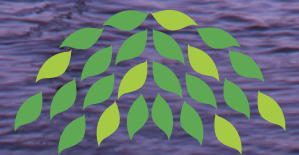


2023

ANNUAL REVIEW



COMMITTEE
FOR BRISBANE

- SINCE 1957 -



"Bambara – a pathway through the southeast" by Delvene Cockatoo-Collins, 2022

The Committee For Brisbane acknowledges the First Nations People of the region and their continuing connection to and care of the land, waters and community of that region. We also pay our respects to their Elders past and present.



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Our Vision

Greater Brisbane as the world's most liveable place.

Our Mission

To be the most influential, independent and visionary voice for a better Brisbane.

Our Values

- Apolitical and independent
- Evidence based
- Driving high integrity
- Inclusive and representative of a broad range of interests, activities and industries
- Influence through discussion, debate and advocacy.



Message from the President

The 2023 AGM signals the end of my time with the Committee for Brisbane which fills me with some sadness, but ultimately with a sense of satisfaction and strong feeling of optimism for what the Committee can achieve over the next 10 years.



I have no doubt our Brisbane 2033 Legacy Project is our playbook for success. This year, we have remained true to this success formula by implementing the necessary structural changes and maintaining our laser focus on the issues that will fundamentally shape our city.

At our 2023 Strategic Planning Day in May, we enjoyed invaluable contributions from our Advisory Council as we prosecuted the Committee for Brisbane's priorities for our great city. There was no question that connectivity is a critical issue facing the region and the importance for the Committee to advocate for detailed infrastructure and planning to support growth. We have worked with like-minded organisations to derive a better outcome for our region. The Committee for Brisbane also prosecuted our position through the Department of State Development, Infrastructure, Local Government and Planning's ShapingSEQ 2023 Update.

Outside of our focus on our Connectivity pillar, we have maintained our initiatives, advocacy and member engagement across Creativity, Equity and Enterprise. Of particular note has been our engagement on the SEQ City Deal, our partnership with the Office of the Queensland Chief Entrepreneur to build an Innovation Ecosystem, the creation of the Australian-first Creative Brisbane Collab., and our role as Chair of a Housing Action Lab project.

As my time as President comes to an end, I encourage the incoming Management Committee to be bold in 2024. We will be a mere eight years away from the 2032 Brisbane Olympic and Paralympic Games, so let's not squander the years we have left to plan, build and execute. Let's leave no 'opportunity' stone left unturned. Let's not talk, let's do. Let's consider, debate and realise the outcomes our city and region deserve.

My sincere thanks to our CEO, Barton Green, our Chief Partnership Officer, Liana Heath, Gabrielle Bowkett, our Communication and Events Manager and our relatively new recruit Olivia Spadina, our Projects Manager. You are a small but mighty team who deliver outstanding events and policy work on behalf of our membership.

To our members, a strong and committed group – with many taking on an ever increasing level of engagement with the Committee through your involvement in our newly established sub-committee structure – the foundation work that has been undertaken already this year will enable the Committee for Brisbane to be more bold in 2024 and have a significantly stronger voice.

I would like to extend my gratitude to our Management Committee and our Advisory Council. I want to also acknowledge the work of our Executive team – Vice Presidents Kristan Conlon and Mike Kissane, Secretary Meredith Hartigan and our Treasurer Paul Gallagher who will also be stepping down this year. Paul, your stewardship and unwavering commitment to the role as Treasurer has been exemplary.

I wish the new President and Management Committee all the very best in their roles and look forward to seeing the work you undertake with our membership to see greater Brisbane recognised as the world's most liveable place.

Kylie Blucher
President

Message from the CEO

2023 – the first “normal” year, post-COVID – brought with it significant enthusiasm across our business community, but also caution that some economic headwinds are ahead.



The Committee for Brisbane embraced that enthusiasm to embark on a structural change to how we engage with Members on policy priorities and development.

For the first couple of years of my tenure (it's been almost four years now!), the priority was to build a strong foundation for the Committee and its Members – in governance and financial security. That has been achieved via changes to our Constitution to enable a more efficient and effective Management Committee, including moving to two-year terms from 2023; and a membership restructure that delivered strong growth in overall numbers and income.

Those foundations enabled the Committee to grow from 1.5 FTE staff to a small management team that has enhanced our engagement with Members. In addition to the CEO role, we now have a Chief Partnership Officer (Liana Heath), a Projects Manager (Olivia Spadina) and a Communication and Events Manager (Gabrielle Bowkett). These four, fulltime roles give the Committee a much broader engagement scope.

Building on the work from the past couple of years, in 2023 the Committee established standing sub-committees, each focusing on one of the Committee's four pillars: Creativity, Connectivity, Equity and Enterprise. Comprising about 45 Members across the four sub-committees, the Committee is now able to develop a deeper engagement with Members who are invested in the future of our city and region, and whose knowledge and experience will help us to develop strong policy initiatives to present to governments.

The sub-committees spent most of their first few months considering opportunities for the Committee and then “boiling down” a raft of good ideas and initiatives into a manageable set of priorities. At the time of writing, each sub-committee was close to finalising its Plan on a Page and preparing its list of recommended actions for Management Committee consideration. 2024 will be the year the sub-committees put their ambitions for the Committee into effect.

My thanks to the Management Committee for its leadership – with 50% new faces over the past year, it has been an energetic and stimulating group to work with. A special thank you to President Kylie Blucher and Treasurer Paul Gallagher who retire at this year's AGM after many years of service. Thanks also to our important Advisory Council for their wise counsel and support.

Finally, thank you to our management team of Liana Heath, Olivia Spadina and Gabrielle Bowkett. I'm very proud of just how much our small team achieves.

Barton Green
Chief Executive Officer

Diversity and Inclusivity Policy

The Committee for Brisbane will promote and advocate for an inclusive and collaborative community and enterprises to help shape greater Brisbane into the world's most liveable place.

We will celebrate diversity and inclusion to create a safe, welcoming and equitable region.

The Committee for Brisbane pledges to embrace and provide equal opportunities to people of all nationalities, races, ethnicities, cultures, religions, ages, genders, sexual orientations, incomes, family/marital statuses, veteran statuses, disabilities, social backgrounds and political opinions.

The Committee for Brisbane's members come from diverse backgrounds, which benefits the organisation through the sharing of ideas, activities and initiatives which promote social cohesion and increases awareness, respect and understanding within our community.

In our actions to promote community and industry development within greater Brisbane, we will seek out and partner with likeminded organisations.

The Committee for Brisbane acknowledges that it must actively encourage and support inclusion and diversity in greater Brisbane, and we commit to doing so.

Statement on Climate Change

The Committee for Brisbane accepts the scientific consensus on climate change and acknowledges that climate warming will have an influence on physical, ecological and economic impacts globally, including the greater Brisbane region.

In pursuit of the Committee's Vision for greater Brisbane's to be "the world's most liveable place", the Committee for Brisbane believes that:

- Emissions reduction and economic wellbeing are complementary and inter-reliant
- Constructively addressing the challenges of climate change will create economic opportunities
- Action should be taken to pursue the dual and inter-related objectives of:
 - reducing emissions in pursuit of the lower-end scenarios identified in international agreements on climate change (eg the 2015 Intergovernmental Panel on Climate Change – Paris Climate Agreement)
 - optimising community, economic and ecological adaption to a warming climate

The Committee for Brisbane will:

- Support initiatives to reduce and offset emissions from the greater Brisbane region (to net or below zero levels), including transitioning to renewable energy
- Support efforts to build community, economic and ecosystem resilience to the impacts of climate change, which includes more frequent and intense incidents of extreme weather
- Constructively engage with industry, government and the community to promote positive policy and actions on climate change
- Advocate for climate change initiatives, including new technologies, that present opportunities for economic development and sustainability
- Acknowledge business and government leadership on climate action

Brisbane 2032 Committee for Brisbane Activities

For the second year, the Committee's Brisbane 2032 Legacy Project continued to attract interest from across south east Queensland.

CEO Barton Green travelled around the region talking with business groups about the potential opportunities from hosting the Games in 2032, as well as attending milestone events:

3 November: Advisory Council dinner with Andrew Liveris AO, President, Brisbane 2032 Organising Committee

24 November: panel presentation to high school educators, for the University of Queensland Women's College

5 December: presentation to the Brisbane 2032 Legacy Committee

2 March: keynote presentation to 200+ Westpac regional bank managers

22 March: participation in the State Government's Legacy Forum

19 May: keynote presentation to McCullough Robertson Lawyers partners



Advisory Council dinner with Brisbane 2032 Organising Committee President, Andrew Liveris AO

20 July: attendance at the Premier's Opportunities 2032 Business Breakfast (and nine-year countdown anniversary event)

20 July: facilitate presentations to CFB Corporate Leaders and Advisory Council members from Cindy Hook, CEO of the Brisbane 2032 Organising Committee, and Graham Fraine, CEO of the Brisbane 2032 Coordination Office

18 August: keynote presentation to Westpac higher education clients

30 September: presentation to DMA Partners client event

October 2023: CEO appointed by the Premier as a founding member of the Q2032 Industry Advisory Group that has been established to advise and inform the Brisbane 2032 Coordination Office.



Brisbane 2033 Legacy Project

The Committee for Brisbane was pleased to see that a number of ideas presented in its Brisbane 2033 Legacy Project were referenced in the State Government's Brisbane 2032 Legacy Plan Consultation Paper.

While claiming no credit for the inclusion of the ideas, the Committee noted the pleasing consistency of views shared across the Queensland community about the ambitions that constitute legacy.

Released in May 2023, the "Elevate 2042 – Brisbane 2032 Olympic and Paralympic Games Legacy Consultation Paper" contained numerous references to projects/ideas/themes that were included in the Brisbane 2033 Legacy Project:

- Olympic and Paralympic Housing Trust: Explore potential for using the athletes' villages across the region to help address affordable housing supply.
- Legacy Forests: Enhance biodiversity, reduce carbon and cool the Earth by investing in an Olympic forest or planting a tree for every ticket sold.
- Zero Waste to Landfill by 2032: Support a low carbon, circular economy through the introduction of enhanced waste management and material passports for all new venues and infrastructures.
- Make Walking or Wheeling Easy and Enjoyable: Develop dedicated, safe and engaging pedestrian networks connecting venues and precincts locally and region-wide.
- A Future-Fit Transport System for South East Queensland: Enhanced and inclusive mass transit solution that unlocks other legacy benefits for South East Queensland.
- First Nations Language and Culture: Celebrate the local languages through signage, naming conventions, stories, school curriculum and the Opening Ceremony.
- Develop Digital Solutions that Create Regional Opportunities: Invest in digital infrastructure and partnerships to enhance equity and accelerate economic outcomes.
- Universal Access: All Olympic and Paralympic venues, precincts, live sites and infrastructure are accessible to everyone.
- Three World Class Innovation Clusters: Building new economic opportunity in key future sectors, including augmented and virtual reality, bio-medical and environmental technology.
- Sports City: Establish Brisbane as the sports high performance and technology capital of the Southern Hemisphere, supported by hubs across the South East Queensland region.
- 2042 Talent Strategy: Attract, upskill, retain, and transition talent to make us ready for the jobs of the future.
- South East Queensland Music Plan: Our live music scene is flourishing and expresses our identity to the world.

A MEMBER'S VIEW

The Committee for Brisbane is tackling the lack of understanding on what it will take to get SEQ truly Green Olympics/Paralympics-ready, head on. They are driving conversations through exceptional thought leadership – which is key for anyone who cares about the future of our city and region – and vital to inform positive solutions. Through engaging discussions, insightful publications and innovative initiatives, they're actively building understanding of the challenges and opportunities that will help SEQ prepare for a greener, more sustainable Olympics and Paralympics and 'future region'.

