Cities and Places, DBI
- Mike Hill, Partner, McGrath Nicol
- Naomi Price, Co-Founder and Artistic Director, The Little Red Company
- Natasha Doherty, Managing Director, Accenture
- Natasha Olsson-Seeto, Chief Executive, OnTalent
- Naveen Dath, Director, Cottee Parker
- Patrick Nolan, CEO & Artistic Director, Opera Queensland
- Peter Gardiner, Senior Executive – Emerging Markets, Peddle Thorp
- Prue McComish, Fish Lane Arts Precinct Coordinator, ARIA Property Group
- Rachel Jones, Senior Associate, McCullough Robertson Lawyers
- Rebecca Moore, Director, Conrad Gargett
- Renai Grace, Director, Museum of Brisbane
- Samantha Jones, Assistant Director, Institute of Modern Art
- Sarah Runcie, CEO, Brisbane Writers Festival
- Shaun Comerford, Executive Director, Circa
- Shaun Gallagher, Principal, Populous
- Simon Forsyth, State Director – Queensland, Mecone
- Simon Hewett, Director of Music, Queensland Youth Orchestras
- Simon Wright, Assistant Director, Learning & Public Engagement, QAGOMA
- Dr Stephen Long, Principal, Architectus
- Steve Sleswick, Director, The Tivoli and The Princess Theatre
- Teresa Keleher, Director, Culturelink Global
- Tessa Leggo, Queensland President, Australian Institute of Landscape Architects
- Tom Raymond, Senior Manager, Government and Health, Accenture
- Troy Casey, Director, Aboriginal Art Co; Blaklash
- Yarmila Alfonzetti, Chief Executive, Qld Symphony Orchestra
- Professor Vanessa Tomlinson, Director, Creative Arts Research Institute, Griffith University
- Veronica Nolan, Strategic Design and Innovation Lead, Struber

First Nations Advisory Group

The First Nations Advisory Group was established in August 2021 to provide:

- strategic guidance in the development and oversight of a Reconciliation Action Plan for CFB and potentially for some of its members; and
- strategic advice and guidance on other CFB matters as requested by the CFB Management Committee.

Reconciliation Action Plan

With the advice and support of the First Nations Advisory Group, the Committee developed its first Reconciliation Action Plan (Reflect) through Reconciliation Australia.

The RAP sets down a number of intentions and commitments to improve the Committee's engagement with First Nations people in south east Queensland.

It is hoped that the Committee (both directly and through the RAP) can work to increase knowledge and understanding of First Nations' cultures in the region.

Growing First Nations Leaders

A significant project scheduled to get underway in 2023 will be to look at ways to help grow the pool of interested (young) First Nations residents who might like to consider Advisory Council and/or Corporate and Not-for-Profit Board positions in SEQ.

The initiative developed from discussions with the First Nations Advisory Group and will be delivered in partnership with Corporate Leader member Deloitte and CareerTrackers (an organisation that supports Indigenous university students and links them with employers, to participate in internships).

The project recognises that, without having exposure to the corporate world, there is little or no opportunity for some young First Nations people to be given a chance to learn about and participate in corporate culture.

The Committee's intent is to provide an initial pathway for First Nations people, particularly the younger generation, to be exposed to, experience and (ultimately) consider participating in corporate boards and on advisory bodies.

Acknowledging the adage that "you can't be what you can't see", by helping to facilitate more First Nations people into leadership roles in the corporate community, the Committee hopes to contribute to a cycle of mentorship and leadership.

The benefits to the corporate community will not only be via the skills and experience of individuals, but through learning and adopting culturally aware practices. It will be a win-win.

A MEMBER'S VIEW

In 1988, the Brisbane Development Association (now Committee for Brisbane) hosted the first Australian Tall Buildings and Urban Habitat Conference in Brisbane and welcomed many international delegates to our fair city. We were, for all intents and purposes, still a big country town, but Expo 88 turned all that around and Brisbane into a mature sub-tropical city.

Noel Robinson, BDA President 1986 - 1989.

"Songlines" by Delvene Cockatoo-Collins



Measuring Liveability

In late 2020, Corporate Leader member Urbis interpreted a brief from the Committee for Brisbane to research and develop a database of nearly 100 publicly-accessible and academically-robust metrics that compress into six headline liveability “scores”: healthy, connected, inclusive, talented, distinctive and vibrant.

The project was enhanced with the inclusion of another Corporate Leader member, Ipsos, and its annual “Life in Australia” survey which asks Australians to rate their perception of their home city against 16 themes/questions. Ipsos restructured the outputs from its “Life” survey to present the responses under the same six headlines as for the Urbis project.

Together, the Urbis and Ipsos data provide a unique perspective on a city’s liveability performance: comparing the hard data (lag metrics) with community perception.

Results that show close alignment between the two sets of data (ie where facts and perception are similar), provide a city with a solid foundation to promote and market these strengths. Results where there is misalignment (ie where facts and perception are at odds) point to areas for attention or improvement.

The motivation for the Committee for Brisbane was to look for ways to support talent attraction and retention in Brisbane, and to provide quality, irrefutable data upon which to forward plan.

After many months of development and testing, the final index will enable a city to assess its performance against a wide range of liveability measures, and to compare that performance with other cities.

The project is scheduled to be launched in 2023 and the Committee hopes to encourage its colleagues across the country to trial the Index – with a view to adopting a new standard for Australia.

A MEMBER’S VIEW

Since its foundation in 1957, the Committee for Brisbane has played an important role in our city, as an independent organisation drawing together the views of industry, government and the community, to debate the challenges of the day and catalyse new ideas.

As Brisbane and South-East Queensland have undergone significant change and renewal, so too has the Committee. What remains ever constant is the Committee’s steadfast commitment to championing the advancement of our city and region, for the betterment of businesses and communities.

Michelle Lee, Australian Unity. President 2012 – 2014.

New Sports Industry Economy

The 10-year runway to the 2032 Olympic and Paralympic Games, various sports-economy activities of the Queensland Government, and a high level of competency and interest from the corporate sector provide a once-in-a-lifetime opportunity to grow the region's sports industry economy.

During the year, the Committee's Sports Hubs and Centres of Excellence Sub-committee proposed a research project (planned for 2023) to identify opportunities for sports "pairing" in south east Queensland – collaborations between the operators of quality sports and recreation facilities and those sporting groups with limited resources and/or without regular access to training/sporting facilities.

As part of its Brisbane 2033 Legacy Project, published in 2021, the Committee for Brisbane nominated a goal to develop the sports industry economy – an ambition publicly supported by then-Australian Olympic Committee President, John Coates AC, who launched the Project document in March 2021.

The Sub-committee identified that a new sports economy opportunity would benefit from more definitive knowledge of the level to which the community is served by sports and recreation facilities in the region, as well as identifying opportunities for "pairing".

The Committee is proposing to undertake a research project in 2023 to:

- Identify/map areas within south east Queensland where significant sports and recreation investments exist
- Determine the optimum level of utilisation and engagement at those facilities (from both a financial and wellbeing perspective), and
- Assess the extent to which actual usage reflects the optimum (ie whether there is a "gap" in facility utility/activation)
- Identify operating models that underpin successful facilities
- The outcomes will be shared with sporting codes and all levels of government to help inform decision-making.



SEQ 2050: A Vision for Transport and Mobility

After nearly two years of research and document drafting, a sub-committee of the Committee published a policy paper entitled *SEQ 2050: A Vision for Transport and Mobility*.

