

2024

ANNUAL REVIEW



**COMMITTEE
FOR BRISBANE**

- SINCE 1957 -



"Bambara – a pathway through the southeast" by Delvene Cockatoo-Collins, 2022

The Committee For Brisbane acknowledges the First Nations People of the region and their continuing connection to and care of the land, waters and community of that region. We also pay our respects to their Elders past and present.

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Our Vision

Greater Brisbane as the world's most liveable place.

Our Mission

To be the most influential, independent and visionary voice for a better Brisbane.

Our Values

- Apolitical and independent
- Evidence based
- Driving high integrity
- Inclusive and representative of a broad range of interests, activities and industries
- Influence through discussion, debate and advocacy.



Message from the President

This 2024 AGM marks the end of my time with the Committee for Brisbane. As I reflect on the past year I am filled with gratitude for the opportunity to serve as President and an overwhelming feeling of optimism for the Committee and what it can achieve in 2025 and beyond.



Earlier in the year we were fortunate to have secured Jen Williams as our new CEO. In just five short months, Jen has made a significant impact, bringing fresh energy and a collaborative spirit to our initiatives. Her engagement with our membership, government, and the broader community has been instrumental in shaping our priorities as we work towards making Brisbane the most liveable city in the world.

The past year has been marked by several key accomplishments. Noteworthy was hosting Brisbane's Lord Mayor, Adrian Schrinner, at a successful lunch event where he launched Brisbane City Council's proposal for Games-ready projects, including initiatives focused around key transport themes – this saw the Committee achieve a record attendance and importantly a renewal of our partnership with Council.

Games legacy remains a priority for the Committee, and members continue to contribute strongly, including through a workshop hosted and facilitated by Corporate Leaders to reaffirm priorities.

I am proud of the Committee's continued pursuit of a broad policy agenda in 2024, including engagement across the three levels of government and through projects such as SEQ 2050 Future Skills and Industries, Liveability Index, SEQ Smart Region Digital, Creative Brisbane Collab, \$1.8 billion SEQ City Deal, Procurement, Urban Policy Framework, 2032 Displacement Monitoring Report, Housing All Australians, First Nations Advisory Group and First Nations Board Observers Project.

Our Sub-Committees of Creativity, Connectivity, Equity, and Enterprise remain an important way for our members to be heard and contribute and each has actively advanced their work over the past year.

My sincere thanks to our dedicated team members, CEO Jen Williams, Olivia Spadina, our Projects Manager and Gabrielle Bowkett, our Communication and Events Manager. I would also like to acknowledge the hard work of past team members former CEO, Barton Green and Chief Partnership Officer, Liana Heath.

To our members, a strong and committed group.

I would like also like to extend my heartfelt thanks to our Management Committee and our Advisory Council who continue to dedicate their time. I want to also acknowledge the work of our Executive team – Vice Presidents Mike Kissane and Alan Patching, Secretary Meredith Hartigan and our Treasurer Tony Young, whose dedication, and support have been invaluable.

As we look to the future, the upcoming 2032 Olympic and Paralympic Games present a unique opportunity to showcase Brisbane on the global stage. It is a time for resilience, creativity, and ambition. With a new State government and a vibrant community, we must seize this moment and strive for greatness for future generations.

In the coming months, I encourage you to stay tuned for the release of our new strategy, which aims to enhance Brisbane's standing as a global city. Let us hold ourselves accountable for the change we need and encourage others to join us on this exciting journey.

As my tenure as President comes to a close, I leave with gratitude and confidence in the future of the Committee for Brisbane under Jen's leadership and the continued dedication of our new Management Committee, who I wish the very best in advancing towards Brisbane being recognised as the world's most liveable place.

Kristan Conlon
President

Message from the CEO

The vision of the Committee for Brisbane- to be the world's most liveable place - captivated me from the beginning. How can one be anything but entranced by an organisation whose members have come together with such an inspiring singularity of purpose and collective desire to make positive change?



Since 3 June this year, I have had the privilege of leading this wonderful organisation. There has never been a more exciting time to live, work and play in this great city region, and I am truly honoured to be able to play some small part in leading the conversation about how we can work together to create a better Brisbane.

2024 has been a year of significant change for the Committee for Brisbane and for Greater Brisbane and Queensland more broadly.

In March, local government elections saw the biggest change in leadership across the region since 2012. And just recently, the State Election saw a new government sworn in for the first time in almost a decade.

Major elections always cause uncertainty in the business community, and coupled with high inflation, low productivity and labour shortages, the year was particularly challenging for many. Despite this, there is a palpable sense of optimism in Brisbane, and so we thank our incredible members for standing by us and remaining positive during these challenging times.

Over the past five months, I have spent much of my time getting to know our members, staff and external stakeholders, seeking to better understand the issues and opportunities of most interest to each different sector.

From the beginning, it has been clear to me that the breadth of our membership is the Committee's true strength. Bringing together the most diverse of sectors in pursuit of our liveability goals allows us to speak with an authority and collectivism that is admired and sought out by many.

The Committee for Brisbane remains at the forefront of many policy conversations, and with the 2032 deadline fast approaching, will continue its laser-like focus on ensuring Brisbane leverages the Games for the long-term benefit of the region.

Our members are central to our advocacy, and the Committee cannot do its great work without the support of its members.

I am grateful for all the guidance, support and extraordinary input of our Management Committee (Board), and particularly, the Executive Committee (President, Vice Presidents, Treasurer and Secretary). This incredible group of individuals continue to volunteer so much of their time and expertise to enable the Committee to deliver positive outcomes for the region.

Likewise, the Committee's esteemed Advisory Council continued to provide invaluable strategic insights this year, particularly during a period of transition for the organisation.

I would like to pay particular tribute to the members and chairs of our four Sub-Committees- Equity, Enterprise, Creativity and Connectivity- who have provided significant input to our organisation's policy, events and thought leadership since their inception last year.

The Committee for Brisbane has a small, but mighty, team, working behind the scenes to deliver for our members. I would also like to extend a sincere thank you to Gab, Olivia and Liana (who left us in September) for their tireless efforts in ensuring we continue to deliver great outcomes for Brisbane.

Finally, on behalf of the team and all our members, I would like to extend my greatest thanks to outgoing President, Kristan Conlon, who has been a pillar of support and guidance to us all. We will miss you intently.

Next year, the Committee will embark on a refined strategic direction to help us deliver on our ambitious agenda of being recognised as the world's most liveable place. Like Kristan, I encourage you to sign up and get involved in shaping our bold vision for the future.

Jen Williams
Chief Executive Officer



Brisbane 2032

Committee for Brisbane Activities

The Brisbane 2032 Olympic and Paralympic Games continued to be a major focus for the Committee for Brisbane in 2024.

City of Brisbane Legacy Committee

In October, CEO Jen Williams was invited to join the Lord Mayor's City of Brisbane Legacy Committee.

Established in 2023 with four inaugural members, the Committee is being expanded to include representatives across the broad spectrum of legacy matters that are anticipated to be included in the City of Brisbane Legacy Strategy.

As an influential community advocate for Brisbane and someone who is closely connected to our city, it is with great pleasure that I formally invite you to join the City of Brisbane Legacy Committee. Your guidance and expertise will be invaluable to this committee, and I hope that you will accept this invitation to take a leading role in advising our Council on important city-shaping projects and initiatives, in addition to advocating our legacy aspirations within your networks and communities.

Letter from Lord Mayor, Adrian Schrinner



Q2032 Industry Advisory Group

Q2032 Industry Advisory Group

Established in late 2023, the Q2032 Industry Advisory Group includes representatives of peak industry bodies, with a focus on helping Queensland businesses get the most out of the Brisbane 2032 Olympic and Paralympic Games. The group provides advice on how the Q2032 Procurement Strategy should be implemented, including commercial perspectives of the different industries that will be critical to delivery of a successful Games.

Initially chaired by the Brisbane 2032 Coordination Office, the IAG is now facilitated by the independent Games Venues and Legacy Delivery Authority.

Launch of The race to gold- Brisbane's Games Transport Legacy

In August, the Committee was delighted to provide a platform for Brisbane's Lord Mayor, Adrian Schrinner, to launch Council's proposal for Games-ready projects, including 18 initiatives focused around 4 key transport themes.

Projects include extending mass transit options (Brisbane Metro), investment in new and upgraded active transport, maximising technology for a smarter transport network, and ensuring people of all ages and abilities can travel confidently around our city.



LM Race to Gol

Brisbane 2033 Legacy Project

The Brisbane 2033 Legacy Project continues to shape the Committee for Brisbane's advocacy on opportunities the 2032 Games can deliver for the city, region and nation.

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In October, the Committee held a member workshop-hosted by Corporate Leader Member Aurecon and facilitated by Corporate Leader Member Articulous-to reaffirm its legacy priorities.

The session focused on refining the policy positions from the comprehensive 2033 Legacy Project, and reviewing it alongside the Games Partners' Elevate 2042 strategy.

Over the course of the workshop members collaborated to identify areas the Government should prioritise to bring the 2032 Olympic and Paralympic Games to life. A particular emphasis was placed on highlighting the time-critical actions and principles that require attention in the near-term.

During the workshop, members highlighted the need to develop a positive narrative that emphasises why the Games will be a benefit now and into the future for not only Brisbane, but also Queensland and Australia. Job creation, housing, new infrastructure and transport connectivity were particular areas of focus.

As the region welcomes visitors from around the world, members were keen to develop the ideal "Front Door" experience, regardless of visitors' mode of entry to the state. A seamless experience through digital apps and Wi-Fi connections providing real-time transport information, should be matched with physical upgrades to connections and the built environment.



Brisbane Legacy Workop

Strategic Policy Focus

In 2024, the Committee continued with its strategic policy focus of improving the quality of life and prosperity for all to 2050, through the transformational opportunity of the Brisbane 2032 Olympic and Paralympic Games.

Our vision: Greater Brisbane as the world's most livable place

Our mission: To be the most influential, independent and visionary voice for a better Brisbane

Our values: apolitical and independent, evidence based, driving high integrity, inclusive and representative of a broad range of interests, activities and industries, influence through discussion, debate and advocacy

Strategic Plan 2023 - 2028

2050 Vision of Liveability

Strategic focus – livability: Improving the quality of life and prosperity for all to 2050, through the transformational opportunity of the Brisbane 2032 Olympic and Paralympic Games

Sub-committees

Connectivity

People and ideas can move easily around our region: anywhere, anytime, anyhow.

Policy/Program areas

1. Future transport and mobility
2. Regional connectivity
3. 15-minute communities
4. People and Places
5. Data capture and use
6. Digital economy

Enterprise

Our regional economic ecosystems are founded upon knowledge, innovation and entrepreneurship, delivered via structured government, business & community collaboration.

Policy/Program areas

1. SEQ City Deal
2. Entrepreneurship and innovation
3. Future jobs and skills

Creativity

First Nations and contemporary cultures are celebrated contributor to our community wellbeing and economic vitality.

Policy/Program areas

1. First Nations culture and heritage
2. Night time economy
3. Cultural and tourism economies

Equity

All residents of our region have the same opportunities in life.

Policy/Program areas

1. Homelessness
2. Safety
3. Diversity and inclusivity
4. Accessibility

A MEMBER'S VIEW

I am very grateful for the opportunity to become a co-chair for the Enterprise Sub-Committee. I am a long-time advocate of helping to connect industry, academia and the innovation ecosystem and I am excited about the potential for Brisbane to showcase sustainability and innovation in the lead up to Brisbane 2032.

I am looking forward to reinvigorating the Committee for Brisbane Innovation mixers which have in the past been able to showcase exemplar examples of start-ups working with industry for mutual benefit. I am also looking forward to work with Tim to combine our expertise from academia and industry to work with the in-depth experience from our Sub-committee members to connect and share knowledge to promote innovation and entrepreneurship to make elevate Brisbane as the most liveable place.

Dr Anne Kovachevich, Sustainable Buildings and Precincts Lead QLD, NSW, Mott MacDonald



Engagement with governments

With a new CEO coming on board, the Committee for Brisbane stepped up its engagement with all levels of government. The following meetings took place in 2024.