Their dedication to fostering collaboration is an essential way of helping people, organisations and communities across SEQ better understand what it will truly take to achieve a genuine green transformation. This understanding is vital for safeguarding the liveability of our beautiful and biodiverse region and ensuring that it is globally recognised as an outstanding place to live, work and visit.

Julie McLellan, Chief Executive Officer, Healthy Land and Water

Strategic Policy Focus

Brisbane 2033 Project

- Progress on concepts and ideas for post-2032 regional legacies

2023 Projects/initiatives

- 1** Creative Brisbane Collab. (page 17): Launched in April 2023
- 2** SEQ New Sports Industry Economy Project (page 21): Research project commissioned
- 3** Advocacy to State Government to establish the Q2032 Industry Advisory Group

Connected

- Future transport and mobility
- Regional connectivity
- 15-minute communities
- Universal access
- Data capture and use
- Digital economy

Creative

- First Nations culture and heritage
- Cultural and tourism economies
- SEQ Music Legacy Plan (page 22)

Enterprising

- SEQ City Deal
- Entrepreneurship and innovation
- Future jobs and skills

Equitable

- Homelessness
- Safety
- Diversity and inclusivity
- Accessibility

2023 Projects/initiatives

- Establishment of a joint industry/association taskforce to advocate with a single voice to governments on regional connectivity (page 22)
- Industry engagement with federal, state and local governments on implementation of the SEQ City Deal (page 16)
- Ongoing engagement with the State Government on the Committee's Framework for a South East Queensland Smart Infrastructure Policy
- Establishment of the Committee's Connectivity Sub-committee (page 13)

2023 Projects/initiatives

- Establishment of, and participation in, the Creative Brisbane Collab. Management Committee (page 17)
- Commencement of planning for a Meanjin Design Protocol (page 19)
- Establishment of the Committee's Creativity Sub-committee (page 13)

2023 Projects/initiatives

- Development of a First Nations Board Observer project (page 18)
- Industry engagement with federal, state and local governments on implementation of the SEQ City Deal (page 16)
- Launch of research project on jobs and skills of the future for SEQ (page 20)
- "Innovation Mixer" event, in partnership with the Office of the Chief Entrepreneur (page 33)
- Progress Liveability Indices project, in partnership with Corporate Leader members Urbis and Ipsos (page 21). Scheduled for release in early 2024
- Establishment of the Committee's Enterprise Sub-committee (page 13)

2023 Projects/initiatives

- Finalise the Housing Action Lab project "Blueprint for a Homeness Trust" to help address homelessness in SEQ (page 20)
- Implementation of the Committee's Reconciliation Action Plan (Reflect)
- Establishment of the Committee's Equity Sub-committee (page 13)

Strategic Plan 2023 – 2028

The help inform the annual strategic planning review, in early 2023 the Committee held a workshop with about 20 of its Corporate Leader members as part of an initiative to support deeper member engagement and a co-design approach to program curation and delivery.

The purpose was to hear directly from Corporate Leader members on the future direction of the Committee and policy priorities for 2023 and beyond. The feedback was extensive but the key takeaways were:

- Overall, there was strong endorsement for the Committee's four pillars of strategic priority – Connected, Creative, Equitable and Enterprising, and how these pillars have translated into program delivery.
- Members were enthusiastic to build/expand on their engagement with the Committee to collectively and collaboratively raise awareness, develop solutions and engage collectively with decision-makers to address issues of importance to greater Brisbane.
- Key themes identified as priority areas for the Committee – transport and connectivity; talent attraction and retention; attracting interstate and international headquarters; jobs of the future; housing challenges; building corporate and community capability in addressing diversity and inclusion issues; First Nations issues and opportunities; climate resilience/sustainability and circular economy.
- Success in 2028 is for the Committee for Brisbane to be recognised as a “preeminent, representative, credible and respected voice” for important matters affecting greater Brisbane, to government and other decision makers.

At the subsequent annual strategic planning workshop, it was agreed that the Committee should identify two to three issues/agendas that it can “own” and prosecute (while still pursuing a range of other business-as-usual activities).

The Committee is to be an influential “voice” to governments, including involving Members as partner advocates to governments. The workshop expressed its strong desire for the Committee to be leading on issues, not partnering. Recommended topics/themes:

- Connectivity and mobility in SEQ – continuing the work of the Brisbane 2033 Legacy Project and the SEQ 2050: A Transport and Mobility Vision project. What are the projects that must happen for SEQ liveability to be maintained and improved?
Outcome: Joint industry/association taskforce, auspiced by the Committee for Brisbane, to speak with “one voice” to governments on SEQ connectivity (see page 22).
- The 2032 Games Delivery Authority, or equivalent. Committee for Brisbane to argue for business and industry to have a “seat at the table”, in contrast to the apparent model proposed by the State Government for the authority to be an internal agency of the State, exclusive of outside involvement.
Outcome: Industry Advisory Group established by State Government (see page 8).
- CFB/Urbis Liveability Index – a new model to measure critical elements of liveability in Brisbane (and other cities) and keep CFB, governments and community accountable. Define a 2050 Liveability Vision, connected to 2032 timeframe, and prosecute.
Outcome: Index project will be completed by the end of 2023 and launched in early 2024 (see page 21).

Engagement with governments

During 2023, the Committee engaged with state and local government representatives, including with the Office of the Premier and Minister for the Olympic and Paralympic Games; the Deputy Premier, Minister for State Development, Infrastructure, Local Government and Planning and Minister Assisting the Premier on Olympics Infrastructure; the Minister for Tourism, Innovation and Sport and Minister Assisting the Premier on Olympics and Paralympics Sport and Engagement; the Minister for Communities and Housing, Minister for Digital Economy and Minister for the Arts; Queensland Treasury; the Brisbane 2032 Coordination Office; the Council of Mayors (South East Queensland).

2023 Highlights and Achievements

Membership (as at 30 June 2023)

31 
Corporate Leaders

78 
Corporate Members

24 
Enterprise Members

93 
Associates


3 
Students

69 
Affiliates

Sub-committees

5 
Sub-committees

15 
Projects initiated or continuing

~90 
Participants

Policy Initiatives

1 
Policy paper published

14 
Thought leadership articles developed

Media and Engagement

11 
Monthly e-newsletters

15 
Media stories published or broadcast

Events


9 
Ticketed events

7 
Free events

1800+ 
Attendees

Social Media

 **260**
Social Media posts

 **8.53%**
Average engagement rate on LinkedIn (industry standard: 2.26% – 3.16%.)

 **29%**
Increase to 5956 followers on LinkedIn

Sub-committees

In 2023, the Committee moved from its model of occasional, special-purpose sub-committees and established four “standing” committees that are working directly to the Committee’s four pillars:



Each of the four sub-committees has 12 members, plus two – three Special Advisers, and is being chaired by a representative of the Management Committee for the first term (until January 2025), before the Chairs will be elected by sub-committee members. The sub-committees Chairs are:

- Connectivity: Dr Alan Patching, Director of Industry Engagement, Bond University
- Creativity: Peter Edwards, Founding Director, Archipelago
- Equity: Dr Caroline Riot, Director, Games Engagement and Partnerships, Griffith University
- Enterprise: Meredith Hartigan, Senior Principal Town Planner, Tract

This new model will enable the Committee to work in a formal, structured way with a wide range of individuals whose skills and experience will benefit delivery of the Committee's strategic priorities.

The Committee was overwhelmed with nominations for the four sub-committees, with 85 individual nominations received for the originally-proposed 40 positions. As a result, the Committee agreed to increase the size of each sub-committee from 10 to 12.

The final selections were made with an eye on gender equity (24 women and 24 men); a good cross-section of members and member categories, as well as skills.

At the start of Q4 2023, each of the sub-committees was finalising its Plan on a Page and strategic priorities for 2024.

The Committee for Brisbane continues to provide a platform for active debate on the future of Brisbane and the city-region. Governments and industry are obligated to consider, plan for and deliver sustainable and resilient infrastructure, places, precincts and events to allow Brisbane to attract investment, compete globally and deliver enhanced lifestyle outcomes. Throughout 2023, the Committee's events, research and reach continued to help ensure this obligation is at the forefront of debate and practice at an exciting, but also challenging time in the transformation of the city-region.

Mike Gillen, Life Member; Industry Director – Cities, AECOM



SEQ Regional Plan

In response to a State Government invitation for submissions on a draft update to the SEQ Regional Plan, the Committee for Brisbane convened a special-purpose sub-committee to consider its position.

18 members from across the membership met to develop a submission to the Department of State Development, Infrastructure, Local Government and Planning's draft ShapingSEQ 2023 Update.

The Committee's submission represented the collective feedback provided by our members in sectors including planning and the built environment, property, finance, social and community development, and academia. Our thanks to:

- APP: Geoff Hill, General Manager, Transport, Property & Social Infrastructure
- Archipelago: Josh Spillane, Senior Associate
- Aurecon: Erika Goitia, Associate, Commercial Advisory
- Brisbane Housing Company: Greta Egerton, Projects Director – Development
- DBI: Michael Stott, Head of Cities and Places
- Ethos Urban: Mark Case, Director
- Lendlease: Nicolas Gilbert, Acquisition Manager, Communities
- McGees: Scott Campbell, Head of Valuation and Professional Services
- Mecone: Rose Mosley, Senior Planner
- Peddle Thorp: Dr Matthew Hutchinson, Senior Executive – Integrated Living
- Port of Brisbane: David Hertweck, Senior Manager, Environment and Planning
- RACQ: Dr Michael Kane, Head of Public Policy
- RPS: Peter Egerton, Service Line Leader – Urban Design
- The University of Queensland: Stephanie Wyeth, Professional Planner in Residence/Senior Lecturer, Director of Engagement
- Tract: Meredith Hartigan, Senior Principal Town Planner
- Transurban: Stephen Hunt, Development Manager, Queensland
- Westpac: Andrew Broadfoot, Relationship Director, Property Finance
- Wolter Consulting: Brad Jones, Director of Planning





Policy Activity

The Committee continued with its policy development activities during 2023, including the commissioning of two research papers (due for public release in 2024).

- 1 \$1.8B SEQ City Deal (page 16)
- 2 Building an Innovation Ecosystem (page 16)
- 3 Creative Brisbane Collab. (page 17)
- 4 First Nations Advisory Group (page 18)
 - First Nations Board Observer Project (page 18)
 - Meanjin Design Protocol (page 19)
 - Indigenous Business Showcase (page 19)
- 5 Housing Action Lab (page 20)
- 6 Jobs and Industries of the Future (page 20)
- 7 Measuring Liveability (page 21)
- 8 New Sports Industry Economy (page 21)
- 9 SEQ Connectivity (page 22)
- 10 SEQ Music Legacy Plan (page 22)
- 11 SEQ Regional Plan Review (page 23)
- 12 SEQ Smart Region (page 23)

\$1.8B SEQ City Deal

The State Government published the Implementation Plan for the \$1.8 billion South East Queensland City Deal in July 2023, which contained details about 29 Deal commitments and their delivery timelines.

The Committee for Brisbane is a member of the Industry Reference Group that will work with all levels of government on implementation rollout, industry engagement (including project partnering) and future iterations of the Deal.

The Deal was earlier signed by the Commonwealth and Queensland Governments and the Council of Mayors (South East Queensland) in March 2022.