The Vision was launched at an event in October, with a keynote address from futurists, McCrindle, that was engaged to consider life in south east Queensland in 2050, including where and how people will live and work, and identify what transport and mobility solutions will be needed for a region that will comprise almost 80 per cent of Queensland's population.

The Vision document focused on three key areas:

- Limiting the number of vehicle-based trips people need to make, through the concept of the 15-minute community
- Separating heavy freight from passenger vehicles
- Fast-tracking technology and facilitating the uptake of zero-emission vehicles

The Vision will be used to guide the Committee's public advocacy on transport and mobility. Our thanks to the members that contributed significant time and resources to the project.



SEQ Smart Region

Following the successful mid-2021 launch of the Committee's SEQ: Australia's First Data Community paper, a Steering Committee was established to drive priority projects in 2022, including the development of a draft Smart Infrastructure Policy for Queensland.

Following research and drafting by a sub-committee, to whom we are very grateful, the Committee published a *Smart Infrastructure Policy Framework* in October and, at the time of writing, was scheduled to meet with the Department of State Development, Innovation and Planning to present the draft and encourage the state to consider using it as the basis for a formal policy.

Smart Infrastructure is infrastructure that uses technology and data to enhance its performance, across any part of the asset lifecycle, from planning to maintenance. The use of technology in infrastructure projects covers items such as sensors and other types of data collectors, digital networks and the solutions that safely store data.

Once data is captured and stored, a range of innovations can then be applied to convert that data into actionable insights, through various forms of analytics, powered by artificial intelligence and other tools.

The Framework proposed minimum requirements for technology to be embedded in all new and upgraded infrastructure projects (including Brisbane 2032 and City Deal projects) and for data to be collected, stored and used in a safe, secure and ethical way to generate insights into how to build higher performing infrastructure in SEQ.



CONFIDENTIAL

CITY READER



Quest News Moreton

Moreton Bay Regional Council reveals plans for indoor stadium ahead of 2032 Olympics

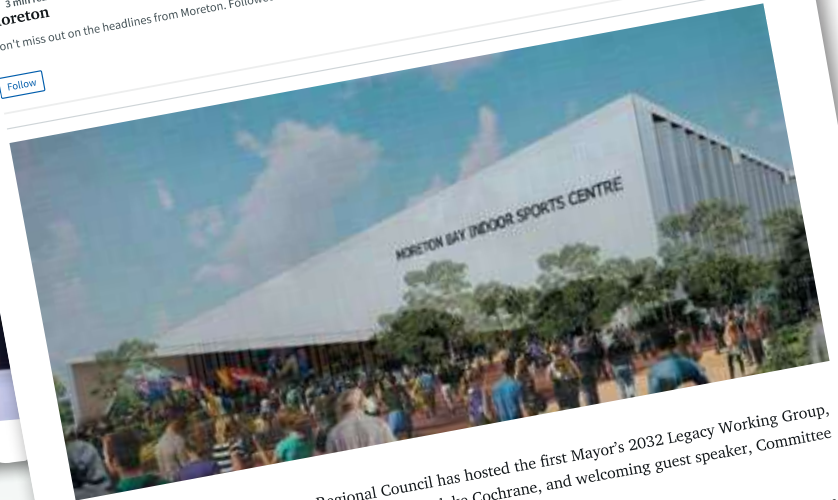
Moreton Bay Regional Council will host the 2032 Olympic boxing events at a new multipurpose stadium that will be built at a State Government Priority Development Area site. SEE THE PLANS

16 comments

Madeline Grace [Follow](#) Caboolture Shire Herald

3 min read May 29, 2022 - 11:35AM
Moreton
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To get a head start, Moreton Bay Regional Council has hosted the first Mayor's 2032 Legacy Working Group, including Olympian Bronwen Knox, Paralympian Blake Cochrane, and welcoming guest speaker, Committee for Brisbane chief executive officer Barton Green.

"The committee has a lot of support from Council. We already have Council plans to diversify our economy, support our local business, protect our flora and fauna while development occurs for our growing population, and attract hotel investment," he said.



NEWS FIRST / BARTON GREEN COMMITTEE FOR BRISBANE

IN QUEENSLAND

Access all areas: 2032 Games legacy could be one of mobility for all

INSIGHTS

Amid recent calls that the National Disability Insurance Scheme leadership roles should be filled by those with a disability, Barton Green got a first-hand understanding why that should be the case.



Barton Green with Elia Hill, Tennis Queensland, and Amanda Mather, Sporting Wheelies.

Wheelie great cause

KUDOS to veteran Brisbane businessman Tom Seymour who took part in the inaugural CEO Wheelie Challenge earlier this month.

The challenge, organised by the Sporting Wheelies and Disabled Association, saw the chief executive of PwC Australia spend a day in a wheelchair along with other top executives. "It has been enlightening to experience just one day in the life of people who use a wheelchair to appreciate their everyday challenges and understand more deeply the importance of inclusive workplaces and communities," says Seymour (right).

Others taking part in the challenge include Committee for Brisbane chief executive Barton Green, BDO Partner Will Tuffley, Sunshine Coast Council chief executive Emma Thomas and Housing Minister Mick De Brenni.



Media Coverage

Second chance to see the light

GREG STOLZ

THE push for a new daylight saving trial is gathering steam, with some of Brisbane's business leaders and employees voting overwhelmingly in favour.

A poll conducted by the influential Committee for Brisbane found more than 87 per cent support for another trial 30 years after the last one.

The committee polled more than 500 corporate and individual members and employees for the survey after southern states turned their clocks forward last weekend, plunging Queensland into the annual daylight saving "time warp". Brisbane Lord Mayor Adrian Schrinner last week called for another trial, claiming the absence of daylight saving was costing the state \$4bn a year based on "various reports and studies".

Committee for Brisbane boss Barton Green said more than 50 per cent of those polled provided a response, with overwhelming support for a new trial.

"The committee asked its members a simple question: should Queensland trial daylight saving?" he said.



“Our members have spoken clearly: it is time for another trial”

BARTON GREEN

"Within 24 hours, almost 300 people had responded, with more than 87 per cent voting in favour. The committee accepts that this is a vexed issue in parts of Queensland, but we acknowledge the Lord Mayor's observation that it has been 30 years since the question was last asked, and millions more people now live in Queensland - the vast ma-

jority in the South East. Our members have spoken clearly: it is time for another trial."

Mr Green said the committee's membership was made up of global corporations, professional services firms, finance institutions, universities, local businesses and individuals.

"The committee's membership is a snapshot of the South

East Queensland economy; these organisations represent thousands of employees... and are fed up with the annual disruption to productivity and lifestyle caused by different time zones along the eastern seaboard. We support the call for a new trial, then let people have their say."

Mr Schrinner said he was "encouraged but not surprised" by the findings.

"Our businesses are at the coalface throughout the six months of the year when Queensland clocks are out of sync with the rest of Australia's eastern seaboard," he said. "Time is money, as the saying goes, and Queensland's lack of daylight saving will continue to cost the Queensland economy."

Mr Schrinner said he was confident most Brisbane residents also supported daylight saving "because of the greater lifestyle opportunities it offers".

A spokesman for Attorney-General Shannon Fentiman said the government had not changed its position on daylight savings.

"While we continue to consider the perspectives of all Queenslanders... it is not currently a priority," he said.