Federal Government

Senator The Hon. Tim Ayres, Assistant Minister for Trade, Assistant Minister for Manufacturing

The Hon. Pat Gorman, Assistant Minister to the Prime Minister, Assistant Minister for the Public Service

The Hon. Catherine King, MP, Minister for Infrastructure, Transport, Regional Development, and Local Government

Policy Advisor to the Minister for Skills and Training

Chief of Staff to The Hon. Matt Thistlethwaite MP

Senior Advisor to Federal Minister for Climate Change and Energy, The Hon. Chris Bowen, MP

The Hon. Julie Collins MP, Federal Minister for Housing, Minister for Homelessness, Minister for Small Business

Henry Pike MP, Federal Member for Bowman

Senator Hon Jane Hume, Shadow Minister for Finance

Secretary, Department of Infrastructure, Transport, Regional Development, Communications and the Arts

The Hon. Angus Taylor MP, Federal Shadow Treasurer

Senator The Hon. Don Farrell, Minister for Trade and Tourism, Special Minister of State

Senator The Hon. Jenny McAllister, Assistant Minister for Climate Change and Energy and subsequently as Minister for Cities and Emergency Management

Senator The Hon. Jacqui Lambie

Senior Adviser, Office of the Prime Minister, Anthony Albanese MP

State Government

Advisor, Office of Hon Steven Miles MP, Premier of Queensland

Advisor, Office of Shannon Fentiman MP, Minister for Health

Deb Frecklington MP, Shadow Minister for Regional Development

Hon Michael Healy MP, Minister for Tourism and Sport

Hon Grace Grace MP, Minister for State Development and Infrastructure

Hon Bart Mellish MP, Minister for Transport and Main Roads

Hon Cameron Dick MP, Deputy Premier and Treasurer

David Janetzki MP, Shadow Treasurer

Dr Christian Rowan MP, Shadow Arts Minister

Brent Mickelberg MP, Shadow Small Business Minister

Tim Nicholls MP, Shadow Attorney-General

John-Paul Langbroek MP, Shadow Minister for Seniors, Communities and Disability Services, Shadow Minister for Multiculturalism and Aboriginal and Torres Strait Islander Partnerships

Advisor, Office of Lance McCallum MP, Minister for Small Business

Local Government

Cr Adrian Schrunner, Lord Mayor of Brisbane

Cr Peter Flannery, Mayor of Moreton Bay

Cr Jon Raven, Mayor of Logan City

Cr Krista Adams, Deputy Mayor of Brisbane

Cr Rosanna Natoli, Mayor of Sunshine Coast

Cr Tom Tate, Mayor of Gold Coast

Cr Jason Wendt, Somerset Regional Council

Cr Jos Mitchell, Mayor of Redlands

2024 Highlights and Achievements

Membership

25 

Corporate Leaders

55 

Corporate Members

11 

Enterprise Members

62 

Associates

18 

Life Members

84 

Affiliates

Sub-committees

4 

Sub-committees

67 

Participants

8 

Site tours

48 

Sub-committee meetings

Policy Initiatives

2 

Member workshops

2 

Research papers

2 

Submissions

2 

Letters of support

Media and Engagement

11 

Monthly e-newsletters

40+ 

Media stories published or broadcast

Events

7 

Ticketed events

7 

Free events

1585+ 

Attendees

Social Media



100

Social Media posts



9.09%

Average engagement rate on LinkedIn (industry standard: 2.26% – 3.16%.)



7111

Followers on LinkedIn

Sub-committees

The Committee for Brisbane's inaugural sub-committees were established in May 2023 with their first term set to wrap up at the end of 2024. During this period, 67 members have been involved with the four sub-committees of Equity, Connectivity, Creativity and Enterprise.

Each sub-committee developed its own 'plan on a page', identifying programs of activity and outcomes to be progressed in pursuit of the broader mission of the Committee for Brisbane.

Enterprise Sub-Committee

Chair: Meredith Hartigan, Senior Principal Town Planner, Tract (May 2023 to April 2024)

Co-Chairs: Dr Anne Kovachevich, National Sustainable Buildings and Precincts Lead, Mott MacDonald and Prof Tim Kastle, Director, Andrew N. Liveris Academy for Innovation and Leadership, UQ (May 2024 to December 2024)

The Enterprise Sub-Committee identified the innovation ecosystem and Greater Brisbane's precincts as the key themes driving its work program.

To help build their knowledge and understanding, the Sub-Committee undertook a number of site visits of innovation precincts in and around Brisbane. Members toured Advanced Robotics for Manufacturing Hub, Urban Arts Project, Ecosciences and Translations Research Institute to build a broader understanding of how innovation precincts work.

The Enterprise Sub-Committee worked with Arup to finalise a discussion paper on SEQ 2050: Next Generation Skills and Industries. The discussion paper was used as the basis to reinvigorate the Committee for Brisbane's 'Innovation Mixer' event series, using the findings of the discussion paper to expand the conversation on future industries. The August Innovation Mixer focused on future transport and had speakers from the aviation, education and data fields talk about the future needs of skills in this sector.



Enterprise Sub-Committee on a site visit to the Advanced Robotics for Manufacturing Hub.

Equity Sub-Committee

Chair: Dr Caroline Riot, Director, Games Engagement and Partnerships, Griffith University

The Equity Sub-Committee has been working on initiatives to support organisations to overcome structural barriers to equity, with a focus on employment for people with disability. Member organisations were surveyed in May 2024 to help the Sub-Committee better understand the gaps, challenges, and opportunities for member organisations in employing and retaining people with disability.

The Sub-Committee invited guest speakers to build their knowledge and guide their work on this important topic. Speakers included Prof Andrew Harvey, Griffith University, Michelle Moss, Queenslanders with Disability Network, Melissa Witheriff, avande, Prof Paul Harpur, University of Queensland Law School, Michael Dobbie-Bridges PLY, APM and Karen Maciolek, Queenslanders with Disability Network.

Through this work the Sub-Committee has gained valuable insights from people with disability on the importance of inclusive recruitment practices and the benefits of disability awareness training. From an organisational perspective, the Sub-Committee highlighted how organisations can look at utilising disability action plans and available resources to increase the number of people with disability in the workforce in the lead up to the Brisbane 2032 Olympic and Paralympic Games.



Equity Sub-Committee with guest speaker Michael Dobbie - Bridges PLY

Creativity sub-committee

Chair: Peter Edwards, Founding Director, Archipelago

The Creativity Sub-Committee worked to put a spotlight on the creatives of Brisbane. This Sub-Committee has been championing four areas of activity, 'portal', 'elevate & amplify', 'spark' and 'spotlight'. Under these four pillars, Sub-Committee members investigated initiatives and projects aimed at building the creative ecosystem in Brisbane.

The 'portal' working group sought to identify ways to bolster the development of Brisbane's creative marketplace for the benefit of creatives and customers alike, while developing a better understanding of stakeholder needs within the established creative community.

The 'elevate and amplify' working group focused on business skill development and mentorship for creatives, as well as building resources to ensure the management, scaling and advocacy for the creative industry in Brisbane.

'Spark' looked at leveraging networks and influence to facilitate, agitate and mediate in pursuit of creating new creative opportunities.

Connectivity Sub-Committee

Chair: Prof Alan Patching, Director of Industry Engagement, Bond University

The Connectivity Sub-Committee has been looking at how connectivity plays an important role in achieving the Committee for Brisbane's vision of Greater Brisbane as the world's most liveable place. As part of the work of this Sub-Committee, members have been delving into some of the barriers and potential solutions to the connectivity of reaching public transport hubs both from the starting point and then from the station to their chosen destination. To progress this topic a survey was conducted on community travel behaviours to give the Sub-Committee a better picture of how people navigate the first and last mile of the journey. The survey results helped inform a paper exploring some of the opportunities to enhance the travel experiences for commuters.

To build the Sub-Committee's understanding of Brisbane's connectivity, members visited Corporate Leader Member Transurban's control centre at Kedron to take a first-hand look at its extensive traffic monitoring set-up.

The Sub-Committee also looked at how connected cities are from a strolling, rolling, riding and gliding perspective. To bring this to life, a podcast series was recorded, with five members sharing their thoughts on reimagining Brisbane.

The aim was to build the value proposition of the creative industry, with the view to ensure creativity is sustainably centre-staged now and into the future.

'Spotlight' aimed to shine a light on Brisbane's hidden creative cultures and bring them out of the shadows so that more people can enjoy them. One of the group's initiatives was to have a creative at Committee for Brisbane events. This was achieved at the Lord Mayor's Vision for Brisbane event, which put a spotlight on the Underground Opera- performing for over 430 attendees.



Underground Opera performing at the Lord Mayor's Vision for Brisbane event

The podcasts were hosted by Prof Alan Patching and featured:

- Michael Majors speaking on neuro-architecture looking at how to design and connect spaces that embrace all our senses
- Tessa Leggo, Director, Fred St, discussing the 'Green Pathways, Gold Places' that Brisbane should prioritise as we approach the 2032 Games
- Dr Dia Adhikari-Smith, Research Fellow, Tritium Fellow in E-Mobility, UQ Dow Centre & School of Civil Engineering, on the decarbonisation of heavy vehicles and reimagining service stations
- David Freer, Technical Principal, Infrastructure Planning & Advisory, Hartecs Group Pty Ltd, shared his experience with the transformation of Birmingham and what is possible for Brisbane
- Matt McShane explored the accessibility aspects in city design and creating accessible experiences for all city users.



Alan Patching hosting guest Michael Majors as a part of the podcast series

Coalition of Committees for Capital Cities

In June, the Committee for Brisbane joined representatives of the nations other Committees for Capital Cities, to lead a delegation to Canberra.

With capital cities accounting for nearly 70 percent of the country's economy and home to more than two thirds of the country's population, their importance cannot be overstated.



Jen Williams in Canberra

Engagement with other colleagues

Joining the delegation to Canberra were representatives from the Committee for Sydney, Committee for Perth, Committee for Melbourne, Committee for Adelaide and Committee for Greater Hobart.



Coalition of Committees for Capital Cities, with Hon Catherine King MP

A MEMBER'S VIEW

As a significant employer and advisor to business in Brisbane, Grant Thornton is dedicated to helping the region achieve its potential as the world's most liveable place. The Committee for Brisbane is crucial in uniting a diverse range of businesses, institutions and individuals who are all committed to capitalizing on the incredible opportunities ahead. Through its sub-committees, events, and research, the Committee for Brisbane fosters essential public conversations that drive our city's progress.

Sian Sinclair, Partner, Brisbane Office Chair at Grant Thornton

Meetings with stakeholders

Over the three day trip, the delegation met with more than 20 Members of Parliament and senior Federal bureaucrats, including Hon Catherine King MP, Minister for Infrastructure; Minister Julie Collins MP (then) Minister for Housing; Patrick Gorman MP, Assistant Minister to the Prime Minister; Sen Hon Don Farrell, Minister for Trade and Tourism; Senator Jenny McAllister (then) Assistant Minister for Climate Change and Energy, and Angus Taylor MP, Shadow Treasurer.

Event – unleashing the collective capital of Australia's capital cities

One of the highlights of the Coalition's delegation to Canberra was the member event held in the Mural Hall at Parliament House, with over 100 attendees.

Hon Catherine King MP, Minister for Infrastructure, addressed the audience on planning for the growth of capital cities and delivering infrastructure required to meet the needs of an increasing population.

The event also provided an opportunity for the 'soft launch' of the Urbis Liveability Index the Committee for Brisbane and Urbis have been working on in partnership. Urbis Director, Kate Meyrick, provided event attendees with an insightful snapshot of the power of the Index in allowing individual capital cities to examine their own strengths and identify areas for improvement.



Minister King



Kate Meyrick



Policy Activity

The Committee continued to pursue a broad policy agenda in 2024, including engagement across the three levels of government.