Project planning and implementation is taking a staged program management approach, having started with six of the commitments in July 2023 and with progressive roll out across several months, with the last of the commencement activities getting underway by December 2024.

The City Deal projects are across 11 council regions in SEQ, and include important investigations and investments in transport and digital infrastructure, knowledge corridors and the jobs of the future.

The Deal is version one of two-decade planning framework that will evolve as the region's population essentially doubles over the next 20 years.

A critical element of the City Deal is the governance agreement that will see the three levels of government working together to investigate and deliver critical infrastructure for the region's future.

Building an Innovation Ecosystem

In partnership with the Office of the Queensland Chief Entrepreneur, the Committee continued its series of innovation networking events (see page 33).

The "Innovation Mixer" model was developed as a social-style forum to enable networks of corporate, creative industry, university and investment industry representatives to explore commercial partnership opportunities across south east Queensland.

Emceed by the Queensland Chief Entrepreneur, guests at the mixers are treated to short stories shared by innovators and their early-adopter clients about how a client's business challenge was resolved through early engagement with the innovator and by partnering on idea/product development.

The Committee's intent is to host two – three events each year, to continue to promote the region's entrepreneurs and build a reputation as a creative, innovative business community.



Creative Brisbane Collab.

An Australian-first collaboration between the creative economy and commerce was launched in Brisbane in March 2023.

Auspiced by the Committee for Brisbane, the Creative Brisbane Collab. has brought together more than 100 organisations and individuals to act as single voice to articulate and advocate on behalf of the creative sector/ industries as a driving force in city life and the economy.

Borne from an idea generated as part of the Committee's Brisbane 2033 Legacy Project, the Creative Brisbane Collab.'s purpose is to see Brisbane recognised as a global city of creativity. Its Mission is:

- To promote Brisbane as a city where creativity is everywhere and arts and story-telling are embedded in daily life
- To build strong, positive relationships between Brisbane's corporate sector and its creative industries
- To facilitate structured and ongoing engagement between industry and creativity to harness our strengths for mutual benefit
- To advocate to the community and governments on the importance of creativity to health and wellbeing, to the regional economy, for talent attraction and retention, and for city/regional reputation
- To help the broader community to embrace and celebrate creativity, in all its forms, as a foundation of Brisbane's identity
- To facilitate public and private forums for the purpose of furthering the Vision, Purpose and Mission

About 100 guests attended the launch event at The Princess Theatre in Brisbane, including the Governor of Queensland, Her Excellency the Honourable Dr Jeanette Young AC PSM, and Cr Vicki Howard, Brisbane City Council Civic Cabinet Chair for Community, Arts and Nighttime Economy.

At a planning day in 2023, Collab. members determined the strategic priorities for 2023-24 to be:

- Being a primary stakeholder to be consulted on the arts and cultural program – and legacy planning – for the Brisbane 2032 Olympic and Paralympic Games. The Collab. will advocate for a strong artistic and cultural program to enrich the Games, spotlighting the city's and State's exceptional talent.
- Investigating the development of a Creativity Index to measure and report on Brisbane's aspirations to be a global city of creativity.
- Undertaking a research-led policy development project to look at arts and culture career pathways for young people. A Collab. sub-committee has been formed to investigate this project.

The first Annual General Meeting of the Collab. was held in July, when a Management Committee was elected:

- Sara Taghaode, Kiosk Films
- Jono Perry, QPAC
- Barton Green, Committee for Brisbane
- Katherine Hoepper, The Little Red Company
- Rebecca Pini, M4M Agency
- Dilshani Weerasinghe, Queensland Ballet
- Rebecca McIntosh, Chrysalis Projects and POPSART
- Chris Watson, Grant Thornton
- Mike Hill, McGrathNicol



First Nations Advisory Group

The Committee's First Nations Advisory Group was established in August 2021 to provide:

- strategic guidance in the development and oversight of a Reconciliation Action Plan for CFB and potentially for some of its members; and
- strategic advice and guidance on other CFB matters as requested by the CFB Management Committee.

First Nations Board Observer Project

A significant project was launched during 2023 to look at ways to help grow the pool of interested (young) First Nations residents who might like to consider Advisory Council and/or Corporate and NFP Board roles.

This project, that developed out of discussions with the First Nations Advisory Group, is a partnership between CFB, the FNAG, Deloitte and Career Trackers (an indigenous-owned agency that sources internships for First Nations university students).

Deloitte hosted a planning workshop in February to map out a process to develop the concept – a pilot project this year, with 6-8 participants, with a view to a permanent project developing in 2024.

The pilot project ultimately confirmed seven Corporate Partners: Aurecon, Brisbane Portrait Prize, Committee for Brisbane, Deloitte, Healthy Land & Water, the Preston Campbell Foundation and QIC. Nine CareerTrackers Alumni have been selected to participate in the Board Observer project, with some of the Corporate Partners agreeing to host two Alumni.

CFB's intent is to provide an initial pathway for First Nations people, particularly the younger generation, to be exposed to, experience and (ultimately) consider participating in corporate boards and on advisory bodies. Ensuring First Nations voices are "inside" organisations, rather than external stakeholders, should help to change the dynamic.



Foundation workshop for the First Nations Board Observers project.

A MEMBER'S VIEW

The Committee for Brisbane is a key voice for south east Queensland. Westpac wants to be part of the development and evolution of Brisbane. This is more than just the road to 2032; it's also about the key economic and social structures that we need to ensure the region keeps its character and excels, as we enjoy arguably the highest population growth in our recent history and the expanding economy that comes with it. The Committee for Brisbane is the advocate that can help us get there.

Chris Langton, State General Manager, Commercial Relationship Banking QLD, Westpac



Meanjin Design Protocol

A plan to develop a Meanjin Design Protocol was announced at a Committee event in mid-2023.

“Deadly designing: inspiration from Country” was the Committee’s first foray into a big conversation about how city design might be positively influenced through the ancient stories of Country.

One of the two keynote speakers, Turrbal and Yuggera Traditional Owner Shannon Ruska, spoke of his desire to see the people of Brisbane and region learn about, acknowledge and embrace the ancient stories of Country – the waters, land and sky of Meanjin/Brisbane – and to see that represented in the city’s character, through building and infrastructure design, landscapes, planning and more.

The Committee has members across those disciplines – including many who have spoken of their desire to engage meaningfully and respectfully on First Nations knowledge and experiences and stories – so reached out with an idea to stimulate a conversation with the business community and others.

Shannon’s idea, and strong feedback from Committee for Brisbane members, led to the commencement of an engagement process, to ultimately develop a Meanjin Design Protocol. During the process, it was discovered that the Office of the State Government Architect (a CFB Affiliate) was considering a similar project for public buildings. The Committee’s project was paused mid-year to enable the State to progress with its process, before we seek to re-engage.

Indigenous Business Showcase

As part of its activities under the Committee’s Equity and Enterprise themes, we partnered with our First Nations Advisory Group and the South East Queensland Indigenous Chamber of Commerce to showcase a range of established First Nations owned and operated businesses to the broader business community.

Held in October 2023, the Indigenous Business Showcase included nine First Nations stallholders presenting their services and/or goods – providing Committee for Brisbane members and guests the opportunity to connect directly with Indigenous businesses and services. Stallholders included cybersecurity, property management, food and beverage production, apparel manufacturing, printing and production and more.

To add “something special” to the day, there were also two performances from Digi Youth Arts, a Welcome to Country from Shannon Ruska and a medley of songs from Harry Whaleboat.



Housing Action Lab

The Housing Action Lab project, that ran for approximately 18 months, was chaired by the Committee for Brisbane and included:

- Brisbane Xero and Micah Projects
- DBI
- Meals on Wheels
- Peddle Thorp Architects
- QShelter
- Queensland Council of Social Service
- Urbis

The project model – A Blueprint for a Homeness Trust – was referenced in the State Government’s Elevate 2042: Brisbane 2032 Olympic & Paralympic Games Legacy Consultation Paper, with a proposed legacy for:

- Olympic and Paralympic Housing Trust: Explore potential for using the athletes’ villages across the region to help address affordable housing supply.



Some of the award-winning Housing Action Lab team members with their Good Design Award.

This was a particularly rewarding outcome for the Committee after the concept was proposed in our (October 2021) Brisbane 2033 Legacy Project, Equity Action Plan:

- There is a home for everyone in south east Queensland, supported by an Olympics and Paralympics Housing Trust that repurposes Games’ infrastructure for social and affordable housing. This may include post-Games building conversions or the sale or leasing of Games’ assets to fund housing programs.

The Blueprint for a Homeness Trust was subsequently recognised in September 2023 in the Australian Good Design Awards, as a Good Design Award Winner.

The Blueprint for a Homeness Trust is now being taken forward by QShelter as part of the Games Legacy process. The Committee will remain involved as part of QShelter’s project reference group.

Jobs and Industries of the Future

The Committee for Brisbane partnered with member Arup to initiate a new research project, looking at the next generation skills and industries for south east Queensland.

The purpose of the project is to analyse SEQ contextual factors – geographical location, climate, transport, demographics, access to universities, digital networks, government policies and plans – to identify next generation skills and industries and to assess and quantify SEQ’s ability to develop, attract and retain emerging future industries.

Arup will use its built environment expertise to undertake an additional layer of research that considers the region’s ability to attract and maintain emerging priority industries and skills through its built environment capability.

The project is scheduled to be completed in late 2023, with the results released at a public event in early 2024.



Measuring Liveability

A two-year development project with Corporate Leader members Urbis and Ipsos moved closer to realisation during the year, with a rebuild of the software engine that will collate, categorise and equalise nearly 100 metrics, compressed into six headline liveability themes: healthy, connected, inclusive, talented, distinctive and vibrant.

The new Liveability Index, scheduled for public launch in 2024, will compare publicly-accessible data – stress-tested by Urbis for rigour against academic research – with Ipsos’ “Life in Australia” survey which asks Australians to rate their perception of their home city against 16 themes/questions.

Together, the Urbis and Ipsos data provide a unique perspective on a city’s liveability performance: comparing the hard data (lag metrics) with community perception.

The Committee for Brisbane has presented the draft Index outcomes to the CEOs from the Committees for Adelaide, Melbourne, Perth and Sydney who have agreed to subscribe to what will become a new Australian capital city Liveability Index. There is scope for major regional cities to also participate.

The motivation for the Committees is to look for ways to support talent attraction and retention in our capital cities, and to provide quality, irrefutable data upon which to forward plan.

New Sports Industry Economy

During the year, the Committee commissioned sports data and strategy firm Kinetica to conduct a research project into opportunities to grow the sports industry economy in south east Queensland.

Developed through engagement with the Committee’s Sports Hubs and Centres of Excellence Sub-committee in 2022, the research project is seeking to identify opportunities for sports “pairing” in south east Queensland – collaborations between the operators of quality sports and recreation facilities and those sporting groups with limited resources and/or without regular access to training/sporting facilities.

The project scope includes:

- Venue/facility supply: Create a static map of SEQ to reflect the network of relevant, existing facilities and proposed additional facilities for designated sports.
- Access and demand: Determine the extent to which current access and utilisation across the network is optimised. Where is access available and what and where are the opportunities for pairing?
- Operating models: Identify operating model(s) that underpin ‘successful’ facilities for consideration/ adoption as part of the SEQ sport facility network.

The project includes the 12 local government areas across SEQ.

The outcomes will be shared with sporting codes and all levels of government to help inform decision-making.



SEQ Connectivity

In 2023, the Management Committee resolved to work with like-minded organisations to collectively advocate/campaign on regional connectivity as a critical matter for government attention.

