



COMMITTEE
FOR BRISBANE

- SINCE 1957 -

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SUB-COMMITTEE HANDBOOK



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**Let's Work
Together**

ACKNOWLEDGEMENT OF FIRST NATIONS



The Committee for Brisbane encourages sub-committee members to include an Acknowledgement of First Nations at the start of each meeting.

An Acknowledgement of First Nations is an opportunity to show respect for Traditional Owners and the continuing connection of Aboriginal and Torres Strait Islander peoples to Country.

Title: Bambara: a pathway through the southeast, 2022.
Artist: Delvene Cockatoo-Collins



MESSAGE FROM CEO



Jen Williams

Chief Executive Officer

Congratulations and thank you for volunteering your time as a Committee for Brisbane sub-committee member for the 2025-2026 term.

I am thrilled to welcome you to our esteemed sub-committees. Your expertise, dedication, and passion will be invaluable assets as we work together to achieve our vision for Greater Brisbane to be the world's most liveable place.

Being a sub-committee member is a highly sought after position, and I encourage you to actively participate in meetings, events and initiatives to make the most of your role.

As part of your role on the sub-committee, you will be asked to provide insights and leadership on important issues that impact Greater Brisbane and directly contribute to solutions-focused outcomes.

With the Brisbane 2032 Games squarely on the horizon, you will be able to impactfully contribute to harnessing this opportunity and making Greater Brisbane a better place to live, work and play.

Thank you for your commitment and enthusiasm. I look forward to working closely with each of you and celebrating our collective achievements.



MESSAGE FROM PRESIDENT



Mike Kissane

President

It is with great pleasure that I welcome you to the Committee for Brisbane's sub-committees.

Your exceptional skills, experience, and dedication will be well utilised as we strive to shape the city with a long-term focus on the Brisbane 2032 Games.

We have an exciting journey ahead, filled with opportunities to make meaningful contribution for Greater Brisbane to continue to be a thriving city.

To make this happen, the sub-committees will be instrumental in generating new ideas through collaborative conversations making lasting impacts now and into the future.

Being a sub-committee member is also a great opportunity to build relationships with other committee members and key stakeholders as well as a platform to share and learn with your peers.

Our vision for Brisbane's future is bright, and I am excited about the opportunities that lie ahead and how we can work together to make a positive impact for our industries and our city.

I want to express my sincere appreciation for your willingness to contribute your time and talents to the Committee for Brisbane's sub-committees.

Your insights and perspectives will be crucial in shaping our initiatives and ensuring the success of our sub-committees.



ABOUT COMMITTEE FOR BRISBANE

Vision: Our vision is Greater Brisbane as the world's most liveable place. We are thought leaders and trusted partners in shaping Brisbane's future.

Mission: To be the most influential, independent and visionary voice for a better Brisbane.

Values: apolitical and independent, evidence based, driving high integrity, inclusive and representative of a broad range of interests, activities and industries, influence through discussion, debate and advocacy.

Strategic focus areas

City Vision: A thriving inner-city, with all parts of its social, cultural and economic eco-system working together to deliver benefits for the city and state.

Games Legacy and Growth: Future-ready city region, with physical and digital infrastructure delivered in advance of anticipated growth.

Transport, Logistics and Mobility: People and goods can move easily and efficiently around our city region, utilising a range of different modes of movement.

#BIG (Brisbane Idea Generators): Greater Brisbane's future leaders work together to give back to the city region in which they are so proud to live, work and play.

Guiding themes

Leadership

Inclusion

Prosperity

Innovation

Sustainability

ABOUT RESOURCES

The following resources will provide you with more information about the Committee for Brisbane's role and direction.

We encourage you to familiarise yourself with these resources before your first meeting.

These documents will also provide you with insights to help inform the work of the sub-committees.

- [Strategic Plan](#)
- [Annual Report 2024](#)
- [Constitution](#)
- [Affiliate membership](#)
- [Policy Papers](#)
- [Website](#)
- [LinkedIn page](#)
- [Podcasts](#)

CFB Foundations

Thought leadership & advocacy

Creating positive change for Brisbane, through shaping the public discourse and sparking debate on improving liveability

Membership & engagement

Respected forum, delivering value and a positive experience to stakeholders through creating, sharing and promoting ideas and connections

Events & forums

Leading platform for networking, research, professional development and thought leadership

Our organisation

Recognised, professional and fit for purpose

CFB People

Providing a supportive, meaningful and rewarding place to work

ABOUT OUR SUB- COMMITTEES

The sub-committees play an important role in the Committee for Brisbane's vision for Greater Brisbane as the world's most liveable place.

Each sub-committee has a strategic focus which will shape the activities and initiatives undertaken to make key progress towards achieving our broader vision.