- 1 SEQ 2050 Future Skills and Industries (page 19)
- 2 Liveability Index (page 19)
- 3 SEQ Smart Region Digital (page 20)
- 4 Creative Brisbane Collab (page 20)
- 5 \$1.8 billion SEQ City Deal (page 21)
- 6 Procurement (page 21)
- 7 Urban Policy Framework (page 22)
- 8 2032 Displacement Monitoring Report (page 22)
- 9 Housing All Australians (page 23)
- 10 First Nations Advisory Group (page 23)
- 11 First Nations Board Observers Project (page 24)

SEQ 2050: Next Generation Skills and Industries Discussion Paper

The Committee for Brisbane partnered with Corporate Member Arup to further explore the background and policy context of the next generation of skills and industries for South East Queensland.

To inform this research paper, Arup undertook a literature review and interviews with key industry experts and leaders from GG Enviro, H2Q Hydrogen Queensland, Heavy Vehicle Industry Association, Queensland Farmers' Federation, Queensland University of Technology and University of Queensland.

The Committee for Brisbane's Enterprise Sub-Committee then championed the completion of this document, utilising the expertise across this group to delve into policy areas including infrastructure investment and transformation, evolution of skills, as well as growing innovation and knowledge networks in the region.



Launch of SEQ 2050: Next Generation Skills and Industries Discussion Paper at the Innovation Mixer event

The paper provides an overview of the policy context, SEQ's regional advantages and summarises the outcomes of the stakeholder interviews. It is the first step in providing context for further discussion on this important topic.

This collaboration between Arup, Committee for Brisbane and the Enterprise Sub-Committee reveals an exciting range of enablers to be harnessed and challenges to be addressed to leverage growth in our emerging and future industries to position the region for future prosperity.

SEQ 2050: Next Generation Skills and Industries

Discussion Paper



Liveability Index

A collaboration between Corporate Member Urbis, Corporate Leader Ipsos and the Committee for Brisbane came to fruition in 2024, with the soft launch of a new Liveability Index.

Combining 100 metrics across the headline liveability themes of healthy, connected, inclusive, talented, distinctive and vibrant, the Liveability Index provides a unique perspective on each capital city's liveability performance.

The dashboard combines hard data with perception data, providing policy-makers with a more accurate and usable index through identification of not only strengths, but also areas requiring immediate or future attention.

This provides an important point of difference, as unlike other indices, it is intended for use as a policy tool, rather than as a way to market or benchmark cities against one another.

The Index was launched in June in Canberra at a Coalition of Committees for Capital Cities event with Hon Catherine King MP, Federal Minister for Infrastructure. Kate Meyrick-Director at Urbis, presented the data and drew out insights across each of the capital cities.

The Committee for Brisbane and other Committees for Capital Cities have all subscribed as users of the new Liveability Index, to help identify and shape advocacy priorities.

SEQ Smart Region Digital Plan

As part of the SEQ City Deal, the three levels of government have committed to the delivery of a Smart Region Digital Plan.

The Committee for Brisbane partnered with the Council of Mayors (SEQ) in July to host a workshop with leaders from the business, infrastructure and technology sectors on the next step towards developing the SEQ Smart Region Digital Plan, a key initiative under the SEQ City Deal.

This collaborative effort, involving all three levels of government alongside industry partners, aims to enhance digital connectivity across the region. By leveraging cutting-edge technologies such as artificial intelligence (AI), the Internet of Things (IoT), and advanced data analytics, the Plan seeks to strengthen regional economic resilience and generate high-value job opportunities.

The workshop provided a valuable platform for industry leaders to share feedback, discuss regional priorities and engage with the SEQ Smart Region Digital Plan



Smart Region Digital Workshop

Creative Brisbane Collab.

The Australian-first collaboration between the creative economy and commerce went from strength-to-strength in 2024.

Bringing together more than 100 organisations and individuals to act as a single voice to advocate on behalf of the creative sector/industries, the Creative Brisbane Collab. has this year taken the first steps in incorporating as an organisation in its own right.

Auspiced by the Committee for Brisbane in 2023, the Creative Brisbane Collab. was the result of an idea arising through the 2033 Legacy Project.

With its own volunteer Management Committee operating to an agreed Charter, and a comprehensive event and engagement schedule delivered in 2024, the Creative Brisbane Collab. is now working towards formalisation via incorporation as a not-for-profit organisation in its own right.



\$1.8B SEQ City Deal

The Committee has continued to engage closely with the three levels of government through the SEQ City Deal.

As a member of the SEQ City Deal Industry Reference Group, the Committee for Brisbane has represented its members in regular meetings with Government.

The \$1.8 billion SEQ City Deal was signed in March 2022 by the Australian Government, Queensland Government and the Council of Mayors (SEQ). It will deliver 29 commitments to enhance the liveability and connectivity of South East Queensland.

The re-formed Industry Reference Group met with the City Deal Partners on 5 September, where an update was provided on progress on key commitments and input sought from the group.

Major announcements this year include a \$150m SEQ Innovation Economy Fund; Smart Region Digital Plan including a \$50m commitment (to be released in early 2025); progress on a pilot Regional Growth Corridor Plan; \$13m grant funding under the \$100m Growth Area Compact to enable infrastructure delivery to support affordable housing options in Waraba (Caboolture West).

Procurement Ministerial Advisory Council - working group

The Committee for Brisbane represented its members at a working group of the Procurement Ministerial Advisory Council.

The Procurement Ministerial Advisory Council (PMAC) was established in April 2024 and provides a platform to engage with industry thought leaders on the strategic positioning of the Queensland Government's procurement direction.

Established by Hon. Mick de Brenni MP, the PMAC set up four working groups to address each of the key themes PMAC members identified:

- Energy sustainability and decarbonisation: Policy, capability, facilitation, and support for industry leaders
- Beyond purchasing to partnership: Innovation, opportunity, collaboration, and performance measurement
- Inclusivity in supply chains: Access and inclusion, workforce potential, capability, and targets
- Data-informed decision-making in procurement: Quality, capability, accessibility, and integration

In recognition of the breadth of the Committee's members and its previous advocacy, it was identified as a key stakeholder to participate in the Beyond purchasing to partnership working group.



National Urban Policy Framework

In May, the Federal Government released a draft National Urban Policy Framework, supporting a welcome refocus on cities at a national level.

The draft Policy articulates Government's goals and objectives to enable our urban areas to be liveable, equitable, productive, sustainable and resilient. It has subsequently been bolstered by the appointment of a new Cities Minister, Senator Jenny McAllister, who addressed a Committee for Brisbane event in September.

The Committee for Brisbane met with the Cities and Suburbs Unit in Canberra in June to discuss the framework and how it can be enhanced to benefit the growing city region of Brisbane.

A workshop was also held in July with Committee for Brisbane members and senior representatives of the Federal Department of Infrastructure, Transport, Regional Development, Communications and the Arts, to better understand the Government's intentions and allow members to provide their feedback directly.

A formal submission on the draft National Urban Policy Framework was lodged with the Federal Government, on behalf of members.



Senator Jenny McAllister, Federal Minister for Cities (centre), pictured with Raynuha Sinnathamby, CEO of Springfield City Group (left), and Kate Meyrick, Director of Urbis (right)

2032 Displacement Monitoring Report

The Committee for Brisbane has supported Affiliate Member, QShelter, in delivering a landmark housing report.

Q Shelter- in partnership with The Salvation Army, Brisbane Youth Service, YFS, inCommunity, Community, Micah Projects and Committee for Brisbane- has worked with AHURI to develop a framework to measure potential housing displacement in South East Queensland.

The report focuses on anticipated changes in housing market conditions leading up to the Brisbane 2032 Olympic and Paralympic Games.

The first report was released in October 2024 and will be part of a series published annually through to 2032.

It is intended to establish a baseline to monitor housing and rental affordability, social housing availability and suitability, and demand for housing and homelessness services.

By establishing a baseline and re-evaluating changes over time, the report series can be used to help calibrate policy responses to ensure Brisbane 2032 delivers a legacy of social inclusion.

The annual release of the report will help to provide a picture of housing and rental affordability as well as supply and vacancy rates to better understand the housing need to influence positive change before, during and after Brisbane 2032.



Housing All Australians

Population growth and an undersupply of housing continue to be major issues for Greater Brisbane, with innovative solutions to delivery requiring governments, communities and industries to work together.

The Committee for Brisbane has been supporting organisations that are shining a light on the housing crisis and supporting ways to help ease this pressing issue.

Housing All Australians is one organisation the Committee for Brisbane is working with, including through supporting the Homelessness is a Housing Problem national tour, which concluded in Brisbane.

An open letter of support has also been provided to Housing All Australians' Permanent Rental Affordability Development Solution (PRADS) and Affordable Housing Register (AHR). The register will play an important role in managing and maintaining affordable housing supply, by creating a centralised platform and repository for recording all affordable housing commitments and new supply across the country.

Olivia Spadina, the Committee for Brisbane's Projects Manager, has also joined the Queensland Committee for Housing All Australians to support them to progress projects, events and initiatives to increase housing supply for people experiencing homelessness, or at risk of homelessness.



Robert Pradolin at the Brisbane Housing All Australians event

First Nations Advisory Group

First established in August 2021, the Committee for Brisbane's First Nations Advisory Group was formed to provide strategic guidance and advice.

In 2024, the First Nations Advisory Group has been working with the Committee for Brisbane to provide guidance in the development and oversight of its Reflect Reconciliation Action Plan (RAP).

The Advisory Group has supported initiatives to progress the RAP, including the development of a series of short videos to promote National Reconciliation Week, providing members with information on NAIDOC week, as well as supporting events and initiatives like the launch of factsheets for First Nations Businesses.

As part of its work, the Advisory Group has been instrumental in developing and supporting the First Nations Board Observer project, with members expressing how valuable the project has been to grow networks and build experience in the corporate world.

A positive outcome has been Alice Currie, former Board Observer, joining the Advisory Group to continue to build her skills while sharing her insights in Advisory Group matters.



Members of the First Nations Advisory Group

First Nations Board Observer Project

Working with Corporate Leader Member Deloitte, the Committee for Brisbane and the First Nations Advisory Group developed a project to provide opportunities for First Nations people to have exposure to boards to build their corporate governance skills and experience.

In November 2023, a pilot project commenced with six corporate partners- Aurecon, Deloitte, Committee for Brisbane, Healthy Land and Water, QIC and Preston Campbell Foundation providing opportunities for nine First Nations people to have exposure to boards.

During 2023 to July 2024, Board Observers participated in a series of board meetings and committees with the host organisations to build a better understanding of boards and governance.

The pilot project was finalised in July 2024 with participants sharing that the overall experience was positive, with Board Observers appreciating meeting board members, attending meetings, and gaining board-level exposure. The experience helped Board Observers to demystify the boardroom while fostering mutual learning and an inclusive environment.



Management Committee Members with Board Observer, Alice Currie



Stakeholders from the First Nations Board Observer Project

Launch of YouTube

This year, the Committee for Brisbane started its own YouTube channel in order to reach a wider audience, and to ensure content can be consumed and remain accessible to the wider community.

Our videos provide a snapshot of some of the amazing events that we have hosted with our members and also dive into some deeper issues and initiatives. Our YouTube channel serves as a platform to share updates on ongoing initiatives, highlighting the events we have hosted, and provides an intimate look at what our event panelists have to say about certain topics.

Video series include International Women's Day, which was a way to connect with some of the incredible women within the Committee for Brisbane community who make an outstanding contribution to Greater Brisbane.

With regular content releases, the Committee aims to keep the public informed about key developments and opportunities within the region. This move is particularly timely as Brisbane continues to grow and evolve, requiring active participation from all sectors of the community.

The launch of the YouTube channel marks a significant step toward strengthening our voice and ensuring that everyone in Brisbane can have access to important information that will help shape the community and city we live in.