CFB subsequently contacted a number of peak industry bodies and transport sector organisations to seek their interest in working collectively to advocate for a better response to the connectivity challenges for south east Queensland.

The Committee facilitated a meeting of multiple peak bodies and advocacy groups in July to consider developing a single advocacy voice. The meeting unanimously endorsed the concept and a working group was established to develop a narrative and to draft projects/priorities for the larger group to consider.



Project participants include:

- Ai Group
- Australian Institute of Traffic Planning and Management
- Brisbane Airport Corporation
- Civil Contractors Federation – Qld
- Committee for Brisbane
- Consult Australia
- Council of Mayors (SEQ)
- Engineers Australia
- Infrastructure Association of Queensland
- Planning Institute of Australia
- Port of Brisbane
- Property Council Australia
- Queensland Major Contractors Association
- Queensland Transport and Logistics Council
- RACQ
- Transport Australia Society
- Transurban
- Urban Development Institute of Australia – Queensland

SEQ Music Legacy Plan

A joint project between QMusic (a CFB Affiliate) and the Committee for Brisbane is advocating to the Queensland Government to partner with the music industry and business to develop a SEQ Music Legacy Plan.

The organisations' shared goal is, that by 2032 when Brisbane hosts the Olympic and Paralympic Games, south east Queensland is known globally as Australia's Music Capital – internationally renowned for its vibrant live music culture, its safe precincts and venues, and having underlined its status as a critical incubator of talent.

QMusic and CFB believe a 10-year Music Legacy Plan has the potential to transform the region's music industry and our city.

QMusic made a formal presentation of the proposal to the Brisbane 2032 Legacy Committee in late 2022, and subsequently saw the idea included in the State Government's Legacy Plan discussion paper.

Live music is already a substantial employer and contributor to the city and regional economies:

- Contemporary music represents well over 50% of all performing arts activity across Australia
- For each dollar invested in music by government and industry, there is a \$3 value return
- \$16+ billion Australian live music industry contribution in value-add to the economy
- Australian live music industry employs an estimated 23,000 people directly
- In Queensland's music industry, the contemporary music category constitutes the largest number of attendees (955,483 out of 2,527,535)
- Brisbane is the cultural hub of Queensland, offering music across 91 venues and stages for over 140 shows per month – and this multiplies further once all of SEQ is considered
- Brisbane constitutes 32.9% of Queensland music industry numbers
- Annually pre-COVID, the city welcomed over 1.46 million people across 23 festivals
- Brisbane's \$428 million industry is estimated to support 6,954 music jobs

SEQ Regional Plan Review

18 Committee for Brisbane members worked together to help prepare CFB's submission on the draft ShapingSEQ 2023 Update in September. The Update (to the 2017 SEQ Regional Plan) is the Queensland Government's plan to shape the future growth of SEQ.

The Committee's submission addressed the areas of advocacy across its four strategic "liveability" pillars and acknowledged that the challenges, actions and solutions are the shared responsibility of Government, business and community.

CFB's areas of endorsement and support were:

- Increased accountability, monitoring and reporting on the Plan's ambitions
- Commitment to First Nations involvement and UN Sustainable Development Goals
- Social and affordable housing target

Additional considerations and areas for further development, prior to Plan finalisation were:

- A greater articulation of SEQ's identity and a bolder vision for our future
- Detailed infrastructure and transport planning required to support growth
- Housing strategy – clarification and future steps
- Government accountability and implementation

Thanks to workshop facilitator Nathan Williams (Ethos Urban) and the submission drafting group of Meredith Hartigan (Tract), David Hertweck (Port of Brisbane) Stephanie Wyeth (UQ), Michael Stott (DBI) and Andrew Broadfoot (Westpac).

SEQ Smart Region

The Committee's Smart Infrastructure Policy Framework, which was published in late 2022, was presented to the Department of State Development, Innovation and Planning with an invitation for the State to consider using it as the basis for a formal policy – particularly to support its digital twin program.

The Committee was encouraged by the Deputy Premier and Minister for State Development, Infrastructure, Local Government and Planning and Minister Assisting the Premier on Olympic and Paralympic Games Infrastructure to continue engagement with his department.

The Framework proposes minimum requirements for technology to be embedded in all new and upgraded State infrastructure projects with a capital works budget of >\$10 million (including Brisbane 2032 and City Deal projects) and for data to be collected, stored and used in a safe, secure and ethical way to generate insights into how to build higher performing infrastructure in SEQ.

The Committee was subsequently asked by the Council of Mayors (South East Queensland) to support an engagement program to help develop priority projects and actions for the Smart Digital Region undertakings in the SEQ City Deal. More than 30 Committee members and members of the original Smart Region Taskforce attended a planning workshop in November 2023.

The SEQ City Deal is a commitment by the Australian Government, Queensland Government and the COMSEQ to plan and deliver enhanced investment for south east Queensland through a significant package of investments, with a value of around \$1.8 billion. Within this, \$50 million has been allocated to digital projects, plus a further \$100 million for the SEQ Innovation Economy Fund, with the three levels of government seeking industry investment.

Media coverage

20 NEWS

West is best for eclipse

Thousands of Australians are expected to get the best view of an annular eclipse of the sun from Western Australia's Margaret River area, where the sun will be almost directly overhead. The eclipse will be visible from Perth, but not from Brisbane. There will be a partial eclipse in Queensland.

Queensland's Chamber of Commerce and Industry (CCI) has advised that the best place to see the eclipse is in the west, where the sun will be almost directly overhead. The eclipse will be visible from Perth, but not from Brisbane. There will be a partial eclipse in Queensland.

Honours for ADF units

The federal government has announced the 2013 Australia Day Honours. The honorees include several members of the Australian Defence Force (ADF) for their service to the nation.

Bold ambition to connect city's major Games precincts with walking trails



Creating an accessible Olympics

Stephanie Bennett, a vital legacy opportunity, is leading the charge to ensure the 2032 Olympic and Paralympic Games are accessible to all. She is working with the Queensland Government and the Olympic and Paralympic Committees to create a network of walking trails connecting major precincts.

With a vision of a "city of opportunity", the Queensland Government is committed to creating an accessible and inclusive environment for the 2032 Olympic and Paralympic Games. This includes the development of a network of walking trails connecting major precincts like Suncorp Stadium, Brisbane Arena, and The Gabba.

Acknowledging our young leaders is good for all of the state

40 UNDER 40
While her day-to-day focus is on SEQ, Committee for Brisbane's Liana Heath says the 40 Under 40 Awards are about "uplifting" all of Queensland's business community.



The Queensland 40 Under 40 awards will help identify our future leaders and city shapers Image: This Is Engineering, Unsplash

Stephanie Bennett is a vital legacy opportunity, a Queensland Government initiative to ensure the 2032 Olympic and Paralympic Games are accessible to all. She is working with the Queensland Government and the Olympic and Paralympic Committees to create a network of walking trails connecting major precincts.

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The Queensland 40 Under 40 awards will help identify our future leaders and city shapers Image: This Is Engineering, Unsplash

Letters

Games missing link

From July 24, it will be eight-plus years until the Opening Ceremony of the 2032 Olympic Games.

For business and industry that holds great legacy ambitions. There is a missing piece in the Games delivery puzzle.

The Brisbane 2032 Coordination Office - headed by the capable and respected Graham Fraine - was recently established to "coordinate delivery of the Olympic and Paralympic Games".

It is an internal state government entity committed to working with the Games partners, but appears to have no mechanism to engage with business and industry.

While more than 80 per cent of our Games infrastructure already exists, there still will be myriad hard decisions to make about infrastructure and Games delivery, including critical transport, connectivity and mobility outcomes.

There are businesspeople in Brisbane and South East Queensland with substantial experience in delivering Olympic and Paralympic Games (or similar) or their associated legacy programs.

They are championing at the bit to share their experiences - good and bad - on Games infrastructure and delivery.

This is not about securing contracts for goods or services - these are people who want the 2032 Games to be the best possible and who want to share their experiences to inform decision-making.

The governance model for the South East Queensland City Deal includes an Industry Reference Group to advise the three tiers of government on long-term infrastructure planning for the region.

A similar model should apply to Games infrastructure and delivery, otherwise some of the people with the most relevant experience will be excluded from the process.

Barton Green, chief executive officer, Committee for Brisbane

brisbane times

Stadium boss barracks for Brisbane army base to be integrated into heritage hub

Tony Moore
April 18, 2023 - 8:42pm

It is time for Brisbane's inner-city Defence base - Victoria Barracks at Petrie Terrace - to be converted into a vibrant heritage precinct, a leading entertainment figure has argued.

Harvey Lister, the chief executive of ASM Global, which runs 300 venues across five continents, including Suncorp Stadium, Sydney's Accor Stadium and Perth's Optus Stadium, said at a Committee for Brisbane forum on Tuesday.



There are moves to make Brisbane, particularly inner-city sports and entertainment venues, more accessible to pedestrians. Comments by Barton Green.

Lister said Suncorp Stadium should always have included a bridge across Countess Street from Roma Street east and past, or through, Victoria Barracks.

He said the redevelopment of Brisbane's railway station at Roma Street provided an opportunity for authorities to revisit a dedicated walkway to Caston Street.

IN QUEENSLAND

Projects manager heads to committee

The Committee for Brisbane has welcomed projects manager Olivia Spadina to the team.

She will be primarily responsible for planning and overseeing projects (people, policy and research), from the initial ideation through to completion as well as the organisation and management of four new sub-committees.

In her role, Olivia will assist with the coordination and delivery of Committee for Brisbane projects, and will work closely with members and stakeholders to actively engage them in numerous Committee activities.



Olivia Spadina, chief executive, Committee for Brisbane

Membership

Founders

In addition to membership income, the Committee for Brisbane received generous financial support in 2019-20 and 2020-21 from a small group of senior Brisbane business people and businesses who were committed to the restructure of the organisation and helping to grow the Committee's activities and influence in the region.

- Corrs Chambers Westgarth
- Harvey Lister AM, Chairman and CEO, ASM Global (Asia Pacific)
- Jamie Pherous, Managing Director, Corporate Travel Management
- Jude Turner, Owner, Spicers Retreats & Scenic Rim Trail
- Steve Wilson AM
- Trevor St Baker AO, Founder and Deputy Chairman, St Baker Energy Innovation Fund

Corporate Leaders

The most senior level of membership, limited to a maximum of 25 members (plus up to five members who will contribute up to \$20,000 worth of pro bono critical support each year).



Corporate Members

accenture



Archipelago

architectus™ Conrad Gargett



articulous

ARUGA



BENNETT+
BENNETT

BICKERTON
MASTERS_

BORNHORST
+WARD



bureau^proberts



ETHOS
URBAN



gwi



HAMES
SHARLEY

HASSELL



HUTCHINSON
BUILDERS
Established 1912

IN QUEENSLAND
NEWS • BUSINESS • POLITICS • CULTURE





Enterprise Members

- Aspect Studios
- Aurora Marketing
- Business Models Inc
- Capstone Recruitment
- Clear Insurance
- COHA Group
- Communify
- Cuisine on Cue
- Cultural Capital
- Directors Australia
- Grow Collective
- Howard Smith Wharves
- M4M Agency
- Northrop Consulting Engineers
- Open Architecture Studio
- Phillips Group
- Safe Company
- Taylor Cullity Lethlean
- The Women's College, University of Qld
- ThinkPlace QLD
- Troocoo
- Wolter Consulting Group

Affiliates

Peak bodies, industry associations and not-for-profits that share our interest in the future of south east Queensland.