IN QUEENSLAND

Just the ticket: \$1.8 billion City Deal for SEQ finally lands to fire up Olympics dream

NEWS

A \$1.8 billion funding promise to kickstart vital transport and other infrastructure needed for the 2032 Brisbane Olympics has finally been unveiled as the centrepiece of south-east Queensland's City Deal agreement between the federal, state and local governments.



Brisbane Lord Mayor Adrian Schrinner, Australian Prime Minister Scott Morrison and Queensland Premier Annastacia Palaszczuk at the Gabba before making the City Deal announcement. (AAP)

Committee for Brisbane chief executive Barton Green said it was the biggest City Deal in Australia's history.

"This is version one of two-decade planning framework that will evolve as the region's population essentially doubles over the next 20 years," he said.

"A critical element of the City Deal is the governance agreement that will see the three levels of government working together to investigate and deliver critical infrastructure for the region's future."

Right moves for fast future

Transport tech crucial

RACHAEL ROSEL

FUTURE development in South East Queensland will focus on advancing transport and fast-tracking technology to avoid congestion and accommodate a population that is expected to nearly double in the next 20 to 25 years.

The new report from the Committee of Brisbane, SEQ 2050: A Vision for Transport and Mobility, has created a concept of how the southeast region will develop in the coming decades, including listing future job opportunities and transport options.

It is predicted that 79 per cent of the state's population will be living in South East Queensland by 2050 and the report highlighted four key vision points to help avoid congestion, pollution and economic disadvantage.

Queenslanders in stand-alone homes are set to decrease from 71 per cent today to 66 per cent in 2050, while semi-detached housing options are expected to see the biggest rise from 12 per cent to 19 per cent.

According to the report, jobs in 2050 will include drone pilots, driverless transport operators, space tourism agents, AI specialists and urban farmers.

Meanwhile, future transport options will see aerial ride sharing, autonomous vehicles, drone delivery, on-demand shuttles and trackless trams. CEO of the Committee of Brisbane Barton Green said the key points considered what aspects of transport, connec-

tivity and mobility needed attention to maintain the south-east lifestyle in 2050.

"Limiting the number of vehicle-based trips people need to make, through the concept of the 15-minute community, separating heavy freight from passenger vehicles, fast-tracking technology and facilitating the uptake of zero-emission vehicles were the aspects we decided would make significant, positive contributions to our transport and mobility future," he said.

The proposed 15-minute communities would reduce congestion on roads by ensuring they had all services and amenities within a quick drive, walk or ride from home.

With less public transport on major routes, dedicated lanes would then be set aside for freight, autonomous vehicles and active transport options for more efficient travel.

Smaller packages could also harness new modes of transport, such as drone delivery.

Meanwhile, fast-tracked technology and sustainability was also at the forefront of the report, with electric vehicles, affordable ride-sharing and e-mobility options also helping to improve efficiency on roads.

Mr Green said the region faced an "enormous challenge" in the next 25 years.

"We have the benefit of a solid foundation to build on in SEQ, but meeting the transport and mobility challenges will require nimbleness of thinking and policymaking, and strategic responses to how and where people want to live, work and play," he said.

Events point to stadium facelift

HAYDEN JOHNSON

THOUSANDS of extra seats and a retractable roof should be considered as part of a major upgrade to Suncorp Stadium ahead of the Rugby World Cup and Olympic Games, advocates say.

Australia is set to host several global sporting events over the next decade and business leaders are calling for the Palaszczuk government to investigate major upgrades to Suncorp Stadium - which will be 30 years old when the Olympic flame is lit in 2032.

The state government has already committed to funding half of the \$1bn upgrade to The Gabba ahead of the Olympic Games, with work set to start once the nearby Cross River Rail project is operational in 2025.

The Gabba is slated to host the 2032 opening and closing ceremonies and track and field events while Olympic rugby matches and football finals are set to be held at Suncorp Stadium in 2032.

With Australia hosting the Rugby World Cup in 2027 and 2029, Brisbane business leaders have backed discussion about whether a similar upgrade should occur at Suncorp Stadium - which with a capacity of 52,000 is smaller than stadiums in Sydney, Melbourne and Perth.

World Rugby has a minimum 60,000-seat requirement for a stadium to host the final of the Rugby World Cup - the planet's third largest

sporting event behind the Olympics and FIFA World Cup - ruling out a bid from Brisbane to hold the event.

AGM Global Asia Pacific chief executive Harvey Lister said the government would need to carefully consider the benefits of upgrading Suncorp Stadium.

"There are some major events coming up - governments would be looking at what upgrades could happen and to time them in advance of those events," he said.

Mr Lister said seat upgrades and aesthetic improvements could be done and anticipated new technology upgrades, such as ordering food and drink from a seat, could be installed over the next decade.

Sports Minister Stirling Hinchliffe poured cold water on the idea, revealing any redevelopment of Suncorp Stadium was "not under consideration" before the \$1bn redevelopment of the Gabba.

"Olympic competitors - IOC members said - could arrive at Caxton Street tomorrow and use Suncorp Stadium as is, without alteration," he said.

Committee for Brisbane CEO Barton Green said any chance to get Brisbane on the global stage more often should be investigated.

"As we're making the journey to 2032 and the opportunities for more larger national and international arena-style events come our way, it's worth serious consideration," he said.

EDITORIAL P54

Membership

2021-22 was the first year for the Committee's new membership and fee structure, and the response from members was overwhelmingly positive.

The top tier Corporate Leader category was "oversubscribed" from its cap of 25 full fee paying members and up to five pro bono members (who provide in-kind services), and the target of 54 Corporate Members was exceeded by more than 40%, at 76 members.

Start of financial year:	2022-23	2021-22	2020-21	% increase over three years
Corporate Leaders (formerly Patrons)	32	28	33	-3%
Corporate Members	76	63	37	105%
Enterprise Members	19	14	32	-41%
Associates	93	75	53	75%
Students	3	0	0	300%
Sub-total	223	180	155	44%
Affiliates	64	45	27	137%
Total	287	225	182	58%

Founders

In addition to its membership income, the Committee for Brisbane received generous financial support in 2019-20 and 2020-21 from a small group of senior Brisbane business people and businesses who were committed to the restructure of the organisation and helping to grow the Committee's activities and influence in the region.

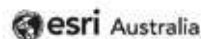
- Corrs Chambers Westgarth
- Harvey Lister AM, Chairman and CEO, ASM Global (Asia Pacific)
- Jamie Pherous, Managing Director, Corporate Travel Management
- Jude Turner, Owner, Spicers Retreats & Scenic Rim Trail
- Steve Wilson AM
- Trevor St Baker AO, Founder and Deputy Chairman, St Baker Energy Innovation Fund