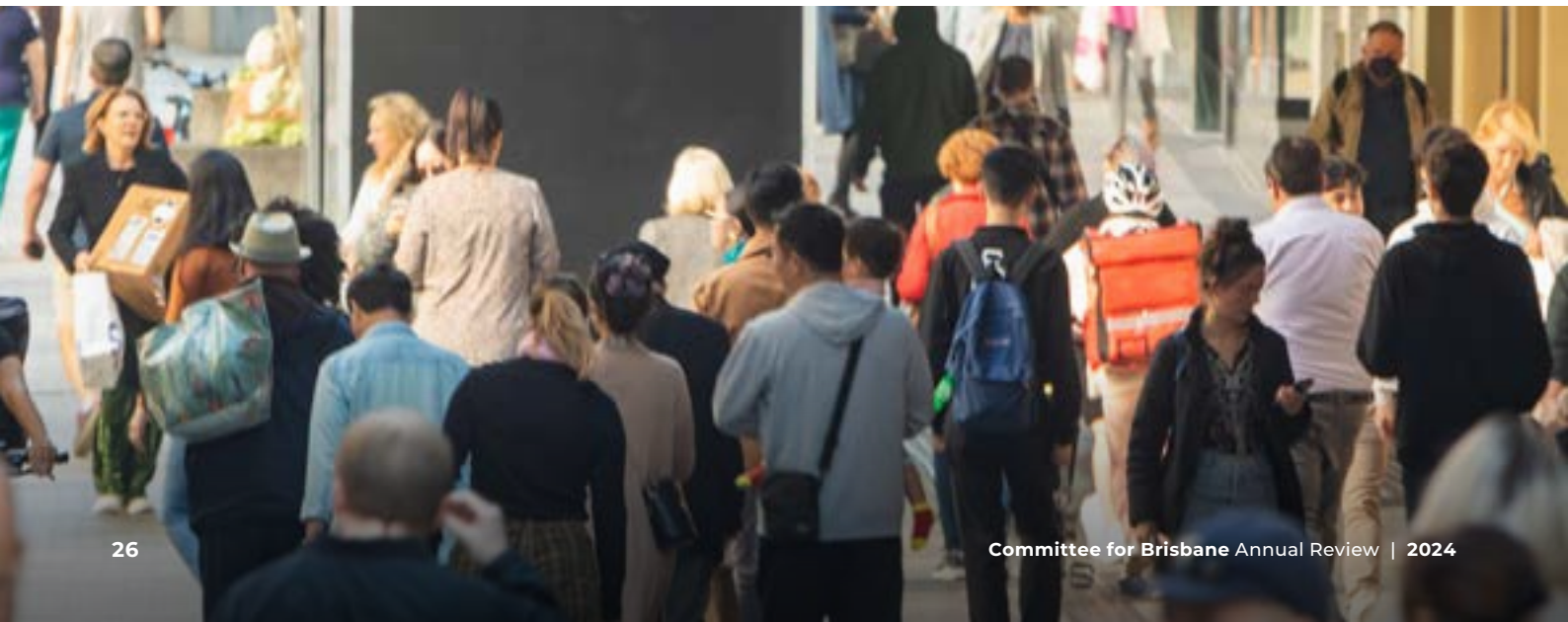
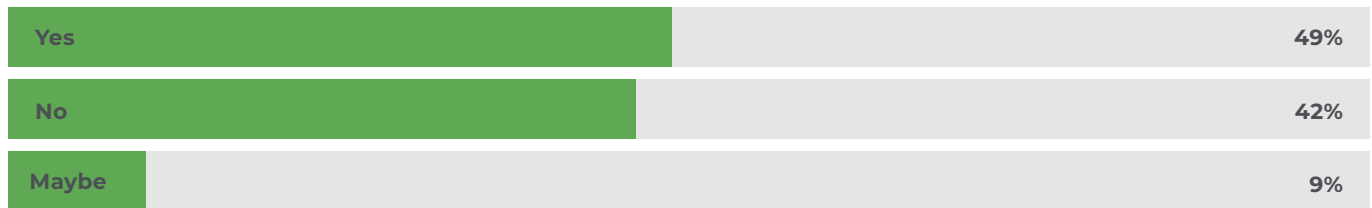
LinkedIn Polls

We've done a lot of YeahNah voting polls in our time at our headline events, however this year the Committee for Brisbane decided to take to LinkedIn and hear from our wider community on issues impacting Brisbane.

One of our polls was about the 50 cent fares that were initially introduced as a six-month initiative in Queensland. We asked our community if the implementation of the low fares would entice people to change their habits and have them catching public transport – the results are below:

'Will this initiative incentivise you to travel more on public transport?'

156 Votes



Membership

Founders

In addition to membership income, the Committee for Brisbane received generous financial support in 2019-20 and 2020-21 from a small group of senior Brisbane business people and businesses who were committed to the restructure of the organisation and helping to grow the Committee's activities and influence in the region.

- Corrs Chambers Westgarth
- Harvey Lister AM, Chairman and CEO, ASM Global (Asia Pacific)
- Jamie Pherous, Managing Director, Corporate Travel Management
- Jude Turner, Owner, Spicers Retreats & Scenic Rim Trail
- Steve Wilson AM
- Trevor St Baker AO, Founder and Deputy Chairman, St Baker Energy Innovation Fund

Corporate Leaders

The most senior level of membership, limited to a maximum of 25 members (plus up to five members who will contribute up to \$22,000 worth of pro bono critical support each year).



A MEMBER'S VIEW

Unlike sector-specific organisations, Committee for Brisbane represents a diverse range of industry stakeholders, providing a collective and unbiased 'voice' on important economic, social and environmental issues that impact the future success of Greater Brisbane. We have appreciated contributing to the discourse on topics such as climate change and sustainability, First Nations, workplace, innovation, and Brisbane 2032 legacy infrastructure.

Sean Treweek, Managing Director, Qld, Aurecon

A MEMBER'S VIEW

We are immensely proud to be a corporate member of the Committee for Brisbane, an independent organisation dedicated to achieving the best outcomes for the people of our city and its dynamic corporate community.

Samantha Vidler, PwC Australia, Brisbane Managing Partner

Corporate Members



A MEMBER'S VIEW

Populous has been a Corporate Member of the Committee for Brisbane for several years now and will continue our membership due to the benefits it provides which include,

- The local nature of the Committee for Brisbane offers unique benefits and advantages over other similar business organisations as it is Brisbane and Queensland centred and therefore offers locally focussed content which is of much more value to us as a business.*
- As Brisbane prepares itself for the once-in-a-lifetime opportunities that the 2032 Olympic and Paralympic Games offers, the Committee for Brisbane provides the perfect forum for our business and others to maximise the global exposure that this event will create.*
- Populous has been privileged to have participated in many events that the Committee for Brisbane has organised which has allowed us to showcase the specialised nature of the work we do, and has also provided us access to the work of other local companies which we may otherwise have been unaware of.*

Shaun Gallagher, Senior Associate, POPULOUS

Enterprise Members

- Architecture & Access (Aust) Pty Ltd
- COHA Group
- Cultural Capital
- Directors Australia
- Howard Smith Wharves
- Northrop Consulting Engineers
- Open Architecture Studio
- Taylor Cullity Lethlean
- The Women's College, University of Qld
- Wolter Consulting Group

Affiliates

Peak bodies, industry associations and not-for-profits that share our interest in the future of south east Queensland.

Art, Culture and Creativity



Welfare and Community



Industry, Enterprise and Associations



Sport and Active Living



Ambassadors

The Committee's Ambassadors are significant and recognisable members of the greater Brisbane community who support our Vision and Mission and, from time to time, speak at our events and promote our activities. We are very grateful for their support.



Sallyanne Atkinson AO



Nat Cook OAM OLY



Matthew Condon OAM



Li Cunxin AO

Life Members

Life Membership is offered to Past Presidents and others who have provided outstanding commitment through active involvement in the activities of the Committee, over a number of years. The Committee has 18 Life Members.



Life Members Paul Gallagher and Kylie Blucher (right), with President Kristan Conlon (centre)

A MEMBER'S VIEW

We love being a part of Committee for Brisbane. Its collaborative approach to working with government, councils and the corporate sector to make Brisbane shine will be especially critical to building excitement and opportunity for Brisbane in the lead up to the Brisbane 2032 Olympic and Paralympic Games.

Amanda Newbery, Articulous Managing Director





Event Highlights 2024



Event 1

Eyes on Brisbane: our rising presence on the world stage

20 March 2024, 12pm – 2pm,
Boulevard Room, BCEC

Panellists:

- Patricia O'Callaghan, CEO, Tourism & Events Queensland
- Justin McGowan, CEO, Trade and Investment Queensland
- Rebecca Masci, Director – Strategic Engagement & Brand Marketing Communications, Brisbane 2032

Moderator:

- Ann Sherry AO, Committee for Brisbane Advisory Council Member

Event 2

Corporate Leader Briefing with Westpac: Economic Update

16 May 2024, from 5pm – 6:30pm, McCullough Robertson,
Level 11, 66 Eagle Street

Guest Speaker:

- Justin Smirk, Senior Economist, Westpac

Facilitator

- Liana Heath, Chief Partnership Officer, Committee for Brisbane





Event 3

Business of the Games #10

Earning Social Licence for the Games

May 21 2024, 5PM – 7PM, Sponsored by Mott MacDonald, Level 14, 175 Eagle Street

Panellists:

- Kerry Petersen, Chief Impact Officer, Brisbane 2032
- Jake Anson, GM – Infrastructure, Strategy & Government Relations, Brisbane Lions
- Kerry Scott, Global Lead Environment & Society, Mott MacDonald
- Dr Caroline Riot, Director Games Engagement & Partnerships, Griffith University

Moderator:

- Laura Harkins-Small, APNA Social Practice Lead, Mott MacDonald

Event 4

Future SEQ: Designing our Legacy Outcomes

June 11 2024, 12pm – 2pm, BCEC

Panellists:

- Brett Clark AM, Advisory Council Member, Brisbane 2032 Board Member, Co-Founder of Chemist Warehouse
- Tessa Leggo, Queensland Chapter President for the Australian Institute of Landscape Architects
- Chris Poynter, General Manager, Transurban QLD
- Wayne Gerard, former Qld Chief Entrepreneur, Brisbane 2032 Legacy Committee Member and Founder @ PartnerVentures

Keynote:

- Mike Kissane, Partner, Deloitte and Vice President for Committee for Brisbane

Moderator:

- Alan Patching, Industry Engagement Director at Bond University and Vice President, Committee for Brisbane





COMMITTEE FOR BRISBANE

CORPORATE MEMBER & AFFILIATES EOFY CATCH UP

WHEN: Friday, 14 June
WHERE: Felons Barrel Hall, Howard Smith Wharves
TIME: 12:30pm - 2:30pm
PRICE: \$30 + GST

Event 5

Corporate Member & Affiliates EOFY Drinks
June 14 2024, 12:30pm – 2:30pm, Felons Barrel Hall, Howard Smith Wharves

Event 6

Corporate Leader Briefing with Jarrod Bleijie MP

July 2, 2024, 12pm – 2pm, Deloitte

Special Guest Speaker:

- Mr. Jarrod Bleijie MP, Deputy Leader of the Opposition.



COMMITTEE FOR BRISBANE LIFERS LUNCH 2024

As a Life Member of the Committee for Brisbane, we'd like to invite you to a private lunch to say thank you.



7 August
12:30PM - 2:30PM

level 11, 66 Eagle street
McCullough Robertson

#SVP attendance and dietary to
gabriele@committeeforbrisbane.org.au

Event 7

Lifers Lunch 2024

August 7, 2024, 12:30PM – 2:30PM, Level 11, 66 Eagle Street, McCullough Robertson

A MEMBER'S VIEW

As a firm deeply ingrained in Brisbane's business ecosystem, we recognise the importance of building a strong, sustainable future for the city. Our team is proud to support initiatives that drive positive change, collaborating with the Committee's network of business and community leaders to ensure Brisbane continues to thrive. We look forward to continuing our support and playing our part in enabling Brisbane's growth for years to come.

Steven Sorbello, Office Managing Partner, BDO in Brisbane.