Art, Culture and Creativity



Welfare and Community



Industry, Enterprise and Associations



Sport and Active Living



Ambassadors

The Committee's Ambassadors are significant and recognisable members of the greater Brisbane community who support our Vision and Mission and, from time to time, speak at our events and promote our activities. We are very grateful for their support.



Sallyanne Atkinson AO



Nat Cook OAM OLY



Ambassadors: Nat Cook and Sallyanne Atkinson



Matthew Condon OAM



Li Cunxin AO

Life Members

Life Membership is offered to Past Presidents and others who have provided outstanding commitment through active involvement in the activities of the Association, over a number of years. The Committee has 16 Life Members.



Current President Kylie Blucher hosted the second annual "Lifers Lunch" in the historic Governor's Pavilion at the RNA in July. 10 Lifers enjoyed an afternoon of storytelling and reminiscing: (left to right): Barton Green (CEO), Ben Lyons, Brendan Christou, Michelle Lee, Hon. David Thomas, Mike Gillen, Liana Heath (Chief Partnership Officer), Chris Skelton, Noel Robinson, Ted Stewart, CFB President Kylie Blucher, John Neylan, Steve Reynolds. Absent: Steve Wilson, Mark Doonar, Matthew Miller, John Pettit, Rebecca Sullivan, Chris McCluskey, Henry George.



Event Highlights 2023

VENUE PARTNER
BRISBANE CONVENTION & EXHIBITION CENTRE

COMMITTEE & CFB FIRST NATIONS ADVISORY GROUP FOR BRISBANE
A JOINT EVENT

DEADLY DESIGNING: inspiration from Country

The Committee's first public event for 2023 will explore opportunities to embed the First Nations stories associated with waters, land and sky into Brisbane's Meerin's character – through landscape and architecture.

With a keynote address from Traditional Owner and senior storyteller Shannon Ruska – a descendant of the Yuggera, Turrbal, Nunukul, Gorengul/Cooperoo, and Yugembar peoples, the event will commence a process to co-develop a Meerin Design Protocol.

WHEN: Tuesday 28 February
WHERE: BCEC, Boulevard Room
TIME: 11:30am arrival for 12:00pm start
2:00pm finish.

EVENT SPONSOR
THE UNIVERSITY OF QUEENSLAND AUSTRALIA

ARTWORK
"Brisbane: a pathway through the southeast" by Delvene Cockatoe-Collins, 2022



Event 1

Deadly Designing: inspiration from Country

28 February 2023 at BCEC, sponsored by The University of Queensland

Panellists:

- Shannon Ruska, Managing Director, Tribal Experiences
- Deb Robbins, Studio Principal, Taylor Cullity Lethlean
- Peter Hyland, School of Architecture, The University of Queensland
- Michael Stott, Head of Cities, DBI

Moderator:

- Shannon Willoughby, Executive Director, Government Relations and Policy, The University of Queensland

Event 2

Roll, Stroll, Ride & Glide: How to make Brisbane 2032 the most accessible Games yet.

18 April 2023 at BCEC, sponsored by Griffith University

Panellists:

- Dr Robyn Littlewood, CEO, Health and Wellbeing QLD
- Damian Thompson, Director, Lat Studios
- Anna Campbell, Executive Office, Queensland Walks
- Harvey Lister AM, Chairman and CEO, ASM Global (Asia Pacific)

Moderator:

- Michael Dobbie-Bridges PLY, Chair, Sporting Wheelies & Disabled Association

VENUE PARTNER
BRISBANE CONVENTION & EXHIBITION CENTRE

COMMITTEE FOR BRISBANE

Roll, stroll, ride and glide: How to make Brisbane 2032 the most accessible Games yet

MEET OUR PANEListS:

Dr Robyn Littlewood
CEO
Health & Wellbeing QLD

Michael Dobbie-Bridges PLY
Chair
Sporting Wheelies & Disabled Assoc.

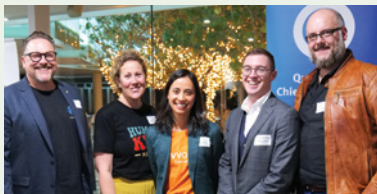
Damian Thompson
Director
Lat Studios

Anna Campbell
Executive Officer
Queensland Walks

Harvey Lister AM
Chairman & CEO
ASM Global (Asia Pacific)

TUESDAY 18 APRIL | 12PM - 2PM | BCEC, BOULEVARD ROOM





Event 3

Innovation Mixer #2

The Collaborators

26 April 2023, sponsored by Dexis & Office of the Queensland Chief Entrepreneur

Panellists:

- Frances Atkins, Co-founder, Givvable
- Andre Russ, Vice President Development & Sales, EarthCheck
- James Fielding, CEO, Audeara
- Neil Davidson, Design Director, Founder, Clandestine Group

Moderator:

- Julia Spicer OAM, Queensland Chief Entrepreneur

Event 4

Global Megatrends: The view from Brisbane

26 May 2023 at BCEC, sponsored by Aurecon

Panellists:

- Kathy Benson, Chief Client Officer, Ipsos
- Debbie Smith, National Mining Leader, PwC
- Peter Varghese AO, Chancellor, The University of Queensland
- Dr Stefan Hajkowicz, Principal Scientist in Strategy and Foresight, CSIRO

Keynote:

- Dr Stefan Hajkowicz, Principal Scientist in Strategy and Foresight, CSIRO

Moderator:

- Belinda Wade, Principal, Climate Transition, Aurecon



COMMITTEE FOR BRISBANE

The Business of Sport: a global brand view

Event Sponsor: The APP Group
Venue Partner: BRISBANE CONVENTION & EXHIBITION CENTRE

In-kind Sponsor: Ministry Of Sport

PAUL DEVLIN
Principal - Sport Enterprise
Amazon Web Services

DAVID LUTTERAL
Breakfast Announcer
Nova

GEMMA ALKER
Director, Innovation Central BNE
QUT

BEN HUGHES
Group Executive Marketing
The APP Group

WEDNESDAY 19 JULY | 12PM - 2PM | BCEC, BOULEVARD ROOM



Event 5

The Business of Sport: a global brand view
26 May 2023 at BCEC, sponsored by The APP Group and Ministry of Sport

Panellists:

- Gemma Alker, Director, Innovation Centre Brisbane, QUT
- Ben Hughes, Group Executive Marketing, The APP Group
- David Lutteral, breakfast announcer, Nova
- Paul Devlin, Principal-Sport Enterprise, Amazon Web Services

Keynote:

- Paul Devlin, Principal-Sport Enterprise, Amazon Web Services

Moderator:

- Ben Parsons, Director, Ministry of Sport

Event 6

Implementing the \$1.8 billion South East Queensland City Deal

20 September 2023 at BCEC

Panellists:

- Matthew Hendy, Manager of Advocacy and Engagement, Council of Mayors SEQ
- Jenny Lyons, Executive Director, Strategic Services, and Insights, DSDILGP
- Matt Roper, First Assistant Secretary, DITRCDA

Keynote:

- Neil Glentworth, Managing Partner, DunneMedforth; and Group Chairman, GWI

Moderator:

- Barton Green, CEO, Committee for Brisbane





Event 7

Indigenous Business Showcase

5 October 2023 at BCEC, sponsored by Tract & Griffith University

Panellists:

- Joshua Creamer, Member of Council, Griffith University, Barrister-at-Law
- Adam Williams, Founder, SupplyAus
- Deb Palmer, National Programs Manager, QIC
- Stephan Ballangarry, Managing Director, Tuff Yards

Moderator:

- Professor Cindy Shannon AM, Deputy Vice Chancellor (Indigenous Diversity and Inclusion), Griffith University

Event 8

The Business of Sport: SEQ as a sport tech leader

2 November 2023 at BCEC, sponsored by Vailo & COHA Group

Panellists:

- Tim Klar, CEO, QSport
- Jon Shepherd, Co-founder, Playbk Sport
- Kate Davies, CEO, Netball Queensland
- Dr Martin Schlegel, Executive Chair, Australian Sport Technologies Network

Keynote:

- The Hon. Stirling Hinchliffe, Minister for Tourism, Innovation and Sport Minister Assisting the Premier on Olympics and Paralympics Sport Engagement

Moderator:

- Prof. Sarah Kelly OAM, Head, Graduate School of Business, QUT



Event 9

Inner City Vitality Report 2023

29 November 2023 at BCEC, sponsored by The Star Entertainment Group

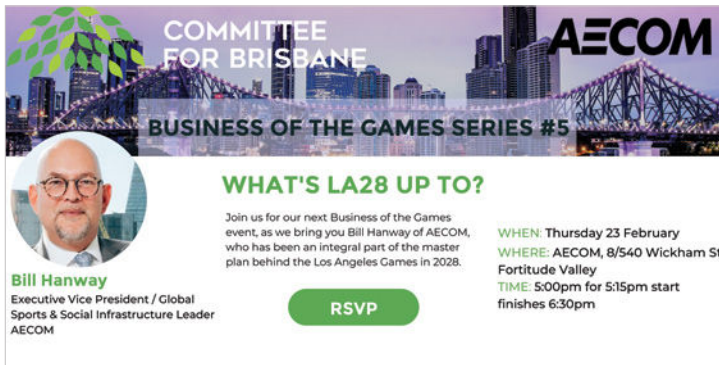
Panellists:

- Brett Fraser, CEO, QTIC
- Lindsay Carroll, Deputy CEO & Legal Practice Director, National Retail Association
- Michael Hurley, Residential Manager, ARIA
- Gavin Moore, Director of Agency, McGees

Moderator:

- Matt Adams, Head of External Relations Qld, The Star Entertainment Group

Business of the Games Series



COMMITTEE FOR BRISBANE **AECOM**

BUSINESS OF THE GAMES SERIES #5

WHAT'S LA28 UP TO?

Join us for our next Business of the Games event, as we bring you Bill Hanway of AECOM, who has been an integral part of the master plan behind the Los Angeles Games in 2028.

WHEN: Thursday 23 February
WHERE: AECOM, 8/540 Wickham St, Fortitude Valley
TIME: 5:00pm for 5:15pm start finishes 6:30pm

Bill Hanway
 Executive Vice President / Global Sports & Social Infrastructure Leader
 AECOM

RSVP



Business of the Games #5

WHAT'S LA28 UP TO?

23 February 2023, hosted by AECOM

Panellists:

- Bill Hanway, Executive President/Global Sports & Social Infrastructure Leader, AECOM
- Rodrigo Libano Soares, Director – Global Sports, AECOM

Moderator:

- Liana Heath, Chief Partnership Officer, Committee for Brisbane

MC:

- Mike Gillen, Director, Cities, AECOM

Business of the Games #6

The Global Business of Sport: Lessons for 2032

13 April 2023, hosted by Deloitte

Presenter:

- Pete Georgio, Global and US Sports Practice Leader, Deloitte

Moderator:

- Liana Heath, Chief Partnership Officer, Committee for Brisbane



COMMITTEE FOR BRISBANE

BUSINESS OF THE GAMES SERIES #6

THE GLOBAL BUSINESS OF SPORT: Lessons for 2032

Join us for the sixth instalment of our Business of the Games series. Pete Georgio is the leader of Deloitte's sport practice and the account lead for LA28. Having been a part of the Olympic Movement since 2014, Pete has helped a variety of Olympic entities at various levels in addressing issues in engagement, technology, digital transformation and more.

Deloitte.