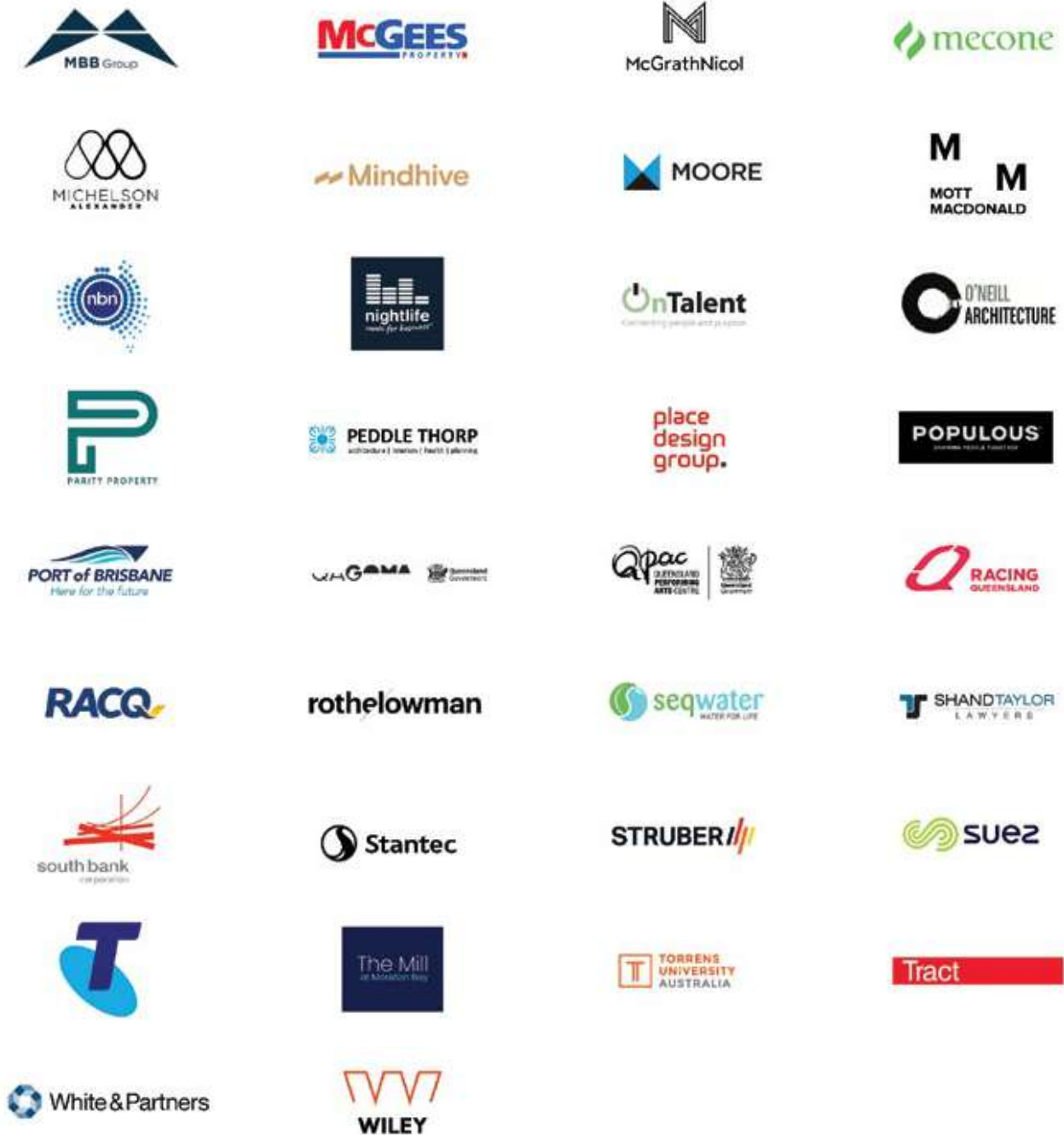
Corporate Leaders

The most senior level of membership, limited to a maximum of 25 members (plus up to five members who will contribute up to \$20,000 worth of pro bono critical support each year).



Corporate Members





Enterprise Members

- Aspect Studios
- Aurora Marketing
- Business Models Inc
- Capstone Recruitment
- COHA Group
- Communify
- Cuisine on Cue
- Cultural Capital
- Grow Collective
- Howard Smith Wharves
- Hoyne
- Northrop Consulting Engineers
- Open Architecture Studio
- Phillips Group
- Taylor Cullity Lethlean
- The Women's College, University of Qld
- Trooco
- Wolter Consulting Group

Affiliates

Peak bodies, industry associations and not-for-profits that share our interest in the future of south east Queensland.

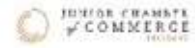
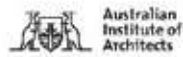
ART CULTURE AND CREATIVITY



WELFARE AND COMMUNITY



INDUSTRY, ENTERPRISE AND ASSOCIATIONS



SPORT AND ACTIVE LIVING



Ambassadors

The Committee's Ambassadors are significant and recognisable members of the greater Brisbane community who support our Vision and Mission and, from time to time, speak at our events and promote our activities. We are very grateful for their support.



Sallyanne Atkinson AO



Nat Cook OAM OLY



Matthew Condon OAM

Life Members

Life Membership is offered to Past Presidents and others who have provided outstanding commitment through active involvement in the activities of the Association, over a number of years.



Life Members at the 2022 "Lifers' Lunch" (left to right): Brendan Christou, CFB President Kylie Blucher, Ted Stewart, Noel Robinson, Mark Doonar, The Hon Justice David Thomas, Michelle Lee, Ben Lyons, Mike Gillen, Matthew Miller. Absent: John Pettit, John Neylan, Rebecca Sullivan, Chris McCluskey, Steve Reynolds, Chris Skelton and Henry George



Event Highlights



Event 1

Can SEQ grow a new sports industry economy?

23 March 2022 at BCEC. Sponsored by The University of Queensland.

Panellists:

- Eugénie Buckley, Chief Executive Officer, Swimming Australia
- Luke McCann, Chief Operating Officer, Sport Australia
- John Lee, Director-General, Department of Tourism, Innovation and Sport
- Jake Anson, GM – Infrastructure, Strategy & Government Relations, Brisbane Lions Australian Football Club

Moderator:

- Barton Green, CEO, Committee for Brisbane



Event 2

Wicked problems solutions – how to flip from flood repair to flood resilience in SEQ.

28 April 2022 at BCEC. Sponsored by QUT.

Panellists:

- Cr Teresa Harding, Mayor, Ipswich City Council
- Julie McLellan, Chief Executive Officer, Healthy Land and Water
- James Davidson, Founder and Principal, JDA Co Architects
- MJ Bellotti, Group Executive Member and Community, RACQ

Moderator:

- Professor Vivienne Tippett, QUT



Event 3

Innovation Mixer #1: The Collaborators.

25 May 2022 at Museum of Brisbane.
Sponsored by BDO.

Panellists:

- Laurie Malone, VALD, and Ben Ikin, Broncos
- Anne Kovachevich, ARUP, and Nick Kamols, Powerwells
- Sam Jesuadian, ARM Hub ,and Marcio Casagranda, Verton

Moderator:

- Wayne Gerard, Queensland Chief Entrepreneur



Event 4

Queensland's Industry Leaders:
agendas for the Sunshine State.

16 June 2022 at BCEC.

Panellists:

- Priscilla Radice, CEO, Infrastructure Association of Queensland
- Rebecca Andrews, State Head – Queensland, Ai Group
- Kirsty Chessher-Brown, CEO, Urban Development Institute of Australia – Queensland
- Stacey Rawlings, General Manager, Qld, Engineers Australia

Moderator:

- Melissa Downes, Nine News.





Event 5

Growing SEQ: First Nations leadership in enterprise and opportunity.

28 July 2022 at BCEC. Sponsored by QUT.

Panellists:

- Adam Williams, CEO, SupplyAus
- Karen Seage, Franchise Owner, Snap Underwood
- Jack Reis, Co-founder and Owner, Baidam Solutions
- Shannon Ruska, Managing Director, Tribal Experiences
- Moderator:
- Cameron Costello, Deputy Chair, Qld Tourism Industry Council



Event 6

Riverside projects tour.

6 September 2022 on the Brisbane

Festival Art Boat. Sponsored by The Star Entertainment Group.