The Committee for Brisbane team and Management Committee will be available to provide guidance and assistance to the sub-committees as they work together on their strategic focus area.

The work of the sub-committees informs the Committee for Brisbane's advocacy agenda and provides valuable member insights to guide our work going forward.



SUB-COMMITTEES

CITY VISION

A thriving inner-city, with all parts of its social, cultural and economic eco-system working together to deliver benefits for the city and state.

A thriving capital city is vital for a thriving state. An intentional focus on the city centre is required to better understand the challenges and opportunities facing individual sectors of the city's eco-system, and to leverage cross-sector networks to deliver improved outcomes for the city.

Additionally, given the 2032 Games foreshadow the importance of inner-Brisbane for the Games, there is a heightened need to ensure the ongoing sustainability and growth of the city centre.

While inner-Brisbane is the primary focus, policy changes, ideas, innovations and partnerships created through this work may be translated to other urban centres across Greater Brisbane.



SUB-COMMITTEES

GAMES LEGACY

AND GROWTH

A future-ready city region, with physical and digital infrastructure delivered in advance of anticipated growth.

While already accustomed to population growth, Greater Brisbane is experiencing an unprecedented wave of interstate and international migration that goes beyond previous predictions.

Maintaining the liveability of the city region- for both existing and future residents- is vital. Getting ahead of the infrastructure required to maintain the liveability of the region will require considered planning and investment, and a careful prioritisation of major projects.

Key regional documents, such as the SEQ City Deal and SEQ Regional Plan, along with the 2032 Games plans and Committee for Brisbane's 2033 Legacy Plan, provide a foundation for advocacy on where and how decisions should be made.



SUB-COMMITTEES

TRANSPORT, LOGISTICS & MOBILITY

People and goods can move easily and efficiently around our city region, utilising a range of different modes of movement.

To maintain its liveability, Greater Brisbane must invest in the people and freight movement infrastructure required to service a city region of more than six million people.

Moving beyond individual transport solutions or pre-determined mode preferences, a data-backed view of the current and future obstacles facing Greater Brisbane is required to identify where and how future transport solutions should be delivered.

From digital solutions and last mile connections, through to freight and people being moved by land, sea or sky, a holistic public and private approach is required to ensure a future-fit solution.



SUB-COMMITTEES

#BIG – BRISBANE IDEA GENERATORS

Greater Brisbane's future leaders (25-40 year olds) work together to give back to the city region in which they are so proud to live, work and play.

As an emerging city, Greater Brisbane abounds with opportunities for successive generations to help shape the places and spaces in which they live.

The promise of the 2032 Games is bringing out an immense pride in the city's residents, many of whom are seeking an avenue by which to make a difference and give back to their community.

Through a focus on 'place-based' outcomes, there is an opportunity to harness the energy and talent of the city's young professionals to help reimagine and highlight the untapped potential of underutilised precincts across the city region.



SUB-COMMITTEES

COMMITTEES' PURPOSE AND GOALS

Leadership, inclusion, prosperity, sustainability and innovation are our guiding themes, which provide the foundation for our programs and initiatives, as we progress towards our vision for Greater Brisbane to be the world's most livable place.

Each sub-committee has its own strategic area to focus their energy and efforts on during the two-year term. Membership changes will be subject to Management Committee approval on a case-by-case basis.

In February 2025, the sub-committees will conduct a strategic planning session to provide members with a better understanding of the sub-committees' purpose and to define a set number of goals per year.

PROGRAM OF WORK

The program of work is to be determined by the sub-committee in the first quarter of term in consultation with Committee for Brisbane Executive and approved by the Management Committee.

The sub-committee's program of work may include event ideas and curation, policy and research initiatives and stakeholder engagement.



SUB-COMMITTEES

YOUR

RESPONSIBILITIES

The role of a sub-committee member is an important one.

As a sub-committee member, your responsibilities are likely to include:

- Attend one (1) meeting per month in person (unless meetings are designated as online) and other sub-committee events as required.
- Highlight issues that impact Greater Brisbane and fall within the remit of the Committee for Brisbane.
- Work between meetings on sub-committee activities and program of work.
- Provide input into public policy positions for the Committee for Brisbane to put to Governments.
- Contribute to the development of events, professional development and industry research.



SUB-COMMITTEES

WORKING TOGETHER

It is our expectation that sub-committee members will act in a respectful way embracing others' views and opinions.

As a sub-committee member, you will be required to maintain confidentiality and privacy of information and resources you receive as part of this role.

We appreciate that you will want to share your experiences and achievements as a sub-committee member publicly however we ask that you check with the Chair before posting sub-committee information.

We encourage you to tag, reference and promote the Committee for Brisbane, however only the CEO is approved to speak on behalf of the organisation, meaning all media requests, interviews and articles must be approved by the CEO.