Event 8

Innovation Mixer #3: The Future of Transport

August 20, 2024, 5PM – 7PM, Sponsored by Arup, hosted at Arup, Level 4/108 Wickham St, Fortitude Valley

Panellists:

- Dr Kimberly Camrass, Industry and Sustainability Lead, Boeing
- Kobus Van Der Vyver, Urban Economics Lead, Arup
- John Langford-Ely, Founder & CEO, Bridj
- Bob Criner, Co-Founder & CEO, Stralis Aircraft

Moderator:

- Professor Tim Kastelle, Director Andrew N. Liveris Academy, University of Queensland



Event 9

Lord Mayor's Vision for Brisbane

August 28, 2024, 12PM – 2PM, Hilton Hotel Brisbane, Sponsored by QUT

Panellists:

- Catherine MacGowan, VP Operations & Asia Pacific, Wisk
- Gert-Jan de Graaff, CEO, Brisbane Airport Corporation

Keynote:

- Lord Mayor Adrian Schrinner

Moderator:

- Kylie Blucher, Managing Director, Nine Northern NSW and Nine Queensland

State of the City Update:

- Anthony Ryan, CEO, BEDA

Event 10

Corporate Leader Briefing with Office of National Intelligence

10 September, 2024 9:30am – 11:00am, BDO, Level 10, 12 Creek Street, In partnership with Ai Group



Lunch with Senator Jenny McAllister

Minister for Cities and Minister for Emergency Management

Tuesday 24 September 2024 | 12pm - 2:30pm
Brisbane Convention and Exhibition Centre



Event 11

Lunch with Jenny McAllister

24 September 2024 12PM – 2PM, Brisbane Convention & Exhibition Centre, run in conjunction with Planning Institute Australia, Sponsored by Urbis

Panellists:

- Prof. Barbara Norman, Emeritus Professor of Urban & Regional Planning, University of Canberra, Honorary Professor, Australian National University.
- Raynuha Sinnathamby, CEO, Springfield City Group

Keynote speaker:

- Jenny McAllister, Minister for Cities and Minister for Emergency Management

Panel Facilitator:

- Kate Meyrick, Director, Urbis

Event 12

Corporate Leader Briefing with Hon Grace Grace MP

17 September 2024, 12PM – 2PM, hosted by Deloitte, Level 23, 123 Eagle Street

Special Guest Speaker:

- Hon Grace Grace MP, Minister for State Development and Infrastructure, Minister for Industrial Relations, Minister for Racing



Event 13

Corporate Leader Briefing with Emma Thomas

22 October 2024, 12PM – 2PM, Blackbird, 123 Eagle Street, Riverside Centre, sponsored by Articulous

Special Guest Speaker:

- Emma Thomas, Interim CEO, Games Venues and Legacy Delivery Authority

Event 14

Annual Presidents Drinks

29 October 2024, 5:30PM – 7:30PM,
Cicada Blue, Sky Deck, The Star,
sponsored by The Star Brisbane



Event 15

Corporate Leader Briefing with Tom Tate

November 7 2024, 12PM – 2PM, BDO, Level 10,
12 Creek Street, sponsored by BDO

Special Guest Speaker

- Tom Tate, Mayor, City of Gold Coast

Event 16

City Vitality Report

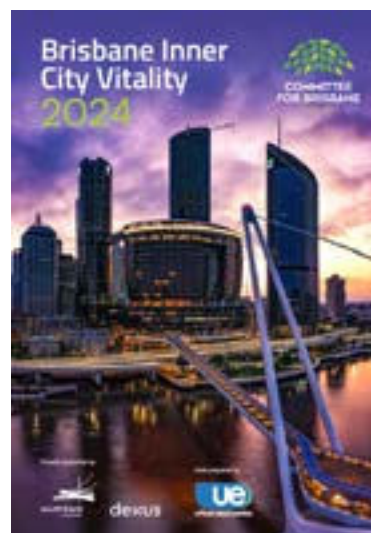
November 14 2024, 12PM – 2PM,
Boulevard Room, Brisbane Convention
& Exhibition Centre

Panellists:

- Prof. Carolyn Evans, Vice Chancellor and President of Griffith University
- Julia Scodellaro, General Manager – Assets, Place & Projects, South Bank Corporation
- Jake Anson, GM Government, Venues & Major Projects, Brisbane Lions
- Graeme Newton, CEO, Cross River Rail Delivery Authority
- Alex Brownlee, Divisional Portfolio Manager, QLD, Dexu
- Renai Grace, Executive Director Museums and Engagement, Queensland Museum

Panel Facilitator:

- Jen Williams, CEO, Committee for Brisbane



Management Committee

Governance of the Committee for Brisbane is undertaken by a Management Committee, elected at the Annual General Meeting for a two-year term. These individuals represent a range of members from a wide cross-section of the Greater Brisbane economy.

A number of significant changes to the Constitution that affect the composition of the Management Committee were agreed at the AGM in 2022 and introduced from the AGM in 2023.

These include two-year terms for all positions, a maximum of two terms for any member of Management Committee in the same position, an absolute limit of six consecutive years overall on Management Committee.





Kristan Conlon

President | Chair of Partners at McCullough Robertson

With over 25 years of property law experience, Kristan drives a market-leading practice specialising in structuring, development, leasing, acquisition and disposal of all asset classes and tenures. She is also Chair of McCullough Robertson Lawyers.

Kristan holds a number of positions on leading industry boards in addition to her role as President of the Committee for Brisbane, including Chair of the Community Housing Industry Association (Qld), Member of Property Council of Australia's Residential Committee, Member of Queensland Law Society's Property and Development Law Committee and Director of yourtown.



Dr Alan Patching

Vice-President | Director of Industry Engagement, Bond University

Dr Alan Patching brings multiple competencies to the Committee for Brisbane across a range of disciplines. In 2023, Alan became the Chair of the Committee for Brisbane's Connectivity Sub-Committee.

He is perhaps best known in Brisbane for being the founding Director of well-respected project management consultancy RCP, and he is better known more broadly for his work as owners' Project Director for the design and construction of the Sydney Olympic Stadium, CEO of the owning entity of the largest Olympic stadium venue ever built, and member of the Sydney Olympics Venues Management Committee.

He also was Project Director for the early stages of Lang Park redevelopment (Suncorp) and advisor to the Treasurer and the Queensland Cabinet Review Committee for the construction phase. In all, Alan has a career experience in property and construction totalling some \$20 billion in 2020 values.

He is now a professor of construction management and quantity surveying, and of project management at Bond University, as well as serving as Director of Industry Engagement for Bond. He also holds a Masters degree and a PhD in the psych-related area of workplace stress, and supervises PhD candidates in both the construction and psychology areas at Bond.



Mike Kissane

Vice-President | Partner, Deloitte

Mike is Lead Deloitte Partner for Queensland Government and founder of Deloitte's Global Economics Institute.

Having first led Deloitte Access Economics in Australia, Mike has now led the expansion of a global practice across 20 countries. The result has been significant global influence around the most important issues in society, including economic development, climate change, Covid-19, future of work, and digital disruption. For example, the Great Barrier Reef perspective was covered by 1,100 media outlets, shortlisted for a Cannes Lions award, and influenced \$500m towards saving the Reef.

Over the past 25 years, Mike has held several senior executive and board roles in both the public and private sectors in Brisbane, including Senior Deloitte Partner, Queensland Government Senior Executive and Hospital CEO. Mike is also well known for his local community impact work, including in mental health and First Nations.

Mike has three daughters and commits every day to a better future for all.



Meredith Hartigan

Secretary | Senior Principal Town Planner, Tract

Meredith is a Senior Principal Town Planner at Tract where she leads the Queensland Planning and Urban Design team. In this role, Meredith works on a range of projects in the residential, healthcare, recreation and commercial sectors throughout south east and regional Queensland.

With experience as a town planner in local government and private sector, Meredith is well versed in statutory legislation interpretation and application, project coordination and the leadership and management of multi-disciplinary consultant teams. Meredith has been actively involved with the Committee for Brisbane, as the former Chair of the Enterprise Sub-Committee and in the initial production of the Brisbane 2033: Our Olympics and Paralympics Legacies Phase 1 paper.



Tony Young

Treasurer | Partner, BDO

Tony is a Business Services Partner with BDO in Brisbane. His approach is based on longstanding and close working relationships with clients to 'partner' with them in their businesses.

Tony joined BDO in 1980 and was appointed partner in 1985. With over 40 years' public practice experience, he leads BDO's Estate Planning sector team, due to significant experience advising large family groups.

Tony also has impressive experience providing taxation and commercial advice to a diverse range of clients, including family-owned and operated businesses, professionals, property developers, manufacturers, and retailers. He also provides strategic advice to professional service firms who are looking to grow their business.



Shannon Willoughby

Committee Member | Executive Director, Strategic Partnerships office, UQ

Ms Shannon Willoughby is Executive Director of the Strategic Partnerships Office at The University of Queensland.

Under her leadership, the Strategic Partnerships Office serves as the front door for industry and government to connect with the university and support large scale, multi-faceted partnerships and projects which focus emerging global challenges and opportunities.

In her role, Shannon drives opportunities of scale with government and industry to support new partnerships, in research, innovation and policy, with a focus on energy transition and resources, biotech, defence and national security, advanced manufacturing and enabling technologies, agriculture and the environment.

Shannon is a former senior executive at Trade and Investment Queensland and CEO of Study Gold Coast. She was also a former chief reporter at News Limited. She sits on a number of boards and is a graduate of the Australian Institute of Company Directors.



Dr Caroline Riot

Committee Member | Director, Games Partnerships and Engagement, Griffith University

Caroline is Director, Games Partnerships and Engagement at Griffith University, and is leading the university’s strategy for the Brisbane 2032 Olympic and Paralympic Games. She actively leads the coordination of partnerships with industry and government partners and is the conduit for Games related activities. Caroline is Chair of the Committee for Brisbane’s Equity Sub-Committee, and Co-Chair of the First Nations Advisory Group.

In 2024, Caroline led the “Future of the Games” panel at an IOC Olympic Studies Centre sanctioned symposium during the Paris 2024 Games. Drawing on her position as one of Australia’s top 100 female sports innovators (awarded by Australian Sports Technologies Network) Caroline continues to leverage her IOC Olympic Studies Centre grant (2022) to advance athlete and coach development in Oceania using digital innovation on the road to Brisbane 2032. Caroline is a highly engaged researcher and prides herself on interdisciplinary approaches to solve challenges.



Jacob Anson (from 26 July 2023)

Committee Member | GM – Government, Venues and Major Projects Brisbane Lions

Jake is an award-winning urban planner who specialises in sports and entertainment precincts.

Jake managed the design process, funding strategy and project delivery of the Brisbane Lions’ new stadium at Greater Springfield. Brighton Homes Arena has set a national benchmark for elite sports training facilities and features a leading mix of commercial and community assets. He is engaged in design and business case development for major stadia ahead of the 2032 Brisbane Olympic and Paralympic Games.

Jake has previously engaged in our city’s cultural and civic activation scene through work with the UR{BNE} Collective and roles in community sport and recreation.



David Benett

Committee Member | Executive Director, Enigma

David is Executive Director, Enigma Brisbane. He is a senior marketing professional with over two decades of experience across various categories. After graduating from QUT, David started his career in Sydney and has worked in some of the most successful creative agencies in Sydney and London, before returning to Brisbane.

Enigma is a full-service agency, offering branding, advertising, media and digital. David leads the Brisbane office working with clients to help them stand out, grow and build competitive advantage. David is an active member of the Committee for Brisbane, through Corporate Leader membership, event attendance and workshop participation.

David is deeply passionate about our Brisbane and the unparalleled opportunity we possess to shape a world-class city for future generations.

A MEMBER’S VIEW

Being part of the Committee for Brisbane is incredibly rewarding. The collective passion and dedication of members to making Brisbane the world’s most liveable city are inspiring. The connection and collaboration of people and ideas is something truly unique to the Committee. I value our role in shaping the city, not only as we approach the 2032 Olympics, but the legacy after.

David Benett, Executive Director, Enigma





Paul Coory

Committee Member | Managing Director, Cotta Group

Paul Coory created COHA Group because he saw a gap in the design and construction market – where the quality of client advocacy was not what it could be. Paul possesses a unique combination of skill sets having worked in architectural practices, in property development and construction companies.