Guest speakers:

- Louise Bezzina, Artistic Director, Brisbane Festival
- Luke Fraser, CEO, Howard Smith Wharves
- Matthew Beasley, Project Director, Waterfront Brisbane, Dexus
- Kelvin Dodt, COO, The Star Entertainment Group, Queens Wharf Brisbane
- Bill Delves, CEO, South Bank Corporation

Moderator:

- Barton Green, CEO, Committee for Brisbane



Event 7

Digital transformation in the infrastructure industry.

Joint event with the Infrastructure Association of Queensland.

6 September 2022 at Aurecon. Sponsored by Bentley.

Keynote speakers:

- Alexandra Bolton, former Executive Director, Centre for Digital Built Britain
- Mark Coates, International Director of Public Policy and Advocacy, Bentley

Panellists:

- Adam Jordan, Asia-Pacific Regional Lead, Bryden Wood
- Melissa Wiscicki, Digital Practice Leader, Aurecon
- Adam Beck, Head of Digital Urbanism, ENE.HUB

Moderator:

- Barton Green, CEO, Committee for Brisbane



Event 8

The Future of the Old Brisbane Museum with Queensland Youth Orchestras

21 September 2022 at the Old Brisbane Museum. Sponsored by Articulous.

Keynote speaker:

- Simon Hewett, Director of Music QYO and Conductor of Queensland Youth Symphony

Moderator:

- Barton Green, CEO, Committee for Brisbane



Event 9

SEQ 2050: A Vision for transport and mobility.

12 October 2022 at BCEC. Sponsored by Hassell.

Keynote speaker:

- Geoff Brailey, Director of Solutions, McCrindle Research

Panellists:

- Lauren Hewitt, CEO, Queensland Transport and Logistics Council
- Dr Michael Kane, Head of Policy, RACQ
- Darryn Paterson, Director, Transport Planning, Transurban
- Keith Allen, Principal, Hassell Studio
- Todd Hacking, CEO, Heavy Vehicle Industry Australia

Moderator

- Kirsty Kelly, CEO, Australian Institute of Traffic Planning and Management



Event 10

Where is SEQ placed in the global digital race?

26 October 2022 at BCEC.

Sponsored by ENE.HUB.

Keynote speaker and facilitator:

- Adam Beck, Head of Digital Urbanism, ENE.HUB

Panellists:

- Cr Teresa Harding, Mayor, Ipswich City Council
- Michelle Teis, Managing Partner, gwi
- Ian Hatton, Regional Manager QLD/NT, ENE.HUB
- Desma Curtis, EGM of Customer Service, NBN





Event 11

2022 Inner City Vitality Report

17 November 2022 at BCEC.

Panellists:

- Lindsay Carroll, Interim CEO and Legal Practice Director, National Retail Association
- Leanne Coddington, CEO, Tourism and Events Queensland
- Shannon Willoughby, Director Government Relations and Policy, Office of the Vice-Chancellor, The University of Queensland
- Antonia Mercorella, CEO, REIQ
- Chris McCluskey, Group Executive Development Services, ISPT

Corporate Leader Briefings

As part of their membership benefits, Corporate Leaders are invited to a number of private briefings throughout the year. In 2022, four briefings were conducted.



Hon Cameron Dick MP

Corporate Leader Briefing #1: Queensland Treasurer and Minister for Trade and Investment, the Hon Cameron Dick MP.

"Status update on the Queensland economy", 17 February 2022 at Transurban.

Corporate Leader Briefing #2: John Batten, Global Cities Director, Arcadis.

"Great global cities: signposts for Brisbane", 14 June 2022 at BDO.

Corporate Leader Briefing #3: Justin Smirk, Senior Economist, Westpac.

"It may not be a back to the future moment, but history sure does shine", 9 August 2022 at BDO.

Corporate Leader Briefing #4: Professor Carolyn Evans, Vice Chancellor and President, Griffith University.

"Challenges and opportunities for the tertiary sector", 18 August 2022 at Urbis.



The Business of the Games

In late 2021, the Committee launched a new series of briefings called “The Business of the Games”, where Members with direct experience in delivering Olympic and/or Paralympic Games or similar, or the legacy projects associated with them, speak to other Members about the experience and their learnings. Four briefings were held over the past 12 months.



The Business of the Games #1:

Venue and program delivery; legacy planning and delivery.

21 October 2021 at The University of Queensland, Queen Street.

Panellists:

- Whitney Luzzo-Kelly: corporate programs
- Andy Davison: business and trade investment
- James Hepburn: legacy planning
- Jeroen Devos: venue and legacy design delivery
- Mike Irving: Games management



COMMITTEE FOR BRISBANE

THE BUSINESS OF THE GAMES SERIES #2

Connectivity, Mobility, Accessibility.

Thursday
24th February 2022
2pm – 3.30pm
University of Queensland
293 Queen Street, Brisbane

[RSVP NOW](#)

2032 has the potential to deliver enormous opportunities for business, industry and community in south east Queensland in logistics support, goods and services delivery, manufacturing, construction and development and more.

How should business and industry best prepare?
The Committee has pulled together another great panel with wide and direct experience of the Olympics and Paralympics and other major sporting events, as well as the critical issue of accessibility for those with mobility and other challenges.

Our panellists will talk about what has worked and what hasn't around the Games, discuss learnings that could benefit SEQ businesses, and suggest what we should be doing now to prepare for 2032.

Join us for a discussion and Q&A session to start exploring the business of the Games.

Business of the Games #2: Connectivity, mobility, accessibility.

24 February 2022 at The University of Queensland, Queen Street.

Panellists:

- Dr Caroline Riot, Director and Senior Lecturer in Sport Management, Griffith Business School.
- Amanda Mather, CEO, Sporting Wheelies
- Michael Dobbie, Senior Manager, Infrastructure Advisory, PwC
- Kylie Nixon, Public and Active Transport Lead, Arup



Business of the Games #3: Placemaking as a legacy.

11 May 2022 at McCullough Robertson Lawyers.

Panellists:

- Peter Edwards, Director, Archipelago
- Shaun Gallagher, Principal, Populous
- Penny Hall, Lead – Economics, Planning and Design, ARUP
- Mark McClelland, Creative Director, Cultural Capital
- Damian Thompson, Director, Lat27

COMMITTEE FOR BRISBANE

Business of the Games Series #3

Placemaking as a Legacy

[RSVP HERE](#)

Date Wed 11 May 2022 **Time** 4pm to 5:30pm

Venue Auditorium Room, McCullough Robertson, Level 11, 66 Eagle Street, Brisbane 4000

2032 has the potential to deliver enormous opportunities for business, industry and community in south east Queensland in logistics support, goods and services delivery, manufacturing, construction and development and more.

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Management Committee (left to right): Mike Gillen, David Hertweck, Dai Gwynne-Jones, Barton Green, Steve Wilson AM, Kylie Blucher, Peter Kelly, Paul Gallagher, Martin Ryan, Kelvin Dodt and Paul Turner.



Absent:



Kate Meyrick, Kristan Conlon, Debbie Smith and Stephanie Paul

Management Committee

Governance of the Committee for Brisbane is undertaken by a Management Committee, elected at the Annual General Meeting. These individuals represent a range of members from a wide cross-section of the greater Brisbane economy.



Kylie Blucher

President | Managing Director, Nine Qld and Nine Northern NSW

Kylie Blucher has an extensive knowledge of both the radio and television industry after more than 25 years working with both the Austereo Radio Network and the Nine Network.