Pete Georgio
 Global and US Sports Practice Leader
 Deloitte

WHEN: Thursday 13 April
WHERE: Deloitte, Level 23, Riverside centre, 123 Eagle Street
TIME: 5:00pm for 5:15pm start finishes 6:30pm



COMMITTEE FOR BRISBANE

BUSINESS OF THE GAMES #7:
contracts, commitments and opportunities for business

WHEN: Tuesday, 27 June
TIME: 5:00PM - 6:30PM
WHERE: Directors Australia, The Hub Level 7, 200 Adelaide Street

2032 offers myriad opportunities for business to participate in the provision of goods and services for the Games, but the procurement process will require some high competency standards. Committee for Brisbane CEO Barton Green will outline some of the opportunities and challenges ahead.

BARTON GREEN
CEO
COMMITTEE FOR BRISBANE



Business of the Games #7

Contracts, commitments, and opportunities for business

27 June 2023, hosted by Directors Australia

Panel & Presentation

- Barton Green, CEO, Committee for Brisbane
- Kerryn Newton, CEO, Directors Australia

Business of the Games #8

The digital experience

28 September 2023, hosted by Grant Thornton

Panel & Presentation

- Ian Hatton, Regional Manager, QLD/NT, ENE.HUB an Indara Company
- Chris Watson, Partner, Cyber Security and Technology Risk, Grant Thornton
- Ingrid Proud, Managing Director, Operations, Better Events VR

Moderator:

- Barton Green, CEO, Committee for Brisbane

Grant Thornton **COMMITTEE FOR BRISBANE**

BUSINESS OF THE GAMES #8:
THE DIGITAL EXPERIENCE

INGRID PROUD
Managing Director, Operations
Better Events VR

CHRIS WATSON
Partner, Cyber & Technology Risk
Grant Thornton

IAN HATTON
Regional Manager QLD/NT
ENE.HUB
an Indara Company

28 September | 5PM - 6:30PM | GRANT THORNTON, LEVEL 18, 145 ANN ST



MOTT MACDONALD **COMMITTEE FOR BRISBANE**

BUSINESS OF THE GAMES SERIES #9
The Circular Economy Games

26 OCTOBER | 5PM - 6:30PM | MOTT MACDONALD, LEVEL 14, 175 EAGLE ST

Matt Beasley
Project Director, Waterfront Brisbane
Dexus

Anne Kovachevich
Sustainable Buildings & Precincts Lead
Mott MacDonald

Craig Wilson
Head of Sustainability
Port of Brisbane Pty Ltd



Business of the Games #9

The circular economy Games

28 October 2023, hosted by Mott MacDonald

Panel & Presentation

- Matt Beasley, Project Director, Waterfront Brisbane, Dexus
- Anne Kovachevich, Sustainable Buildings & Precincts Lead, Mott MacDonald
- Craig Wilson, Head of Sustainability, Port of Brisbane

Moderator:

- Barton Green, CEO, Committee for Brisbane

Corporate Leader Briefings



COMMITTEE FOR BRISBANE
CORPORATE LEADER BRIEFING



Join us for our Corporate Leader Briefing with Mike Kaiser, Co-Ordinator-General and Director-General of the Department of State Development, Infrastructure, Local Government and Planning.

EVENT DETAILS
When: Tuesday, 21 March
Where: Level 15, Dexus, Waterfront Place
Time: 5:00pm - 6:30pm
RSVP: admin@committeeforbrisbane.org.au

Light refreshments will be provided.
Please note the invitation is not transferable.

EVENT PARTNER



Corporate Leader Briefing with Mike Kaiser

21 March 2023, hosted by Dexus

Guest Speaker:

- Mike Kaiser, Co-Ordinator General and Director-General of the Department of State Development, Infrastructure, Local Government and Planning.

Moderator:

- Barton Green, CEO, Committee for Brisbane

Corporate Leader Briefing: Gearing up for 2032

20 July 2023, hosted by Urbis

Guest Speakers:

- Cindy Hook, CEO, Brisbane 2032 Olympic and Paralympic Organising Committee
- Graham Fraine, CEO, Brisbane 2032 Coordination Office

Moderator:

- Barton Green, CEO, Committee for Brisbane



COMMITTEE FOR BRISBANE
CORPORATE LEADER BRIEFING
Gearing up for 2032
how business can make the most of the gold medal opportunity



CINDY HOOK
CEO
Brisbane 2032 Olympic and Paralympic Organising Committee

WHEN: Thursday 20 July
TIME: 5:00pm - 6:30pm
WHERE: Urbis, Level 32, 300 George Street, Brisbane



GRAHAM FRAINE
CEO
Brisbane 2032 Coordination Office

A MEMBER'S VIEW

I am so proud of the real progress the Committee for Brisbane is already making in advocating for a better SEQ. Those achievements are proven by the steadily increasing membership of leading Brisbane businesses to support CFB's important work.

Harvey Lister AM, Committee for Brisbane Advisory Council; Chair and CEO, ASM Global (APAC)

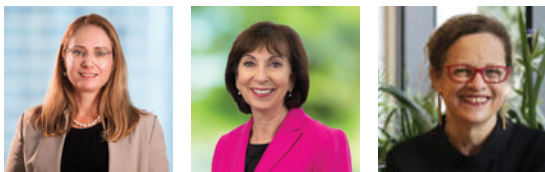




Management Committee (left to right) Gene Moyle, Dr Alan Patching, Kelvin Dodt, Dr Caroline Riot, Peter Edwards, Meredith Hartigan (Secretary), Kylie Blucher (President), Barton Green (CEO), Mike Kissane (Vice-President), Paul Gallagher (Treasurer), Debbie Smith, David Benett.



Absent:



Kristan Conlon (Vice-President), Stephanie Paul, Caroline Stalker.

Management Committee

Governance of the Committee for Brisbane is undertaken by a Management Committee, elected at the Annual General Meeting. These individuals represent a range of members from a wide cross-section of the greater Brisbane economy.

The 2022 Annual General Meeting unanimously endorsed proposals to amend the Committee for Brisbane Constitution, including the introduction of two-year terms from the 2023 AGM.

In a range of changes to help streamline Management Committee and ensure a reasonable rate of renewal, the changes:

- Removed the position of Immediate Past-President
- Amended the proportion of Ordinary Member positions on Management Committee that are eligible to be filled by nominated representatives of Corporate Leaders (from four positions to five) and Enterprise Members (from two positions to one)

- Instituted two-year terms for all positions on Management Committee
- Set a maximum of two terms (four consecutive years) for any member on Management Committee
- Provided an exception to enable any Ordinary Member of Management Committee to seek a further two years if nominating for any position on Executive Committee, or for an existing Executive Committee member to nominate for a different position on Executive Committee
- The clock resets after a 12-month hiatus

To support the changes to the Constitution, Management Committee adopted a policy to set an absolute limit of six consecutive years for any member on Management Committee.





Kylie Blucher

President | Managing Director, Nine Qld and Nine Northern NSW

Kylie Blucher has an extensive knowledge of both the radio and television industry after more than 25 years working with both the Austereo Radio Network and the Nine Network.

She moved into the television industry at Nine Queensland in 1997 where she has moved through the ranks as Marketing Director to Programming and Marketing Director, before taking on her current role in 2010 as Managing Director.

In 2016 Kylie also took up the role as Managing Director of NBN (regional NSW Channel Nine).

She has held a number of board positions over the past 10 years including Major Brisbane Festival (Deputy Chair), Surf Lifesaving Queensland Foundation, the Queensland Eye Institute Foundation, Youngcare and the Queensland Performing Arts Trust.



Kristan Conlon

Vice-President | Chair of Partners at McCullough Robertson

Kristan drives a market-leading practice specialising in structuring, development, leasing, acquisition and disposal of all asset classes and tenures.

With over 25 years of property law experience, Kristan holds a number of positions on leading industry boards in addition to her role as Vice President of the Committee for Brisbane, including Chair of the Residential Housing Industry Association, Commercial Office Committee Member of the Property Council of Australia, Property and Development Law Committee Member for the Queensland Law Society, and Director of yourtown.



Mike Kissane

Vice-President | Partner, Deloitte

Mike is Lead Deloitte Partner for Queensland Government and founder of Deloitte's Global Economics Institute.

Having first led Deloitte Access Economics in Australia, Mike has now led the expansion of a global practice across 20 countries. The result has been significant global influence around the most important issues in society, including economic development, climate change, Covid-19, future of work, and digital disruption. For example, the Great Barrier Reef perspective was covered by 1,100 media outlets, shortlisted for a Cannes Lions award, and influenced \$500m towards saving the Reef.

Over the past 25 years, Mike has held several senior executive and board roles in both the public and private sectors in Brisbane, including Senior Deloitte Partner, Queensland Government Senior Executive and Hospital CEO. Mike is also well known for his local community impact work, including in mental health and First Nations.

Mike has three daughters and commits every day to a better future for all.



Meredith Hartigan

Secretary | Senior Principal Town Planner, Tract

Meredith is a Senior Principal Town Planner at Tract where she leads the Queensland Planning and Urban Design team. In this role, Meredith works on a range of projects in the residential, healthcare, recreation and commercial sectors throughout south east and regional Queensland.

With experience as a town planner in local government and private sector, Meredith is well versed in statutory legislation interpretation and application, project coordination and the leadership and management of multi-disciplinary consultant teams.

Meredith has been actively involved with the Committee for Brisbane, as the Chair of the Enterprise Sub-Committee and in the initial production of the Brisbane 2033: Our Olympics and Paralympics Legacies Phase 1 paper.

Meredith is also an active member of the Planning Institute of Australia and Urban Development Institute of Australia, regularly participating in mentoring, committees and policy driven initiatives for these organisations.



Paul Gallagher

Treasurer | Consultant, BDO

Paul is responsible for the audit of a significant number of the firm's clients in a broad range of industries. His expertise is in the area of statutory and special purpose audits, special investigations, due diligence and corporate governance advisory.

Paul has wide experience across a number of industries and acts for a number of high profile clients in the property development, building and construction industry. Across these industries, Paul's clients range from listed public companies to family owned and operated entities.



Dr Alan Patching

Committee Member | Director of Industry Engagement, Bond University

Dr Alan Patching brings multiple competencies to the Committee for Brisbane across a range of disciplines. In 2023, Alan became the Chair of the Committee for Brisbane's Connectivity Sub-Committee.

He is perhaps best known in Brisbane for being the founding Director of well-respected project management consultancy RCP, and he is better known more broadly for his work as owners' Project Director for the design and construction of the Sydney Olympic Stadium, CEO of the owning entity of the largest Olympic stadium venue ever built, and member of the Sydney Olympics Venues Management Committee.

He also was Project Director for the early stages of Lang Park redevelopment (Suncorp) and advisor to the Treasurer and the Queensland Cabinet Review Committee for the construction phase. In all, Alan has a career experience in property and construction totalling some \$20 billion in 2020 values.

He is now a professor of construction management and quantity surveying, and of project management at Bond University, as well as serving as Director of Industry Engagement for Bond. He also holds a Masters degree and a PhD in the psych-related area of workplace stress, and supervises PhD candidates in both the construction and psychology areas at Bond.



Dr Caroline Riot

Committee Member | Director, Games Partnerships and Engagement, Griffith University

Caroline is the Director, Games Partnerships and Engagement at Griffith University, and is leading the engagement strategy for the Brisbane 2032 Olympic and Paralympic Games. She is coordinating partnerships with key external organisations and acting as the conduit for Olympic and Paralympic related activities. Caroline is also the Chair of the Committee for Brisbane's Equity Sub-Committee.