This unique combination across all three professions positions Paul, and by extension COHA Group, perfectly to represent their clients' interests more effectively, adding tangible value throughout every phase of a project.

These skills are harnessed to effectively manage projects from start to finish, as well as managing the most complicated and simple projects with equal skill and passion. His empowering style of managing a team of architects, consultants, contractors and stakeholders with empathy, collaboration and a fierce dedication to integrity and quality outcomes reflects in all of COHA Group's projects. Above all, Paul and COHA Group are unashamedly passionate advocates for their clients and their projects.



Gene Moyle (from 26 July 2023)

Committee Member | Pro Vice-Chancellor (Academic Programs), QUT

Gene is the Pro Vice-Chancellor (Academic Programs and Partnerships) for the Queensland University of Technology where she leads University-wide strategic projects and initiatives.

Following a brief career as a professional ballet dancer, Gene retrained as a Sport and Exercise Psychologist for the past 20+ years and has worked across the elite sport, performing arts and corporate sectors focusing upon the application of, and research into, performance psychology and performance enhancement.

She has significant experience in working with and leading multidisciplinary teams within high performance settings including the Olympic Winter Institute of Australia, the Australian Institute of Sport, the Queensland Academy of Sport, and The Australian Ballet School, and has worked in Senior Executive and Management roles across a range of industries and private sector organisations operating across Australia, New Zealand, North America, and the United Kingdom within the allied health, employment, training, mining, energy, and safety areas.

She is currently a Non-Executive Director of the Australian Psychology Accreditation Council, Advisory Board Member of b.partners, an Advisory Member of the Psychology Board of Australia's Code Expert Advisory Group, Chair of the Queensland Universities Games Engagement Committee, an Assessor and Mentor for Arts QLD, a member of the Mental Health Working Group for the International Association of Dance Medicine and Science (IADMS) and a Fellow of the Australian Psychological Society. Gene previously served on a range of boards and committees including as a Non-Executive Director of the Queensland Ballet, Practitioner Member of the Queensland Board of the Psychology Board of Australia, National Chair – Australian Psychological Society College of Sport and Exercise Psychologists, and President of Ausdance National.



Karryn Wheelans

Committee Member | Group Head of Media, The Star Entertainment Group

Karryn Wheelans is an experienced multi-media and communications executive, who General Manager Corporate Affairs (acting) and the Group Head of Media for The Star Entertainment Group.

Karryn transitioned from broadcast journalism to Corporate Affairs 10 years ago and has amassed high value skills in issues management, government relations, partnerships and stakeholder engagement across a wide reach of industries including media, sport, tourism and the arts. Moreso in her current role across the Australian hospitality and the gaming sectors.

She has extensive knowledge of the broadcast industry both radio and television, working at the Nine and Seven Networks and the ABC, as well as senior producing experience that included the 2008 Olympics.

She is an elected Director of Gymnastics Australia and Deputy Convener of the Women in Media Committee Queensland.



Dai Gwynne-Jones

Committee Member | Director at Portfolio Creative Services Group

Dai Gwynne-Jones has extensive directorship experience and has worked in senior leadership roles across a wide variety of business. With a strong reputation and network within the Queensland marketplace, he has a passion for driving innovation, change and growth. Dai is a director of Portfolio, one of Queensland's most established advertising agencies and has particular strengths in corporate branding and logo development, with significant experience across the charity, property and financial services industries.

He has delivered multiple strategic and creative solutions to a wide variety of major corporations and organisations. He is dedicated to developing an equitable future for our city and is a current director of Community and Jabiru Community Services. Dai is a past Secretary of the Committee and currently sits on the Equity subcommittee.



Matt Adams (to May 2024)

Committee Member | Head of External Relations at The Star Entertainment Group

Matt Adams is the Head of External Relations at The Star Entertainment Group, driving industry and community partnerships and stakeholder and government relations as part of The Star's \$6 billion plans for tourism projects in South-East Queensland.

For over two decades Matt has amassed extensive experience in policy, advocacy and stakeholder engagement across government, the resource and agriculture sectors, vocational education, tourism and hospitality.

Matt is passionate about making Queen's Wharf a showcase for the "Best of Brisbane", working with partners such as the Brisbane Portrait Prize, Royal QLD Beer and Wine Awards and QLD Fruit and Vegetable Growers to help create and showcase authentic experiences for both Brisbane residents and visitors.



Peter Edwards

Committee Member | Founding Director, Archipelago

Peter is an award-winning architect, an accomplished and recognised urbanist, and a leading figure in Queensland's urban design community. He is the Founding Director of Archipelago – an integrated architecture, urban design, and landscape architecture practice and one of Australia's leading city-making design firms.

In 2023, Peter became the Chair of the Committee for Brisbane's Creativity Sub-Committee.

With over 30 years of experience in architecture and urban design, Peter provides leadership, design expertise and strategic thinking to the major projects shaping our nation's cities. He combines work on major projects with key involvement in urban design professional bodies. He is regularly sought as a design leader, city-making expert and public speaker who authors and facilitates design enquiry and continues to advocate publicly for better cities through design.

Peter is a TEDx Alumni, past President of the Urban Design Alliance Qld, and a founding member of the Queensland Urban Design and Placemaking Panel, a member of the Griffith University Cities Research Institutes Advisory Council and sits on a number of industry boards and panels.

Secretariat



Jen Williams (From June 2024)
Chief Executive Officer

Jen started as CEO of the Committee for Brisbane in June 2024, leading the organisation's advocacy, thought leadership and commercial operations.

Prior to joining the Committee, Jen led the Queensland Division of the Property Council of Australia. Over her 12-year tenure at the Property Council, she progressed from Senior Policy Advisor, to Deputy Executive Director, and was appointed as Executive Director in 2021.

Jen is a well-known face in Brisbane business, not-for-profit and political circles, having formed many partnerships in the pursuit of policy reform, including through public campaigns to address the housing crisis and to increase post-pandemic visitation of the city centre.

Alongside her significant experience in policy, events and engagement, Jen also has a background in secondary school education, development and political advice. She holds a Master of Management (International Business), Bachelor of Social Science and Bachelor of Education.



Barton Green (until January 2024)
Chief Executive Officer

Barton was CEO of the Committee for four years and oversaw a significant restructure of the organisation and strong growth in membership numbers and income.

He has executive management experience spanning more than 36 years and company director experience of more than 23 years. He has served on the Boards of private companies, statutory authorities and not-for-profit organisations, including as Chairman and Deputy Chairman. He is currently Chair of Green & Gold Athletes Australia and a Director of QMusic.

He is a communications and marketing expert, having spent 40 years as a journalist or communications consultant to the public and private sectors, including 35 years' experience working in and around politics, including as a Parliamentary reporter and member of the Queensland Parliament Media Gallery, a Senior Ministerial Advisor in the Goss Government, Founder and President of the Government Relations Professionals Association, and a government relations consultant.



Liana Heath (until September 2024)
Chief Partnership Officer

Liana was the Chief Partnership Officer for the Committee for Brisbane. She served as the Secretary for the Committee and was a Management Committee Member for six years, prior to moving into the business in 2022.

Before joining the Committee full-time as CPO, Liana was the Queensland State Manager of Asialink Business, a national organisation supporting business, government and education institutions with their Asia strategy and capability. Liana also brings valuable commercial and leadership experience gained in the arts sector, as the CEO of Artisan, a not-for profit, peak body for Queensland design and craftsmanship and in her capacity as Director, Asia Pacific Council at QAGOMA and Board Director at the Museum of Brisbane. Liana currently serves as a Board Director at the Museum of Underwater Art (MOUA), located in the Great Barrier Reef.

Liana has also worked in management consulting with KPMG for 6 years in Brisbane and Hong Kong. Her qualifications include a Masters of International Business (Management Specialisation) and a Bachelor of Business (International Business & Marketing), both from Queensland University of Technology.



Gabrielle Bowkett
Communication and Events Manager

Gabrielle is an experienced event and marketing manager who has worked in various industries over more than 10 years. She has executed marketing campaigns and was the Trade Marketing Executive at News Corp.

Gabrielle has a wide range of experience in event management, from initial planning stages through to event execution and reporting.

She is primarily responsible for the oversight of all events and working with the CEO on internal and external communications.



Olivia Spadina
Projects Manager

Olivia is responsible for the organisation and management of the Committee's sub-committees and First Nations Advisory Group, as well as planning and overseeing Committee projects (people, policy and research), from the initial ideation through to completion.

She coordinates Committee members, stakeholders, partners and processes to deliver CFB projects and works closely with members and stakeholders to actively engage them in the Committee for Brisbane's numerous activities.

Olivia's previous roles have included Engagement Manager at Ipswich City Council, Engagement Manager at Queenslanders with Disability Network, and Senior Engagement Officer at West Moreton Health. Olivia has a Bachelor of Business from Australian Catholic University and an IAP2 Certificate in Engagement.

Management Committee Meeting Attendance

	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	Sep-24	Oct-24
Alan Patching		AP						AP		
Caroline Riot							AP			
Dai Gwynne-Jones					AP					
David Benett				AP	AP	AP				
Gene Moyle			AP		AP					
Jake Anson		AP					AP	AP	AP	
Karryn Wheelands (from July)	n/a						AP	AP		AP
Kristan Conlon										
Matt Adams (until May)				AP		n/a				
Meredith Hartigan										
Mike Kissane										
Paul Coory		AP								
Peter Edwards	AP						AP			
Shannon Willoughby		AP			AP				AP	AP
Tony Young			AP							

Advisory Council

The Committee for Brisbane is supported by a group of highly experienced and well-known Brisbane business leaders who form the Advisory Council that provides strategic advice and direction to the Organisation and the Management Committee.



Julieanne Alroe
Professional Non-Executive Director



Jason Scott
Managing Director Qld and News
Regional Media, News Corp Australia



Kylie Blucher
Managing Director Nine Queensland
& Nine Northern NSW



Eddie Scuderi
Partner, Corrs Chambers Westgarth



Brett Clark
Co-Founder
Chemist Warehouse QLD



Ann Sherry AO
Chair
UNICEF



Gert-Jan de Graff
Chief Executive Officer
Brisbane Airport Corporation Pty Ltd



Raynuha Sinnathamby
Managing Director
Springfield City Group



Scott Emerson
Director
GXO Strategies



Trevor St Baker AO
Founder and Deputy Chairman
St Baker Energy Innovation Fund



Sue Johnson



Peter Varghese AO
Chancellor
The University of Queensland



Harvey Lister AM
Chairman and Chief Executive
ASM Global (Asia Pacific) Pty Ltd





Committee for Brisbane at work and play





An aerial photograph of a city skyline, likely Brisbane, with a green overlay. The image shows a dense urban area with many skyscrapers and buildings. The text is overlaid on the left side of the image.

Financial Report

Committee for Brisbane

Statement of comprehensive income
for the year ended 30 June 2024

**Committee for Brisbane INC.
Committee Members' report
30 June 2024**

The Committee Members present their report, together with the financial statements, on the incorporated association for the year ended 30 June 2024.

Committee Members

The names of committee members who held office as at the date of this report are:

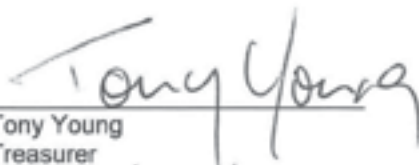
Current

Kristan Conlon (President)
Mike Kissane (Vice President)
Alan Patching (Vice President)
Tony Young (Treasurer)
Meredith Hartigan (Secretary)
Peter Edwards
Shannon Willoughby
Gene Moyle
Jacob Anson
Dai Gwynne-Jones
Paul Coorey
Caroline Riot
David Bennett
Karryn Wheelans

Principal activities

Committee for Brisbane is an independent not-for-profit organisation that is committed to shaping greater Brisbane's future as the world's most liveable place.

On behalf of the Committee Members



Tony Young
Treasurer

30/10/2024

Committee for Brisbane INC.
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30 June 2024

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General information

The financial statements cover Committee for Brisbane INC. as an individual entity. The financial statements are presented in Australian dollars, which is Committee for Brisbane INC.'s functional and presentation currency.