She moved into the television industry at Nine Queensland in 1997 where she has moved through the ranks as Marketing Director to Programming and Marketing Director, before taking on her current role in 2010 as Managing Director.

In 2016 Kylie also took up the role as Managing Director of NBN (regional NSW Channel Nine).

Blucher has held a number of board positions over the past 10 years including Major Brisbane Festival (Deputy Chair), Surf Lifesaving Queensland Foundation, the Queensland Eye Institute Foundation, Youngcare and the Queensland Performing Arts Trust.



Kristan Conlon

Vice-President | Partner, McCullough Robertson Lawyers

Chair of Partners at McCullough Robertson, Kristan drives a market-leading practice specialising in structuring, development, leasing, acquisition and disposal of all asset classes and tenures. With over 20 years of property law experience, Kristan holds a number of positions on leading industry boards in addition to her role as Vice President of the Committee for Brisbane, including Chair of the Community Housing Industry Association, Commercial Office Committee Member of the Property Council of Australia, Property and Development Law Committee Member for the Queensland Law Society, and Director of yourtown.



Peter Kelly

Vice-President | Executive Director, Three Plus

Peter Kelly is Executive Director of Three Plus, a business and marketing consultancy specialising in brand reputation and relationships. He consults across a range of sectors with particular expertise in development and infrastructure. Peter is a former journalist, presenter and chief of staff with Channel Ten in Brisbane and Channel Seven Queensland and a former communications manager for the Queensland Reds. As a long-serving director of autism charity AEIOU, he has overseen its growth from a startup to a not for profit employing more than 120 full time staff and providing services to more than 200 families across Queensland.



Dai Gwynne-Jones

Secretary | Dai Gwynne-Jones, Director, Portfolio

Dai Gwynne-Jones has through the line communications experience and has worked in senior sales and marketing leadership roles across a wide variety of business on both agency and client side. With a strong reputation and network within the Queensland marketplace, he has a passion for driving innovation, change and growth.

Dai is a director of Portfolio, one of Queensland's most established advertising agencies and has particular strengths in corporate branding and logo development, with significant experience across the property and financial services industries. He has delivered multiple strategic and creative solutions to a wide variety of major corporations and organisations. Dai is also a director of Plural Communications and Communify.



Paul Gallagher

Treasurer | Consultant, BDO

Paul is responsible for the audit of a significant number of the firm's clients in a broad range of industries. Paul's expertise is in the area of statutory and special purpose audits, special investigations, due diligence and corporate governance advisory. Paul has wide experience across a number of industries.

Paul acts for a number of high profile clients in the property development, building and construction industry. Across these industries Paul's clients range from listed public companies to family owned and operated entities.



David Hertweck

Committee Member | Senior Manager, Planning and Environment, Port of Brisbane

David Hertweck is the Senior Manager, Environment and Planning at Queensland's largest multi-commodity port, the Port of Brisbane – an economic engine for the state and a catalyst for Brisbane's growth; handling in excess of \$50 billion in trade annually. In this role, David has lead development facilitation and assessment activities for more than 22 years.

With post-graduate qualifications in urban and regional planning and environmental management from the University of Queensland, David has worked collaboratively with a multitude of practitioners in the allied professions of architecture, landscape and urban design, engineering, project management, building certification, transport logistics, resource economics and ecology in the private and public sectors for close to quarter of a century.

This experience has informed David's ongoing mentoring activities for the Planning Institute of Australia and The Smith Family and in his complementary role as the Director of his own consulting firm, Ronin Town Planning.



Debbie Smith

Committee Member | National Mining Leader, PwC Australia

Debbie is the National Mining Leader of PwC Australia, leading the firm's expertise and focus on helping mining clients drive value. She is a senior Partner in PwC's Assurance practice. She leads the audit businesses in Brisbane, Adelaide and Perth and has led some of the firm's largest audit engagements during her 20+ year career at PwC, including Global Engagement Leader for the audit of the Rio Tinto group, Brambles and GPT.

She has been involved in the Committee for Brisbane for 2 years.

Debbie is hugely passionate about supporting a thriving Brisbane. She is a member of Chief Executive Women and is currently the Chair of St Margaret's Anglican Girls School

In addition to her work at PwC, Debbie has long term commitments to community organisations and external Boards. She was a board member of Breast Cancer Network of Australia, was a key driver behind the World's Big SleepOut in Brisbane in 2019 and has been a Vinnie's CEO Sleep Out Ambassador for a number of years.



Kate Meyrick

Committee Member | Director, Urbis Future State

Kate is a Londoner who made Brisbane her home in 2001; she is a passionate advocate for the city and its community. Whilst she is currently a director in the Urbis strategic advisory business Future State, she has also worked client side and led a non-profit 'think tank' for nearly twenty years.

A lawyer with a post graduate degree in estate management Kate contributes deep social, economic and spatial insight about Brisbane and is well networked across the public and private sector. She has extensive industry expertise as a city strategist and place-maker. In addition to her Queensland portfolio of communities and urban regeneration work, she has undertaken projects across Australian, Asia, Europe and the USA.

She is a regular contributor to industry thinking and events, passionate about the future of urban life and keen to make a difference. Her key skills include project positioning, strategy development, visioning and co-creation, stakeholder management and impact assessment. Station-transformation and rail enabled projects are her (not so) secret passions.



Kelvin Dodt

Committee Member | Chief Operating Officer, The Star Brisbane (Queens Wharf)

Kelvin is Chief Operating Officer of Treasury Brisbane and has been with The Star Entertainment Group since 2015. He is also the appointed Chief Operating Officer for Queens Wharf or The Star Brisbane as it will be known once opened. He has almost 30 years' experience in the tourism and hospitality industry. More recently, he has worked for Accor Australia and Mirvac Hotels and Resorts before joining The Star.

Kelvin comes from a sales and marketing background, before moving to operations and has vast experience in managing high-end five-star hotels, resorts and refurbishments. Additionally, he has been involved in numerous pre-openings of new hotels and resorts and will play a critical role for The Star from an operational and strategic perspective in the lead-up to and post the opening of Queen's Wharf.



Martin Ryan

Committee Member | Executive General Manager, Commercial, Brisbane Airport Corporation

Martin Ryan is the Executive General Manager of Brisbane Airport Corporation's Commercial group. Martin and his team are responsible for multi-disciplinaries, property and retail development and management, ground transport operations and customer service, consumer marketing and ecommerce – the team are unified by a focus on delivering exceptional outcomes for our partners, employees, community and stakeholders.

With over 25 years' experience in senior executive positions, Martin has a proven track record of planning, creating and executing strategic initiatives across a broad range of industries. While he is known for applying his keen commercial expertise to deliver consistent growth and positive outcomes, his ability to inspire collaboration via an inclusive and inspirational leadership style has allowed innovation to flourish.



Mike Gillen

Immediate Past-President | Director, Cities, AECOM

Mike is an experienced land use planner with 25 years of project experience in urban and regional development and transport infrastructure.

Mike is responsible for the leadership, management and performance of architecture, planning, urban design and landscape teams across Queensland for AECOM. These teams work in a range of markets including urban development, infrastructure, energy, mining and resources and environment, delivering design and planning advice, strategies, plans and guidelines.



Paul Turner

Committee Member | Director of Government Relations and Protocol, QUT

Paul Turner is the Director of Government Relations and Protocol at QUT where he has served since June 2021. Previously he was Chief Communication Officer for RACQ for more than 10 years, where he was responsible for Advocacy.