MEASURES OF SUCCESS

- Dialogue, policy development, solutions influencing government, business and community.
- Media and public engagement.
- Liveability impact.
- Membership engagement, growth, contribution and influence.



SUB-COMMITTEES

DIGITAL BADGE

To acknowledge your appointment to the sub-committees, we will be issuing you with a digital badge. Your sub-committee badge is an easy way to showcase your position to your LinkedIn network. Instead of listing the Committee for Brisbane as your employer, you can share your badge on LinkedIn as a credential.



CFB POLICIES

DIVERSITY AND INCLUSION

The Committee for Brisbane will promote and advocate for an inclusive and collaborative community and enterprises to help shape Greater Brisbane into the world's most liveable place.

We will celebrate diversity and inclusion to create a safe, welcoming and equitable region.

The Committee for Brisbane pledges to embrace and provide equal opportunities to people of all nationalities, races, ethnicities, cultures, religions, ages, genders, sexual orientations, incomes, family/marital statuses, veteran statuses, disabilities, social backgrounds and political opinions.

The Committee for Brisbane's members come from diverse backgrounds, which benefits the organisation through the sharing of ideas, activities and initiatives which promote social cohesion and increases awareness, respect and understanding within our community.

In our actions to promote community and industry development within greater Brisbane, we will seek out and partner with likeminded organisations.

The Committee for Brisbane acknowledges that it must actively encourage and support inclusion and diversity in greater Brisbane, and we commit to doing so.



GOVERNANCE AND STRUCTURE

CFB STRUCTURE



COMMITTEE
FOR BRISBANE

Advisory Council

Committee for
Brisbane Team

Management
Committee

Sub-Committees

City Vision

Games Legacy
and Growth

Transport,
Logistics &
Mobility

#BIG
Brisbane Idea
Generators

First Nations
Advisory
Group



GOVERNANCE AND STRUCTURE

ADVISORY COUNCIL



COMMITTEE
FOR BRISBANE

ADVISORY COUNCIL



COMMITTEE
FOR BRISBANE



Julieanne Alroe



Kylie Blucher
Nine



Brett Clark AM
Chemist Warehouse



Gert-Jan de Graaff
Brisbane Airport Corporation



Mark Stockwell OLY
Stockwell



Scott Emerson
GXO Strategies



Sue Johnson



Harvey Lister AM
ASM Global



Eddie Scuderi
Corrs Chambers Westgarth



Laura Maxwell
News Corp Australia



Ann Sherry AO
UNICEF



Rayniha Sinnathamby
Springfield City Group



Trevor St Baker AO
St Baker Energy



Peter Varghese AO
University of Qld



Prof. Alan Patching
Bond University

The Committee for Brisbane's Advisory Council works with the Management Committee to consider 'over the horizon' issues and opportunities for our city and region and help set the strategic path for our organisation.

GOVERNANCE AND STRUCTURE

MANAGEMENT COMMITTEE



COMMITTEE
FOR BRISBANE

MANAGEMENT COMMITTEE



COMMITTEE
FOR BRISBANE



Mike Kissane, President
Deloitte



Shannon Willoughby, Vice President
University of Queensland



Tony Young, Treasurer
BDO



Dr Caroline Riot
Griffith University



Jake Anson, Vice President
Brisbane Lions



Matt Beasley
Dexus



Karryn Wheelans
The Star Entertainment Group



Stuart Macnaughton
McCullough Robertson



Paul Coory
COHA Group



Peter Edwards
Archipelago



Dai Gwynne-Jones
Portfolio



David Benett
Enigma



Gene Moyle
QUT



Meredith Hartigan, Secretary
Tract

Governance of the Committee for Brisbane is undertaken by a Management Committee, elected at the Annual General Meeting. These individuals represent a range of corporate members and individuals from a wide cross-section of the Greater Brisbane economy.

GOVERNANCE AND STRUCTURE

CFB TEAM



Jen Williams

Chief Executive Officer

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Olivia Spadina

Projects and Policy Manager

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0412 128 541

The Committee for Brisbane team is here to help. If you have any questions or need further assistance, please do not hesitate to reach out to one of us at admin@committeeforbrisbane.org.au

LET'S WORK TOGETHER


The Committee for Brisbane welcomes all new sub-committee members and thanks previous sub-committee members for their exceptional contributions.

We look forward to working together to generate great ideas and bring to life initiatives that support our vision for Greater Brisbane to be the world's most liveable place.


In the meantime, if you have any questions or need further assistance, please do not hesitate to reach out to Olivia Spadina, Projects Manager, or one of the Committee for Brisbane team.

We are here to support you every step of the way.


Phone :

 0412 128 541

Web Site :

 www.committeeforbrisbane.org.au

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**COMMITTEE
FOR BRISBANE**

WWW.COMMITTEEFORBRISBANE.ORG.AU