Committee for Brisbane INC. is a not-for-profit incorporated association, domiciled and incorporated in Australia under the Queensland Legislation, the Incorporated Associations Act 1981. Its registered office and principal place of business is:

Level 11, 12 Creek Street, Brisbane, Q. 4000

A description of the nature of the incorporated association's operations and its principal activities are included in the Committee Members' report, which is not part of the financial statements.

The financial statements were authorised for issue on 30 | 10 | 2024.

Committee for Brisbane INC.
Statement of profit or loss and other comprehensive income
For the year ended 30 June 2024

	Note	2024 \$	2023 \$
Revenue	4	1,017,078	1,038,720
Interest		10,428	3,143
Expenses			
Audit fee		(12,000)	(3,500)
Bad and doubtful debt expense		(2,920)	-
Bookkeeping		(10,800)	(11,750)
Consultancy fees - communications and social media		(21,100)	(32,070)
Employee benefits expense		(788,664)	(622,161)
Internet and website expense		(9,996)	(5,345)
Depreciation and amortisation expense		(2,142)	-
Donations		(18,403)	-
Functions and seminar costs		(144,986)	(160,715)
Impairment of assets		-	(1)
Insurance		(8,107)	(8,681)
Legal fees		(14,756)	-
Printing and stationary		(2,002)	(10,551)
Research		(35,015)	(10,654)
Software application fees and permits		(11,735)	(13,499)
Sponsorships		(14,000)	(23,000)
Other expenses		(13,757)	(20,243)
Interest expense		(227)	(256)
Total expenses		<u>(1,110,610)</u>	<u>(922,426)</u>
Surplus/(deficit) before income tax expense		(83,104)	119,437
Income tax expense		-	-
Surplus/(deficit) after income tax expense for the year attributable to the members of Committee for Brisbane INC.		(83,104)	119,437
Other comprehensive income for the year, net of tax		-	-
Total comprehensive income for the year attributable to the members of Committee for Brisbane INC.		<u>(83,104)</u>	<u>119,437</u>

Refer to note 3 for detailed information on Restatement of comparatives.

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Committee for Brisbane INC.
Statement of financial position
As at 30 June 2024

	Note	2024 \$	2023 \$	2022 \$
Assets				
Current assets				
Cash and cash equivalents	6	801,122	849,792	974,011
Trade and other receivables	7	15,692	13,291	3,630
Investments	8	-	100,000	100,000
Other		-	291	-
Total current assets		<u>816,814</u>	<u>963,374</u>	<u>1,077,641</u>
Non-current assets				
Investments	8	1	1	-
Property, plant and equipment		-	2,142	-
Total non-current assets		<u>1</u>	<u>2,143</u>	<u>-</u>
Total assets		<u>816,815</u>	<u>965,517</u>	<u>1,077,641</u>
Liabilities				
Current liabilities				
Trade and other payables	9	86,124	129,366	89,567
Contract liabilities	10	286,880	308,782	582,383
Employee benefits	11	20,870	21,324	19,083
Total current liabilities		<u>393,874</u>	<u>459,472</u>	<u>691,033</u>
Total liabilities		<u>393,874</u>	<u>459,472</u>	<u>691,033</u>
Net assets		<u>422,941</u>	<u>506,045</u>	<u>386,608</u>
Equity				
Reserves	12	-	3,185	3,185
Retained surpluses		<u>422,941</u>	<u>502,860</u>	<u>383,423</u>
Total equity		<u>422,941</u>	<u>506,045</u>	<u>386,608</u>

Refer to note 3 for detailed information on Restatement of comparatives.

The above statement of financial position should be read in conjunction with the accompanying notes

Committee for Brisbane INC.
Statement of changes in equity
For the year ended 30 June 2024

	Reserves \$	Retained surplus \$	Total equity \$
Balance at 1 July 2022	3,185	383,423	386,608
Surplus after income tax expense for the year	-	119,437	119,437
Other comprehensive income for the year, net of tax	-	-	-
Total comprehensive income for the year	-	119,437	119,437
Balance at 30 June 2023	<u>3,185</u>	<u>502,860</u>	<u>506,045</u>
	Reserves \$	Retained surplus \$	Total equity \$
Balance at 1 July 2023	3,185	502,860	506,045
Deficit after income tax expense for the year	-	(83,104)	(83,104)
Other comprehensive income for the year, net of tax	-	-	-
Total comprehensive income for the year	-	(83,104)	(83,104)
Transfer of revaluation reserve to retained earnings	(3,185)	3,185	-
Balance at 30 June 2024	<u>-</u>	<u>422,941</u>	<u>422,941</u>

The above statement of changes in equity should be read in conjunction with the accompanying notes

Committee for Brisbane INC.
Statement of cash flows
For the year ended 30 June 2024

	Note	2024 \$	2023 \$
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		1,101,908	853,187
Payments to suppliers and employees (inclusive of GST)		<u>(1,260,779)</u>	<u>(978,150)</u>
		(158,871)	(124,963)
Interest received		10,428	3,143
Interest and other finance costs paid		<u>(227)</u>	<u>(256)</u>
Net cash used in operating activities	16	<u>(148,670)</u>	<u>(122,076)</u>
Cash flows from investing activities			
Payments for investments		-	(1)
Payments for property, plant and equipment		-	(2,142)
Proceeds from disposal of investments		<u>100,000</u>	<u>-</u>
Net cash from/(used in) investing activities		<u>100,000</u>	<u>(2,143)</u>
Net cash from financing activities		-	-
Net decrease in cash and cash equivalents		(48,670)	(124,219)
Cash and cash equivalents at the beginning of the financial year		<u>849,792</u>	<u>974,011</u>
Cash and cash equivalents at the end of the financial year	6	<u><u>801,122</u></u>	<u><u>849,792</u></u>

The above statement of cash flows should be read in conjunction with the accompanying notes

Note 1. Material accounting policy information

The accounting policies that are material to the incorporated association are set out either in the respective notes or below. The accounting policies adopted are consistent with those of the previous financial year, unless otherwise stated.

New or amended Accounting Standards and Interpretations adopted

The incorporated association has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

Basis of preparation

In the Committee Members' opinion, the incorporated association is not a reporting entity because there are no users dependent on general purpose financial statements.

These are special purpose financial statements that have been prepared for the purposes of complying with the Queensland legislation the Associations Incorporation Act 1981 and associated regulations. The Committee Members have determined that the accounting policies adopted are appropriate to meet the needs of the members of Committee for Brisbane INC.

These financial statements have been prepared in accordance with the recognition and measurement requirements specified by the Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') and the disclosure requirements of AASB 101 'Presentation of Financial Statements', AASB 107 'Statement of Cash Flows', AASB 108 'Accounting Policies, Changes in Accounting Estimates and Errors', AASB 1048 'Interpretation of Standards' and AASB 1054 'Australian Additional Disclosures', as appropriate for not-for profit oriented entities, and the Associations Incorporations Act 1981 (Qld), and Regulations.

This represents a change in the basis of preparation, resulting from an amendment to the Association's Incorporation Act Qld 1981 (the Act). The amendment requires that the financial records of the association should enable a true and fair financial statement to be prepared, whereas previously the Act did not specify the financial reporting standards to be applied by an incorporated association in the preparation of a financial report. There is a presumption under Australian Accounting Standard AASB 101 that application of Australian Accounting Standards with additional disclosures when necessary results in financial statements that achieve a fair presentation.

Refer to note 3 : Restatement of comparatives for the impact on prior year financial information of the changes to the basis of preparation.

Historical cost convention

The financial statements have been prepared under the historical cost convention.

Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the incorporated association's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 2.

Income tax

The association is a not-for-profit entity, and its main revenue source is membership fees. The association applies the principle of mutuality in assessing its taxable income.

The principle of mutuality is a common law principle arising from the premise that individuals cannot profit from themselves. Accordingly, membership fees and other member contributions are deemed to be mutual income and not subject to income tax, and expenses in connection with mutual activities are therefore not deductible for taxation purposes. All other receipts and payments are classified in accordance with taxation legislation.

The Australian Taxation Office provides exemption from lodging a tax return to Australian registered not-for-profit entities that have self-assessed taxable income of \$416 or less.

Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

Note 1. Material accounting policy information (continued)

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the incorporated association's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the incorporated association's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Note 2. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. There are no critical accounting judgements, estimates and assumptions that are likely to affect the current or future financial years.

Note 3. Restatement of comparatives

Restatement of prior year membership fees in advance and trade debtors

As referred to in note 10, contract liabilities represent the incorporated association's obligation to transfer services to members or other customers and are recognised when a member or customer pays consideration, in advance of the service to be delivered.

For the year ended 30 June 2023, while the trade debtors balance and membership in advance balance were recognised net of membership fees invoiced in June 2023 in respect of the membership year 1 July 2023 to 30 June 2024, membership fees invoiced in May 2023, and not received on or before 30 June 2023 for the forthcoming membership year were recognised in trade debtors, and the GST exclusive amount was recognised in the liability account membership fees in advance, in error.

A prior year adjustment has been effected to reduce trade debtors at 30 June 2023 by an amount of \$40,336, representing membership fees invoiced for the year 1 July 2023 to 30 June 2024. Membership fees in advance have concurrently been reduced by the GST exclusive amount of \$37,769 at 30 June 2023, and the GST liability at 30 June 2023 has been reduced by \$3,667.

When there is a restatement of comparatives, it is mandatory to provide a third statement of financial position in the financial report at the beginning of the earliest comparative period, being 1 July 2022. Therefore trade debtors at 30 June 2022 have been reduced by \$227,916, representing membership fees invoiced on or before 30 June 2022, for the forthcoming membership year, 1 July 2022 to 30 June 2023. Membership fees in advance at 30 June 2022 have concurrently been reduced by the GST exclusive amount of \$207,197, the GST liability at 30 June 2022 has been reduced by \$20,719.

The prior year adjustments at June 2023 and 30 June 2022 have no impact on the surplus for each financial year and therefore no impact on opening retained earnings at 1 July 2023 and 1 July 2022.

Change in accounting policy

The *Associations Incorporation and Other Legislation Amendment Act 2020*, amended Section 59 of the *Associations Incorporations Act 1981 (Qld)* (the Act) effective 30 June 2021, to require that a true and fair financial statement for each reportable financial year of the association is prepared, and that if the association's financial report is required to be audited the financial statement should be prepared to enable the auditor to express an opinion that the financial report is true and fair.

Prior to this amendment, the Act required only that an association keep financial records that correctly record and explain its transactions and financial position and performance, and did not specify the financial reporting standard to be applied in the preparation of a financial report.

In accordance with the Australian Accounting Standard AASB 101: Presentation of Financial Statements, the application of Australian Accounting Standards, with additional disclosure when necessary, is presumed to result in financial statements that achieve a fair presentation.

Note 3. Restatement of comparatives (continued)

As referred to in AASB 101, a complete set of financial statements comprises:

- (a) a statement of financial position at the end of the year,
- (b) a statement of profit or loss and other comprehensive income for the year,
- (c) a statement of changes in equity for the year,
- (c) a statement of cash flows for the year,
- (d) notes comprising material accounting policy information and other explanatory information,
- (e) comparative information in respect of the preceding financial year; and
- (f) a statement of financial position at the beginning of the preceding financial year when an entity applies an accounting policy retrospectively, or when it reclassifies items in its financial statements.

To comply with the presentation requirements of AASB 101: Presentation of Financial Statements, a statement of changes in equity and a statement of cashflows is included in the financial report for the year ended 30 June 2024. Comparative financial information in respect of these statements is therefore also included in the financial report.

Reclassification

Statement of financial performance

Contract liabilities/Trade and other payables

Contract liabilities representing membership fees received in advance of the membership year, are material in amount and nature and therefore, in accordance with AASB 101, are presented separately from 'Trade and other payables' for the year ended 30 June 2024. To achieve comparability the comparative amounts at 30 June 2023 of \$308,782 and at 30 June 2022 of \$582,383 have similarly been classified as distinct from trade and other payables to suppliers.