Paul also served as a Director on community rescue helicopter partner, LifeFlight and is a member of the Committee for Brisbane management committee. Paul has worked for more than 30 years in advocacy, media, politics, public relations and corporate communications including for companies such as Bank of Queensland and Origin Energy. He has previously worked in politics as a media advisor and chief of staff both in government and opposition and began his career as a newspaper journalist.



Stephanie Paul

Committee Member | Managing Director, Phillips Group

Over the past thirty years, Stephanie has led Phillips Group to set global and national industry benchmarks in the communication industry.

She advises multiple industry sectors and her work involves all aspects of strategy development, engagement, risk analysis, corporate advisory, issues and crisis management.

She has held a number of directorships of various organisations including being appointed Global Chair of Worldcom PR Group Inc with more than 130 offices in 49 countries overseeing the organisation's development and strategic transition to one global partnership.

Stephanie is a Fellow of the Australian Institute of Company Directors and of the Public Relations Institute of Australia and the recipient of the Institute's Award for Excellence for Outstanding Contribution to the Industry.



Steve Wilson AM

Committee Member | Chairman, Racing Queensland

Steve Wilson AM had an extensive career in the investment industry in Sydney, London and Brisbane leading stockbroker Wilsons to become a national leader in emerging companies whilst establishing investment management through Hyperion (1996) and Pinnacle (2006). Pinnacle, an ASX 300 company, was spun out of Wilsons in 2016 and has funds under management of \$45 billion across 12 affiliates.

Steve is Chair of Racing Queensland and a Director of the Centre for Independent Studies and Racing Australia. He previously chaired Southbank Corporation (16 years), Hyperion Asset Management, St John's Cathedral Completion Fund, and Queensland Rugby Union and was a Director of Telstra Corporation, Tourism Queensland and the Council of Queensland University of Technology.

He was awarded an Order of Australia in 2011 for services to the finance industry and community, the BDA Gold Medal in 2008 for his role in transforming Southbank and honorary doctorates from QUT and Griffith Universities.

Secretariat



Barton Green
Chief Executive Officer

Barton has executive management experience spanning more than 35 years and company director experience of more than 22 years. He has served on the Boards of private companies, statutory authorities and not-for-profit organisations, including as Chairman and Deputy Chairman.

He is a communications and marketing expert, having spent 40 years as a journalist or communications consultant to the public and private sectors, including 35 years' experience working in and around politics.

He has worked in and around politics for more than 30 years, including as a Parliamentary reporter and member of the Queensland Parliament Media Gallery, a Senior Ministerial Advisor in the Goss Government, Founder and President of the Government Relations Professionals Association, and a government relations consultant.

As a strategist, he had a strong track record of developing and implementing strategic plans for NFPs, small and large companies, and for local and state governments and led and implemented more than 150 Strategic Plans, including government relations plans, business plans, marketing and branding plans, internal change management plans, stakeholder engagement plans, crisis and issues management plans, and communications plans.



Liana Heath
Chief Partnership Officer

Liana is the Secretary of the Committee for Brisbane. She brings valuable commercial and leadership experience gained in the arts sector, as the CEO of Artisan, a not-for profit, peak body for Queensland design and craftsmanship and in her capacity as Director, Asia Pacific Council at Queensland Art Gallery – Gallery of Modern Art and currently Director at the Museum of Brisbane.

Liana has also worked in management consulting with KPMG for 5.5 years in Brisbane and Hong Kong. Her qualifications include Masters of International Business (Management Specialisation) and a Bachelor of Business (International Business & Marketing), both from Queensland University of Technology.



Gabrielle Bowkett
Communication and Events Manager

Liana is the Secretary of the Committee for Brisbane. She brings valuable commercial and leadership experience gained in the arts sector, as the CEO of Artisan, a not-for profit, peak body for Queensland design and craftsmanship and in her capacity as Director, Asia Pacific Council at Queensland Art Gallery – Gallery of Modern Art and currently Director at the Museum of Brisbane.

Liana has also worked in management consulting with KPMG for 5.5 years in Brisbane and Hong Kong. Her qualifications include Masters of International Business (Management Specialisation) and a Bachelor of Business (International Business & Marketing), both from Queensland University of Technology.



Annie Macnaughton
Director Engagement
(to 26 May 2022)



Julian Page
Policy and Research Manager
(to 28 September 2022)

Management Committee Attendance

	Nov 21	Feb 22	Mar 22	Apr 22	May 22	Jun 22	Jul 22	Aug 22	Sep 22	Oct 22
Dai Gwynne-Jones										
David Hertweck										
Deb Smith										
Kate Meyrick										
Kelvin Dodt										
Kristan Conlon										
Kylie Blucher										
Liana Heath (to May 22)						n/a				
Martin Ryan										
Mike Gillen										
Paul Turner										
Paul Gallagher										
Peter Kelly										
Stephanie Paul										
Steve Wilson										





Advisory Council

The Committee for Brisbane is supported by a group of highly experienced and well-known Brisbane business leaders who form the Advisory Council that provides strategic advice and direction to the Association and the Management Committee.



Steve Wilson AM
Chairman, Racing Queensland



Kate Jones
Commissioner, ARL



David Carter
Group CEO, RACQ



Li Cunxin AO
Artistic Director, Queensland Ballet



Delvene Cockatoo-Collins
Artist & Quandamooka woman



Peter Varghese AO
Chancellor, University of Queensland



Eddie Scuderi
Partner, Intellectual Property,
Technology and Competition,
Corrs Chambers Westgarth



Raynuha Sinnathamby
Managing Director, Springfield City Group



Harvey Lister AM
Chairman and CEO, ASM Global
(Asia Pacific)



Sue Johnson
Group Executive Queensland, Transurban



Professor Ian Frazer AC
CEO and Director of Research,
Translational Research Centre



Tracy Stockwell OAM
President, Swimming Australia



Jason Scott
Managing Director,
News Ltd Qld, NSW & NT



Trevor St Baker AO
Founder and Deputy Chairman,
St Baker Energy Innovation Fund



Julieanne Alroe
Professional Non-Executive Director



Committee for Brisbane at work and play





Financial Report

Committee for Brisbane

Statement of comprehensive income
for the year ended 30 June 2022

COMMITTEE FOR BRISBANE

COMMITTEE'S REPORT

Your committee members submit the financial report of the Committee for Brisbane for the financial year ended 30 June 2022.

COMMITTEE MEMBERS

The names of committee members who held office as at the date of this report are:

Kylie Blucher (President)	Debbie Smith
Kristan Conlon (Vice President)	Kate Meyrick
Peter Kelly (Vice President)	Kelvin Dodt
Dai Gwynne-Jones (Secretary)	Martin Ryan
Paul Gallagher (Treasurer)	Paul Turner
Mike Gillen (Past President)	Stephanie Paul
David Hertweck	Steve Wilson AM

The Chief Executive Officer is Barton Green.

PRINCIPAL ACTIVITIES

Committee for Brisbane is an independent not-for-profit organisation that is committed to shaping greater Brisbane's future as the world's most liveable place.

SIGNIFICANT CHANGES

No significant change in the nature of these activities occurred during the year.

OPERATING RESULT

The surplus for the year after providing for income tax amounted to \$179,168 (2021: \$55,590).

Signed in accordance with a resolution of the Members of the Committee.