In 2022, Caroline was awarded an IOC Olympic Studies Centre Research Grant to further her work in Oceania focused on advancing athlete and coach development using digital assets on the road to Brisbane 2032. In 2023, Caroline was named in the top 100 female sports innovators in the country, a testament to her work in the sporting arena. The Australian Sports Technologies Network lauded the work of Dr Caroline Riot for expertise in the areas of sports innovation, sports digital and sports technology.

As a pro-active leader of partnerships across universities, industry, and government, Caroline is a highly engaged researcher in international high-performance sport in developed and developing countries with a focus on elite athlete development, para-sport, and women's well-being through sport and physical activity. Caroline prides herself on interdisciplinary approaches to solve challenges and is widely published in highly ranked journals.



Caroline Stalker (from 26 July 2023)
Committee Member | Principal, Hassell Studio

Caroline is an architect, urbanist and highly skilled designer, communicator and leader of teams on complex city shaping projects. Her design experience spans over 30 years and projects around Australia, South East Asia and London, including integration of new urban infrastructure into urban settings, new communities, urban regeneration around transport hubs, urban and town centres revitalisation, universities, public realm and public architecture, transport architecture, and mixed use and multi-residential architecture.

Caroline's consistent focus has been to deploy design excellence on complex city projects. She prioritises listening to people and place as a foundation for creativity, engaging expertise in climatic design, collaborative and community design to address environmental challenges. This sustained focus on design quality has been recognised through numerous design awards.

Caroline sits on the Queensland Urban Design and Places Panel with the Office of the State Government Architect, and Brisbane City Council's Independent Design Advisory Panel.

She has a passion for our region and the opportunity we have to create world-leading sustainable urbanism underpinned by our exceptional climate, ecology and lifestyle.



David Benett
Committee Member | Executive Director, Enigma

David is Executive Director, Enigma Brisbane. He is a senior marketing professional with over two decades of experience across various categories. After graduating from QUT, David started his career in Sydney and has worked in some of the most successful creative agencies in Sydney and London, before returning to Brisbane.

Enigma is a full-service agency, offering branding, advertising, media and digital. David leads the Brisbane office working with clients to help them stand out, grow and build competitive advantage. David is an active member of the Committee for Brisbane, through Corporate Leader membership, event attendance and workshop participation, recently being part of the group to establish the Creative Brisbane Collab.

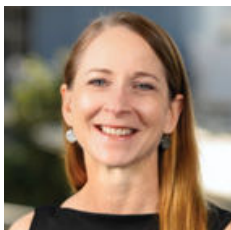


Debbie Smith
Committee Member | National Mining Leader, PwC Australia

Debbie is the National Mining Leader of PwC Australia, leading the firm's expertise and focus on helping mining clients drive value. She is a senior Partner in PwC's Assurance practice. She leads the audit businesses in Brisbane, Adelaide and Perth and has led some of the firm's largest audit engagements during her 20+ year career at PwC, including Global Engagement Leader for the audit of the Rio Tinto group, Brambles and GPT.

She has been involved in the Committee for Brisbane for 2 years. Debbie is hugely passionate about supporting a thriving Brisbane. She is a member of Chief Executive Women and is currently the Chair of St Margaret's Anglican Girls School.

In addition to her work at PwC, Debbie has long term commitments to community organisations and external Boards. She was a board member of Breast Cancer Network of Australia, was a key driver behind the World's Big SleepOut in Brisbane in 2019 and has been a Vinnie's CEO Sleep Out Ambassador for a number of years



Gene Moyle (from 26 July 2023)

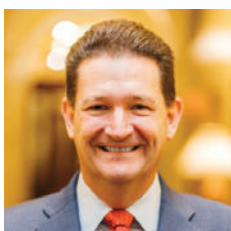
Committee Member | Pro Vice-Chancellor (Academic Programs), QUT

Gene is the Pro Vice-Chancellor (Academic Programs) for the Queensland University of Technology where she leads university-wide strategic projects and initiatives.

Following a brief career as a professional ballet dancer, Gene retrained as a Sport and Exercise Psychologist and for the past 20+ years and has worked across the elite sport, performing arts and corporate sectors, focusing upon the application of, and research into, performance psychology and performance enhancement.

She has significant experience in working with and leading multidisciplinary teams within high performance settings including the Olympic Winter Institute of Australia, the Australian Institute of Sport, the Queensland Academy of Sport, and The Australian Ballet School, and has worked in Senior Executive and Management roles across a range of industries and private sector organisations operating across Australia, New Zealand, North America, and the United Kingdom within the allied health, employment, training, mining, energy, and safety areas.

She is currently a Non-Executive Advisory Council Member of b.partners, an Advisory Member of the Psychology Board of Australia's Code Expert Advisory Group, an Assessor and Mentor for Arts QLD, a member of the Mental Health Working Group for the International Association of Dance Medicine and Science (IADMS) and a Fellow of the Australian Psychological Society.



Kelvin Dodt

Committee Member | Chief Operating Officer, The Star Brisbane (Queens Wharf)

Kelvin is Chief Operating Officer of The Star Brisbane (Queens Wharf) and has been with The Star Entertainment Group since 2015. He has almost 30 years' experience in the tourism and hospitality industry. Most recently, he has worked for Accor Australia and Mirvac Hotels and Resorts before joining The Star.

Kelvin comes from a sales and marketing background, before moving to operations and has vast experience in managing high-end five-star hotels, resorts and refurbishments. Additionally, he has been involved in numerous pre-openings of new hotels and resorts and will play a critical role for The Star from an operational and strategic perspective in the lead-up to and post the opening of Queen's Wharf.

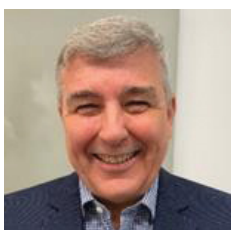


Lucy O'Driscoll (to 26 July 2023)

Committee Member | Committee Member; Managing Principal, Hassell Studio

Lucy is a registered architect and has a passion for complex projects in the education and science sectors. She has briefed, designed and delivered a broad spectrum of projects across Australia and internationally, including the Australian Federal Police Forensic and Data Centre, Canberra, Ecosciences Precinct at Woolloongabba and "The Science Place" for James Cook University.

As Managing Principal of the Hassell studio in Brisbane, Lucy invests her passion and drive into delivering strategic insights, design excellence and high performance within a collaborative culture. She leads with an empathetic viewpoint and designs with a people-centric lens. She sees her work as a real privilege; a chance to work with dynamic, committed clients ready to push the limits of what design can do to spark innovation, partnerships and sustainable performance.



Paul Turner (to 28 June 2023)

Committee Member | Director of Government Relations and Protocol, QUT

Paul Turner is the Director of Government Relations and Protocol at QUT where he has served since June 2021. Previously he was Chief Communication Officer for RACQ for more than 10 years, where he was responsible for Advocacy. Paul also served as a Director on community rescue helicopter partner, LifeFlight and is a member of the Committee for Brisbane management committee.

Paul has worked for more than 30 years in advocacy, media, politics, public relations and corporate communications including for companies such as Bank of Queensland and Origin Energy. He has previously worked in politics as a media advisor and chief of staff both in government and opposition and began his career as a newspaper journalist.



Peter Edwards

Committee Member | Founding Director, Archipelago

Peter is an award-winning architect, an accomplished and recognised urbanist, and a leading figure in Queensland’s urban design community. He is the Founding Director of Archipelago – an integrated architecture, urban design, and landscape architecture practice and one of Australia’s leading city-making design firms.

In 2023, Peter became the Chair of the Committee for Brisbane’s Creativity Sub-Committee.

With over 30 years of experience in architecture and urban design, Peter provides leadership, design expertise and strategic thinking to the major projects shaping our nation’s cities. He combines work on major projects with key involvement in urban design professional bodies. He is regularly sought as a design leader, city-making expert and public speaker who authors and facilitates design enquiry and continues to advocate publicly for better cities through design.

Peter is a TEDx Alumni, past President of the Urban Design Alliance Qld, and a founding member of the Queensland Urban Design and Placemaking Panel, a member of the Griffith University Cities Research Institutes Advisory Council and sits on a number of industry boards and panels.



Stephanie Paul

Committee Member | Managing Director, Phillips Group

Over the past 30 years, Stephanie has led Phillips Group to set global and national industry benchmarks in the communication industry. She advises multiple industry sectors and her work involves all aspects of strategy development, engagement, risk analysis, corporate advisory, issues and crisis management.

Stephanie has held a number of directorships of various organisations including being appointed Global Chair of Worldcom PR Group Inc with more than 130 offices in 49 countries, overseeing the organisation’s development and strategic transition to one global partnership.

Stephanie is a Fellow of the Australian Institute of Company Directors and of the Public Relations Institute of Australia and the recipient of the Institute’s Award for Excellence for Outstanding Contribution to the Industry.

A MEMBER’S VIEW

I have had the honour and pleasure of being a Committee for Brisbane Board Member for the past three years. The Committee isn’t your normal run of the mill industry or advocacy organisation. This is a group whose members are truly passionate about Brisbane and dedicate considerable time, resources and funding to ensure that we are at the fore front of the narrative to make our city the world’s most liveable place by being a truly independent and visionary voice.

The Committee plays a significant part in developing, strategising and engaging with key stakeholders over the future of Brisbane. As a city, we have so much to look forward to on an incredible green and gold pathway to the 2032 Olympics and Paralympics and the Committee’s focus on ensuring a legacy lives on, post the Games, makes for an exciting time for our region.

Kelvin Dodt, Chief Operating Officer, The Star Brisbane (Queens Wharf)



Secretariat

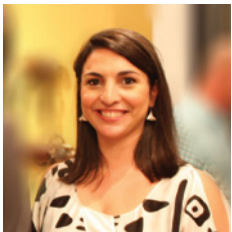


Barton Green
Chief Executive Officer

Barton has been CEO of the Committee for four years and overseen a significant restructure of the organisation and strong growth in membership numbers and income.

He has executive management experience spanning more than 36 years and company director experience of more than 23 years. He has served on the Boards of private companies, statutory authorities and not-for-profit organisations, including as Chairman and Deputy Chairman. He is currently Chair of Green & Gold Athletes Australia and a Director of QMusic.

He is a communications and marketing expert, having spent 40 years as a journalist or communications consultant to the public and private sectors, including 35 years' experience working in and around politics, including as a Parliamentary reporter and member of the Queensland Parliament Media Gallery, a Senior Ministerial Advisor in the Goss Government, Founder and President of the Government Relations Professionals Association, and a government relations consultant.



Liana Heath
Chief Partnership Officer

Liana is the Chief Partnership Officer for the Committee for Brisbane. She served as the Secretary for the Committee and was a Management Committee Member for six years, prior to moving into the business in 2022.

Before joining the Committee full-time as CPO, Liana was the Queensland State Manager of Asialink Business, a national organisation supporting business, government and education institutions with their Asia strategy and capability. Liana also brings valuable commercial and leadership experience gained in the arts sector, as the CEO of Artisan, a not-for profit, peak body for Queensland design and craftsmanship and in her capacity as Director, Asia Pacific Council at QAGOMA and Board Director at the Museum of Brisbane. Liana currently serves as a Board Director at the Museum of Underwater Art (MOUA), located in the Great Barrier Reef.

Liana has also worked in management consulting with KPMG for 6 years in Brisbane and Hong Kong. Her qualifications include a Masters of International Business (Management Specialisation) and a Bachelor of Business (International Business & Marketing), both from Queensland University of Technology.



Gabrielle Bowkett (from August 2022)
Communication and Events Manager

Gabrielle is an experienced event and marketing manager who has worked in various industries over more than 10 years. She has executed marketing campaigns and was the Trade Marketing Executive at News Corp.