Credit card balances are classified under 'Trade and other payables' to suppliers at 30 June 2024, as they are of a similar nature. To achieve comparability the comparative amount at 30 June 2023 of \$1,424 and 30 June 2022 of \$82, have similarly been classified under 'Trade and other payables' instead of under 'Other financial liabilities'.

Investment in term deposits

In accordance with AASB 101, a term deposit at 30 June 2023 of \$100,000 (2022: \$100,000) with a term of more than three months, has been reclassified from cash and cash equivalents to 'Current assets - Investments' to distinguish the term deposit from cash and cash equivalents, refer to note 6, and note 8.

Statement of profit or loss and other comprehensive income

Bad debt expense

Credit notes processed in respect of members who elect not to renew membership have been reversed against revenue for the year ended 30 June 2024. To achieve comparability the amount recognised as a bad debt of \$ 32,663 for the year ended 30 June 2023 has been reclassified to be set off against revenue for the year ended 30 June 2023. The impact is a reduction of the bad debt expense by the full amount of \$32,663 and a reduction in revenue of \$32,663.

Interest

In accordance with AASB 101 interest for the year ended 30 June 2024, has been presented separately from the total of revenue from other sources. To achieve comparability the interest revenue of \$3,143, has also been presented separately from total revenue from other sources.

The prior year reclassifications at 30 June 2023 and 30 June 2022 have no impact on the surplus for each financial year and therefore no impact on opening retained earnings at 1 July 2023 or July 2022.

Note 3. Restatement of comparatives (continued)

Statement of profit or loss and other comprehensive income

Extract	2023 \$ Reported	\$ Adjustment	2023 \$ Restated
Revenue	1,074,526	(35,806)	1,038,720
Interest	-	3,143	3,143
Expenses			
Bad and doubtful debt expense	(32,663)	32,663	-
Surplus before income tax expense	119,437	-	119,437
Income tax expense	-	-	-
Surplus after income tax expense for the year attributable to the members of Committee for Brisbane INC.	119,437	-	119,437
Other comprehensive income for the year, net of tax	-	-	-
Total comprehensive income for the year attributable to the members of Committee for Brisbane INC.	<u>119,437</u>	<u>-</u>	<u>119,437</u>

Statement of financial position at the beginning of the earliest comparative period

Extract	\$ Reported	\$ Adjustment	2022 \$ Restated
Assets			
Current assets			
Cash and cash equivalents	1,074,011	(100,000)	974,011
Trade and other receivables	231,546	(227,916)	3,630
Investments	-	100,000	100,000
Total current assets	<u>1,305,557</u>	<u>(227,916)</u>	<u>1,077,641</u>
Total assets	1,305,557	(227,916)	1,077,641
Liabilities			
Current liabilities			
Trade and other payables	899,784	(810,217)	89,567
Contract liabilities	-	582,383	582,383
Other financial liability	82	(82)	-
Total current liabilities	<u>918,949</u>	<u>(227,916)</u>	<u>691,033</u>
Total liabilities	918,949	(227,916)	691,033
Net assets	<u>386,608</u>	<u>-</u>	<u>386,608</u>

Committee for Brisbane INC.
Notes to the financial statements
30 June 2024

Note 3. Restatement of comparatives (continued)

Statement of financial position at the end of the earliest comparative period

Extract	2023 \$ Reported	\$ Adjustment	2023 \$ Restated
Assets			
Current assets			
Cash and cash equivalents	949,792	(100,000)	849,792
Trade and other receivables	54,727	(41,436)	13,291
Investments	-	100,000	100,000
Total current assets	<u>1,004,810</u>	<u>(41,436)</u>	<u>963,374</u>
Total assets	<u>1,006,953</u>	<u>(41,436)</u>	<u>965,517</u>
Liabilities			
Current liabilities			
Trade and other payables	478,160	(348,794)	129,366
Contract liabilities	-	308,782	308,782
Other financial liability	1,424	(1,424)	-
Total current liabilities	<u>500,908</u>	<u>(41,436)</u>	<u>459,472</u>
Total liabilities	<u>500,908</u>	<u>(41,436)</u>	<u>459,472</u>
Net assets	<u>506,045</u>	<u>-</u>	<u>506,045</u>

Note 4. Revenue

	2024 \$	2023 \$
<i>Revenue from contracts with customers</i>		
Membership fees	890,941	924,256
Seminars, luncheons and events	83,317	59,358
Sponsorships	32,000	44,308
Project fees	20	-
	<u>1,006,278</u>	<u>1,027,920</u>
<i>Other revenue</i>		
Pro-Bono services	10,800	10,800
Revenue	<u>1,017,078</u>	<u>1,038,720</u>

Committee for Brisbane INC.
Notes to the financial statements
30 June 2024

Note 4. Revenue (continued)

Disaggregation of revenue

The disaggregation of revenue from contracts with customers is as follows:

	2024 \$	2023 \$
<i>Geographical regions</i>		
Australia	<u>1,006,278</u>	<u>1,027,920</u>
<i>Timing of revenue recognition</i>		
Services transferred over time	890,941	924,256
Services transferred at a point in time	<u>115,337</u>	<u>103,664</u>
	<u>1,006,278</u>	<u>1,027,920</u>

Accounting policy for revenue recognition

The incorporated association recognises revenue as follows:

Membership fees

The Membership year is the same as the financial year and runs from 1 July to 30 June. Fees for members who join part-way through the year are reduced on a a quarterly pro-rate basis.

Membership of the association, provides opportunity for members to profile their organisation and to influence the areas of advocacy that impact them or the organisation that they represent.

The association holds scheduled functions, seminars and luncheons during the year, which members are invited to attend, and also undertakes research and publication of research in the areas of interest to members.

Membership fees are invoiced in May and June each year for the forthcoming financial year commencing 1 July. Fees received in advance of the new membership year are recorded as a current liability under 'Contract liabilities – membership received in advance', refer to note 10

Membership fee revenue is recognised as services, are delivered to members over the financial year.

Seminars luncheons and events

Revenue in the form of ticket sales to attend seminars, luncheons and events is recognised at the point in time that the function occurs.

Sponsorships

Sponsorship revenue is recognised at the point in time that the sponsored event or activity occurs.

Pro-bono services

Pro-bono services revenue (revenue in kind) is represented by a corresponding bookkeeping expense, and is recognised over time as the service is delivered.

Note 5. Expenses

	2024 \$	2023 \$
Surplus/(deficit) before income tax includes the following specific expenses:		
<i>Superannuation expense</i>		
Defined contribution superannuation expense	<u>71,204</u>	<u>58,286</u>

Note 6. Cash and cash equivalents

	2024 \$	2023 \$
<i>Current assets</i>		
Cash at bank	<u>801,122</u>	<u>849,792</u>

Accounting policy for cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Note 7. Trade and other receivables

	2024 \$	2023 \$
<i>Current assets</i>		
Trade receivables	18,612	13,291
Less: Allowance for expected credit losses	<u>(2,920)</u>	<u>-</u>
	<u>15,692</u>	<u>13,291</u>

Trade receivables are represented by amounts invoiced to members and other customers for services delivered in the current financial year, and which have not yet been settled.

The bad debt write-off for the year ended 30 June 2024 is \$nil (2023: \$nil).

Accounting policy for trade and other receivables

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 14 days.

Note 8. Investments

	2024 \$	2023 \$
<i>Current assets</i>		
Term deposit (b)	<u>-</u>	<u>100,000</u>
<i>Non-current assets</i>		
Ordinary shares (a)	<u>1</u>	<u>1</u>
	<u>1</u>	<u>100,001</u>

(a) *Investment in ordinary shares*

The investment of \$1, is an investment in Community Sharing BHC at cost.

(b) *Term deposit*

The term deposit at 30 June 2023 was invested on 8 December 2022 for a term of 9 months maturing on 8 September 2023. The interest rate was 2.9%.

Note 9. Trade and other payables

	2024 \$	2023 \$
<i>Current liabilities</i>		
Trade payables	2,224	926
Credit card balances	2,403	1,424
Accruals	7,500	-
Payroll liabilities	17,695	-
PAYG withholding payable	23,564	50,495
GST payable	32,738	76,521
	<u>86,124</u>	<u>129,366</u>

Accounting policy for trade and other payables

These amounts represent liabilities for goods and services provided to the incorporated association prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

Note 10. Contract liabilities

	2024 \$	2023 \$
<i>Current liabilities</i>		
Membership fees received in advance	<u>286,880</u>	<u>308,782</u>

Unsatisfied performance obligations

Contract liabilities - *membership fees*, are represented by fees paid by members prior to the year-end date for annual membership for the following financial year commencing in 1 July.

Accounting policy for contract liabilities

Contract liabilities represent the incorporated association's obligation to transfer services to members or other customers and are recognised when a member or customer pays consideration.

Note 11. Employee benefits

	2024 \$	2023 \$
<i>Current liabilities</i>		
Annual leave	<u>20,870</u>	<u>21,324</u>

Accounting policy for employee benefits

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Defined contribution superannuation expense

Contributions to defined contribution superannuation plans are expensed in the period in which they are incurred.

Note 12. Reserves

	2024 \$	2023 \$
Revaluation of investment	<u>-</u>	<u>3,185</u>

Committee for Brisbane INC.
Notes to the financial statements
30 June 2024

Note 12. Reserves (continued)

Movements in reserves

Movements in each class of reserve during the current and previous financial year are set out below:

	\$
Balance at 1 July 2022	<u>3,185</u>
Balance at 30 June 2023	3,185
Transfer to retained earnings	<u>(3,185)</u>
Balance at 30 June 2024	<u><u>-</u></u>

The transfer from reserves to retained earnings recognises prior-year investment revaluation surpluses that ordinarily are transferred to retained earnings on disposal of the investment.

Note 13. Key management personnel disclosures

The aggregate compensation made to Committee Members and other members of key management personnel of the incorporated association is set out below:

	2024	2023
Key management personnel remuneration	<u>802,913</u>	<u>618,694</u>

Note 14. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Wessels & Co Pty Ltd, the auditor of the incorporated association:

	2024	2023
	\$	\$
<i>Audit services - Wessels & Co Pty Ltd (2023: Mazars Assurance Pty Ltd)</i>		
Audit of the financial statements	<u>7,500</u>	<u>4,500</u>

Note 15. Events after the reporting period

No matter or circumstance has arisen since 30 June 2024 that has significantly affected, or may significantly affect the incorporated association's operations, the results of those operations, or the incorporated association's state of affairs in future financial years.

Note 16. Reconciliation of surplus/(deficit) after income tax to net cash used in operating activities

	2024 \$	2023 \$
Surplus/(deficit) after income tax expense for the year	(83,104)	119,437
Adjustments for:		
Depreciation and amortisation	2,142	-
Pro- Bono Services revenue - non-cash	10,800	10,800
Pro-Bono services expense - non-cash	(10,800)	(10,800)
Change in operating assets and liabilities:		
Increase in trade and other receivables	(2,401)	(9,661)
Decrease/(increase) in prepayments	291	(291)
Increase/(decrease) in trade and other payables	(43,242)	39,799
Decrease in contract liabilities	(21,902)	(273,601)
Increase/(decrease) in employee benefits	(454)	2,241
Net cash used in operating activities	<u>(148,670)</u>	<u>(122,076)</u>

**Committee for Brisbane INC.
Committee Members' declaration
30 June 2024**

In the Committee Members' opinion:

- the incorporated association is not a reporting entity because there are no users dependent on general purpose financial statements. Accordingly, as described in note 1 to the financial statements, the attached special purpose financial statements have been prepared for the purposes of complying with the Queensland legislation the Associations Incorporation Act 1981 and associated regulations;
- the attached financial statements and notes comply with the Accounting Standards as described in note 1 to the financial statements;
- the attached financial statements and notes give a true and fair view of the incorporated association's financial position as at 30 June 2024 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that the incorporated association will be able to pay its debts as and when they become due and payable.

On behalf of the Committee Members


Tony Young
Treasurer

30/10/2024







**COMMITTEE
FOR BRISBANE**

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