Brisbane

Dated 28 September 2022

COMMITTEE FOR BRISBANE

INCOME & EXPENDITURE STATEMENT FOR THE YEAR ENDED 30 JUNE 2022

	2022	2021
	\$	\$
Income		
Dividend income	-	68
Gain on sale of investments	-	2,452
Interest income	225	-
Membership Subscriptions	830,817	422,282
Project fees & pro-bono services	11,450	12,120
Seminars & luncheons (incl sponsorship)	111,634	141,722
Total Income	<u>954,126</u>	<u>578,644</u>
Expenses		
Audit fees	3,500	1,795
Bank charges	822	348
Bookkeeping costs	12,365	11,796
Computer costs	125	-
Consultancy – communications & social media	23,256	24,598
Bad debts	7,148	-
Executive Director fees & outlays on behalf of the Committee	66,550	55,791
Fees & permits	4,996	3,775
Function & seminar costs	189,876	123,670
Gifts & prizes	838	462
Impairment of intangibles and plant & equipment	20,869	-
Insurance	5,791	3,245
Internet & website costs	1,628	2,637
Interest	145	20
Marketing costs	580	285
Meeting costs	7,213	5,881
Office supplies	503	213
Printing and stationery	13,448	7,855
Storage of documents	-	965
Salary and wages (including on cost)	410,804	276,664
Telephone and email	2,644	1,233
Travelling & parking expenses	1,857	1,821
Total Expenses	<u>774,958</u>	<u>523,054</u>
Surplus	<u>179,168</u>	<u>55,590</u>

The above statement should be read in conjunction with the accompanying notes.

COMMITTEE FOR BRISBANE

**BALANCE SHEET
AS AT 30 JUNE 2022**

	Note	2022 \$	2021 \$
CURRENT ASSETS			
Cash and cash equivalents	2	1,074,011	425,405
Trade and other receivables	3	231,546	15,700
TOTAL CURRENT ASSETS		<u>1,305,557</u>	<u>441,105</u>
NON-CURRENT ASSETS			
Intangible asset	4	-	13,903
TOTAL NON-CURRENT ASSETS		<u>-</u>	<u>13,903</u>
TOTAL ASSETS		<u>1,305,557</u>	<u>455,008</u>
CURRENT LIABILITIES			
Trade and other payables	5	899,784	234,763
Other financial liabilities	6	82	606
Provisions	7	19,083	12,199
TOTAL CURRENT LIABILITIES		<u>918,949</u>	<u>247,568</u>
TOTAL LIABILITIES		<u>918,949</u>	<u>247,568</u>
NET ASSETS		<u>386,608</u>	<u>207,440</u>
MEMBERS' FUNDS			
Accumulated surplus	1	383,423	204,255
Investment revaluation reserve	8	3,185	3,185
TOTAL MEMBERS' FUNDS		<u>386,608</u>	<u>207,440</u>

The above statement should be read in conjunction with the accompanying notes.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The Committee Members have prepared the financial statements on the basis that the Association is a non-reporting entity because there are no users who are dependent on its general-purpose financial statements. These financial statements are therefore special purpose financial statements that have been prepared in order to meet the requirements of the *Associations Incorporation Act QLD 1981*.

The financial statements have been prepared in accordance with the mandatory Australian Accounting Standards applicable to entities reporting under the *Associations Incorporation Act QLD 1981* and the significant accounting policies disclosed below, which the Committee Members have determined are appropriate to meet the needs of members. Such accounting policies are consistent with those of previous periods unless stated otherwise.

The financial statements have been prepared on an accruals basis and are based on historical costs unless otherwise stated in the notes. The accounting policies that have been adopted in the preparation of the statements are as follows:

Accounting Policies

Revenue

Donations and bequests are recognised as revenue when received.

Interest revenue is recognised as it accrues using the effective interest rate method, which for floating rate financial assets is the rate inherent in the instrument. Dividend revenue is recognised when the right to receive a dividend has been established.

Revenue from the rendering of a service is recognised upon the delivery of the service to the customers.

All revenue is stated net of the amount of goods and services tax (GST).

Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Association commits itself to either purchase or sell the asset (ie trade date accounting is adopted). Financial instruments are initially measured at fair value plus transaction costs except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

Classification and subsequent measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method, or cost. *Fair value* represents the amount for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not capable of being classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

Available-for-sale financial assets are included in non-current assets, except for those which are expected to be disposed of within 12 months after the end of the reporting period. (All other financial assets will be classified as current assets.)

Impairment

At the end of each reporting period, the entity assesses whether there is objective evidence that a financial instrument has been impaired. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether an impairment has arisen. Impairment losses are recognised in profit or loss.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

Trade and Other Payables

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the Association during the reporting period which remain unpaid. The balance is recognised as a current liability with the amount being normally paid within 30 days of recognition of the liability.

Employee Benefits

Provision is made for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Income Tax

The Association has, after receipt of professional advice, assessed itself to be income tax exempt.

COMMITTEE FOR BRISBANE

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

	2022	2021
	\$	\$
Note 1 Retained Surplus		
Balance at the beginning of the year	204,255	148,665
Surplus for the year	179,168	55,590
Balance at the end of the year	<u>383,423</u>	<u>204,255</u>
Note 2 Cash Assets		
Cash at bank	823,786	425,405
Term deposit	250,225	-
	<u>1,074,011</u>	<u>425,405</u>
Note 3 Trade and other receivables		
Trade debtors	231,546	15,700
	<u>231,546</u>	<u>15,700</u>
Note 4 Intangible Assets		
Trademark	-	13,903
	<u>-</u>	<u>13,903</u>

COMMITTEE FOR BRISBANE

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

	2022	2021
	\$	\$
Note 5 Trade Payables and Other Creditors		
Membership in advance	789,580	208,164
PAYG withholding	-	20,917
GST	20,985	5,682
Trade creditors	86,474	
Superannuation payable	995	-
Sundry creditors	1,750	-
	899,784	234,763
Note 6 Other Financial Liabilities		
NAB Credit card	82	606
	82	606
Note 7 Provisions		
Employee Entitlements – Annual Leave	19,083	12,199
	19,083	12,199
Note 8 Investment Revaluation Reserve		
Balance at the beginning of the year	3,185	3,185
Revaluation based on market valuation	-	-
Balance at the end of the year	3,185	3,185

Note 9 Commitments and Contingent Liabilities

The Committee has no material commitments or contingent liabilities.

Note 10 Matters Subsequent to the End of the Reporting Period

No material events have occurred after the end of the reporting period that require adjustment to the financial report or disclosure.

Note 11 Auditor Remuneration

Remuneration of the auditor Mazars Assurance Pty Ltd

Audit services	3,500	2,500
Other services	-	-
	3,500	2,500

Note 12 Association Details

The entity is an association incorporated under the Associations Incorporation Act (Qld) 1981.

STATEMENT BY MEMBERS OF THE COMMITTEE

The Committee has determined that the Association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the committee the financial report as set out on pages 2 to 7:

1. Presents fairly the financial position of the Committee for Brisbane as at 30 June 2022 and its performance for the year ended on that date.
2. At the date of this statement, there are reasonable grounds to believe that the Committee for Brisbane will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee by:

Treasurer
Paul Gallagher
Brisbane

A handwritten signature in black ink, appearing to read 'Paul Gallagher', is written over a horizontal line. The signature is cursive and extends to the right of the line.

Dated: 28 September 2022





COMMITTEE FOR BRISBANE

- SINCE 1957 -

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