Gabrielle has a wide range of experience in event management, from initial planning stages through to event execution and reporting.

She is primarily responsible for the oversight of all events and working with the CEO on internal and external communications.



Olivia Spadina (from April 2023)
Projects Manager

Olivia is responsible for the organisation and management of the Committee’s sub-committees and First Nations Advisory Group, as well as planning and overseeing Committee projects (people, policy and research), from the initial ideation through to completion.

She coordinates Committee members, stakeholders, partners and processes to deliver CFB projects and works closely with members and stakeholders to actively engage them in the Committee for Brisbane’s numerous activities.

Olivia’s previous roles have included Engagement Manager at Ipswich City Council, Engagement Manager at Queenslanders with Disability Network, and Senior Engagement Officer at West Moreton Health. Olivia has a Bachelor of Business from Australian Catholic University and an IAP2 Certificate in Engagement.

Management Committee Meeting Attendance

	Nov-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23
Alan Patching											
Caroline Riot											
Caroline Stalker from (26/7/23)	n/a										
David Benett											
Debbie Smith											
Gene Moyle (from 26/7/23)	n/a										
Kelvin Dodt											
Kristan Conlon											
Kylie Blucher											
Lucy O'Driscoll (to 26/7/2023)					leave			n/a			
Meredith Hartigan											
Mike Kissane											
Paul Gallagher											
Paul Turner (to 28/6/2023)								n/a			
Peter Edwards											
Stephanie Paul											

Advisory Council

The Committee for Brisbane is supported by a group of highly experienced and well-known Brisbane business leaders who form the Advisory Council that provides strategic advice and direction to the Association and the Management Committee.



Julieanne Alroe
Professional Non-Executive Director



Jason Scott
Managing Director Qld and News
Regional Media, News Corp Australia



David Carter
Group CEO
RACQ



Ann Sherry AO
Chancellor
QUT



Brett Clark
Co-Founder
Chemist Warehouse QLD



Raynuha Sinnathamby
Managing Director
Springfield City Group



Gert-Jan de Graff
Chief Executive Officer
Brisbane Airport Corporation



Trevor St Baker AO
Founder and Deputy Chairman
St Baker Energy Innovation Fund



Sue Johnson
Group Executive
Queensland Transurban



Tracy Stockwell OAM
Director
Brisbane 2032 Organising Committee



Harvey Lister AM
Chairman and Chief Executive
ASM Global (Asia Pacific) Pty Ltd



Peter Varghese AO
Chancellor
The University of Queensland

A MEMBER'S VIEW

Greater Brisbane is growing. We need advocates that ensure we preserve what is special about our City and region but also give it the wings to best one of the best cities in the world. The Committee for Brisbane provides this sound, reasoned and aspirational voice for SEQ to grow successfully.

Raynuha Sinnathamby, Committee for Brisbane Advisory Council; Chief Executive Officer, Springfield City Group





Committee for Brisbane at work and play







Financial Report

Committee for Brisbane

Statement of comprehensive income
for the year ended 30 June 2023

COMMITTEE FOR BRISBANE
COMMITTEE'S REPORT

Your committee members submit the financial report of the Committee for Brisbane for the financial year ended 30 June 2023.

COMMITTEE MEMBERS

The names of committee members who held office as at the date of this report are:

Kylie Blucher (President)	Caroline Stalker
Kristan Conlon (Vice President)	David Benett
Mike Kissane (Vice President)	Debbie Smith
Meredith Hartigan (Secretary)	Gene Moyle
Paul Gallagher (Treasurer)	Kelvin Dodt
Alan Patching	Peter Edwards
Caroline Riot	Stephanie Paul

The Chief Executive Officer is Barton Green.

PRINCIPAL ACTIVITIES

Committee for Brisbane is an independent not-for-profit organisation that is committed to shaping greater Brisbane's future as the world's most liveable place.

SIGNIFICANT CHANGES

No significant change in the nature of these activities occurred during the year.

OPERATING RESULT

The surplus for the year after providing for income tax amounted to \$119,437 (2022: \$179,168).

Signed in accordance with a resolution of the Members of the Committee.



Brisbane

Dated 25 October 2023

COMMITTEE FOR BRISBANE

INCOME & EXPENDITURE STATEMENT FOR THE YEAR ENDED 30 JUNE 2023

	2023	2022
	\$	\$
Income		
Dividend income	-	-
Gain on sale of investments	-	-
Interest income	3,143	225
Membership Subscriptions	956,919	830,817
Project fees & pro-bono services	10,800	11,450
Seminars & luncheons (incl sponsorship)	103,664	111,634
Total Income	1,074,526	954,126
Expenses		
Audit fees	3,500	3,500
Bank charges	1,515	822
Bookkeeping costs	11,750	12,365
Computer costs	600	125
Consultancy – communications & social media	32,070	23,256
Bad debts	32,663	7,148
Executive Director fees & outlays on behalf of the Committee	-	66,550
Fees & permits	13,499	4,996
Function & seminar costs	160,715	189,876
Gifts & prizes	1,602	838
Impairment of intangibles and plant & equipment	1	20,869
Insurance	8,681	5,791
Internet & website costs	5,345	1,628
Interest	256	145
Marketing costs	905	580
Meeting costs	10,041	7,213
Office supplies	1,088	503
Printing and stationery	10,551	13,448
Research	10,654	-
Salary and wages (including on cost)	622,161	410,804
Sponsorship	23,000	-
Telephone and email	1,364	2,644
Travelling & parking expenses	3,128	1,857
Total Expenses	955,089	774,958
Surplus	119,437	179,168

The above statement should be read in conjunction with the accompanying notes.

COMMITTEE FOR BRISBANE

**BALANCE SHEET
AS AT 30 JUNE 2023**

	Note	2023 \$	2022 \$
CURRENT ASSETS			
Cash and cash equivalents	2	949,792	1,074,011
Trade and other receivables	3	54,727	231,546
TOTAL CURRENT ASSETS		1,004,519	1,305,557
NON-CURRENT ASSETS			
Other assets	4	2,434	-
TOTAL NON-CURRENT ASSETS		2,434	-
TOTAL ASSETS		1,006,953	1,305,557
CURRENT LIABILITIES			
Trade and other payables	5	478,160	899,784
Other financial liabilities	6	1,424	82
Provisions	7	21,324	19,083
TOTAL CURRENT LIABILITIES		500,908	918,949
TOTAL LIABILITIES		500,908	918,949
NET ASSETS		506,045	386,608
MEMBERS' FUNDS			
Accumulated surplus	1	502,860	383,423
Investment revaluation reserve	8	3,185	3,185
TOTAL MEMBERS' FUNDS		506,045	386,608

The above statement should be read in conjunction with the accompanying notes.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2022

COMMITTEE FOR BRISBANE

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

The Committee Members have prepared the financial statements on the basis that the Association is a non-reporting entity because there are no users who are dependent on its general-purpose financial statements. These financial statements are therefore special purpose financial statements that have been prepared in order to meet the requirements of the *Associations Incorporation Act QLD 1981*.

The financial statements have been prepared in accordance with the mandatory Australian Accounting Standards applicable to entities reporting under the *Associations Incorporation Act QLD 1981* and the significant accounting policies disclosed below, which the Committee Members have determined are appropriate to meet the needs of members. Such accounting policies are consistent with those of previous periods unless stated otherwise.

The financial statements have been prepared on an accruals basis and are based on historical costs unless otherwise stated in the notes. The accounting policies that have been adopted in the preparation of the statements are as follows:

Accounting Policies

Revenue

Donations and bequests are recognised as revenue when received.

Interest revenue is recognised as it accrues using the effective interest rate method, which for floating rate financial assets is the rate inherent in the instrument. Dividend revenue is recognised when the right to receive a dividend has been established.

Revenue from the rendering of a service is recognised upon the delivery of the service to the customers.

All revenue is stated net of the amount of goods and services tax (GST).

Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Association commits itself to either purchase or sell the asset (ie trade date accounting is adopted). Financial instruments are initially measured at fair value plus transaction costs except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

Classification and subsequent measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method, or cost. *Fair value* represents the amount for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not capable of being classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

Available-for-sale financial assets are included in non-current assets, except for those which are expected to be disposed of within 12 months after the end of the reporting period. (All other financial assets will be classified as current assets.)

COMMITTEE FOR BRISBANE

Impairment

At the end of each reporting period, the entity assesses whether there is objective evidence that a financial instrument has been impaired. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether an impairment has arisen. Impairment losses are recognised in profit or loss.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

Trade and Other Payables

Trade and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the Association during the reporting period which remain unpaid. The balance is recognised as a current liability with the amount being normally paid within 30 days of recognition of the liability.

Employee Benefits

Provision is made for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be wholly settled within one year have been measured at the amounts expected to be paid when the liability is settled.

Income Tax

The Association has, after receipt of professional advice, assessed itself to be income tax exempt.

COMMITTEE FOR BRISBANE

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

	2023	2022
	\$	\$
Note 1 Retained Surplus		
Balance at the beginning of the year	383,423	204,255
Surplus for the year	119,437	179,168
Balance at the end of the year	<u>502,860</u>	<u>383,423</u>
Note 2 Cash Assets		
Cash at bank	396,876	823,786
Term deposit	552,916	250,225
	<u>949,792</u>	<u>1,074,011</u>
Note 3 Trade and other receivables		
Trade debtors	54,727	231,546
	<u>54,727</u>	<u>231,546</u>
Note 4 Other Assets		
Prepayments	291	-
Office equipment	2,142	-
Investment – Community Sharing BHC at cost	1	-
	<u>2,434</u>	<u>-</u>

COMMITTEE FOR BRISBANE

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023

	2023	2022
	\$	\$
Note 5 Trade Payables and Other Creditors		
Membership in advance	346,551	789,580
PAYG withholding	50,495	-
GST	80,188	20,985
Trade creditors	926	86,474
Superannuation payable	-	995
Sundry creditors	-	1,750
	478,160	899,784
Note 6 Other Financial Liabilities		
NAB Credit card	1,424	82
	1,424	82
Note 7 Provisions		
Employee Entitlements – Annual Leave	21,324	19,083
	21,324	19,083
Note 8 Investment Revaluation Reserve		
Balance at the beginning of the year	3,185	3,185
Revaluation based on market valuation	-	-
Balance at the end of the year	3,185	3,185
Note 9 Commitments and Contingent Liabilities		
The Committee has no material commitments or contingent liabilities.		
Note 10 Matters Subsequent to the End of the Reporting Period		
No material events have occurred after the end of the reporting period that require adjustment to the financial report or disclosure.		
Note 11 Auditor Remuneration		
Remuneration of the auditor Mazars Assurance Pty Ltd		
Audit services	4,500	3,500
Other services	-	-
	4,500	3,500
Note 12 Association Details		
The entity is an association incorporated under the Associations Incorporation Act (Qld) 1981.		

COMMITTEE FOR BRISBANE

STATEMENT BY MEMBERS OF THE COMMITTEE

The Committee has determined that the Association is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies outlined in Note 1 to the financial statements.

In the opinion of the committee the financial report as set out on pages 2 to 7:

1. Presents fairly the financial position of the Committee for Brisbane as at 30 June 2023 and its performance for the year ended on that date.
2. At the date of this statement, there are reasonable grounds to believe that the Committee for Brisbane will be able to pay its debts as and when they fall due.

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee by:

Treasurer

Paul Gallagher
Brisbane



Dated: 25 October 2023





**COMMITTEE
FOR BRISBANE**

- SINCE 1957 -

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