



MEMBER WORKSHOP REPORT

Victoria Park Precinct Draft Legacy Plan

What our members told us about building a legacy for 2032 and beyond

Workshop held Monday 7 September 2026, QUT Kelvin Grove

Accompanying the Committee for Brisbane submission to the Queensland Government, September 2026

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01 About this report

This report accompanies the Committee for Brisbane's submission to the Queensland Government on the *Victoria Park Precinct Draft Legacy Plan* (August 2026), dated 25 September 2026.

It records the process and outcomes of a facilitated member workshop held at QUT Kelvin Grove on Monday 7 September 2026, together with additional feedback provided by members unable to attend on the day. The workshop brought together approximately 80 members and stakeholders from across planning, infrastructure, transport, property, education, health, design, sport, community and cultural sectors to consider what would make Victoria Park a success for Brisbane over the next 20 years, and how that vision could be delivered.

The views in this report reflect the collective feedback of participants. They are presented to assist Government in finalising the Legacy Plan and do not represent the formal position of any individual member organisation.

Acknowledgement of Country

The Committee for Brisbane acknowledges the First Nations People of the region, and their continuing connection to, and care for, the land, waters, sky and community of the region. The Committee acknowledges and pays its respects to Elders past, present and emerging.

How this report supports our submission

The submission letter sets out five recommendations that emerged consistently from the workshop. The table below shows where the supporting member feedback can be found in this report.

1	Governance now to protect opportunities beyond 2032 Establish a long-term stewardship model that supports activation, effective management and financial sustainability across the precinct.	Section 5, items 1, 10 and 11
2	Looking beyond the precinct boundary Consider how a reimagined Victoria Park will catalyse adjacent investment.	Section 5, items 2 and 9
3	Reconnecting Brisbane Create connected transport corridors that are supported by a broader city movement strategy.	Section 5, item 3
4	Creating Australia's leading sport, health and innovation precinct Deliver a world-class destination for advancing sport, health, human performance and innovation.	Section 5, item 8
5	A park for everyday life Focus on what will attract locals every day of the year.	Section 5, items 4 to 7



Members and stakeholders at the Victoria Park Precinct Draft Legacy Plan workshop, QUT Kelvin Grove, 7 September 2026.

Executive summary

The Committee for Brisbane membership welcomes the Queensland Government's Victoria Park Precinct Draft Legacy Plan and strongly supports its ambition to create a connected, inclusive and nature-led destination for recreation, major events and everyday life.

The Brisbane 2032 Olympic and Paralympic Games provide the immediate imperative for delivery, and the successful construction of the stadium, National Aquatic Centre and supporting infrastructure must remain the priority over the next six years.

However, Victoria Park represents a far greater opportunity than the delivery of a successful Olympic and Paralympic precinct. It is one of the most significant city-shaping opportunities in Brisbane's history.

The Committee's priority is to ensure that decisions made today are informed by a clear long-term vision and guided by a 'no regrets' approach. Planning and investment choices should preserve flexibility and maximise future opportunities, rather than unintentionally constraining the precinct's long-term potential.

The challenge now is not simply delivering infrastructure by 2032.

The challenge is ensuring decisions made today create opportunities Brisbane can leverage for generations.

Member feedback highlights that Victoria Park has the potential to:

Reconnect parts of Brisbane long separated by infrastructure barriers

Establish a globally recognised sport, health and innovation corridor

Deliver significant environmental restoration

Create a new inner-city arc of growth and investment

Become one of Brisbane's defining civic places

Create a benchmark for accessibility and Paralympic legacy

The Brisbane 2032 Games should be viewed as the catalyst. The true legacy should emerge from 2032 to 2050 and beyond.

03

The workshop

A member-led conversation on the future of Victoria Park, structured around eight themes and two framing questions: vision first, delivery second.

DATE

Monday 7 September 2026

TIME

**9:00am for 9:30am to
2:30pm**

VENUE

QUT Kelvin Grove campus

Approximately 80 members and stakeholders took part.

The workshop was convened by the Committee for Brisbane to give members an opportunity to engage directly with the Draft Legacy Plan and to inform the Committee's submission. It opened with remarks from Committee for Brisbane President Mike Kissane (Deloitte), followed by a presentation from Management Committee members Professor Karen Vella (QUT) and Dr Anne Kovachevich (Mott MacDonald) on local, national and international examples of sporting precincts.

Participants then chose a theme table for each of two working sessions. Each table was facilitated by a member of the Committee's Management Committee and equipped with large-format maps of the precinct and colour copies of the Draft Legacy Plan for mark-up. Each session closed with a share back to the full room, and facilitators provided typed notes and map mark-ups to the Committee to inform this report.

Theme tables

1 Landscape and natural environment

2 Event day activation

3 Connectivity within and outside of the precinct

4 Arts, culture, sport and entertainment

5 Community integration: residents, First Nations, locals

6 Precinct management and commercial opportunities

7 Proximate land uses: health, education, residential

8 Long-term vision and role of the precinct within Brisbane

Framing questions

Each session was guided by a single framing question, supported by prompts that tables worked through as relevant to their theme.

SESSION ONE

20 years from now, what would make Victoria Park Precinct a success for Brisbane?

- What unique role should the Victoria Park Precinct play in the future that is not already served elsewhere?
- What should be the defining characteristics of the precinct in 2050?
- What opportunities could this precinct unlock for the broader city and region?
- What existing challenges should the legacy plan address?
- How could the precinct better support Brisbane's economic competitiveness, liveability and global reputation?
- What would constitute a missed opportunity?
- Are there examples or case studies elsewhere we should be learning from?
- How does the draft Legacy Plan measure up against the answers to the above questions?

SESSION TWO

How do we deliver the 20-year vision?

- What are the critical elements that must be delivered before the Games?
- What are the milestones to be considered between now and 2032?
- What can be delivered after 2032 without compromising legacy outcomes?
- How should investment, activity and engagement be prioritised?
- How should the private sector and community be engaged throughout the plan's lifespan?
- How will continuity of vision be maintained?
- Are there suggestions for upfront and ongoing funding?



Management Committee members presented local, national and international examples of sporting precincts.



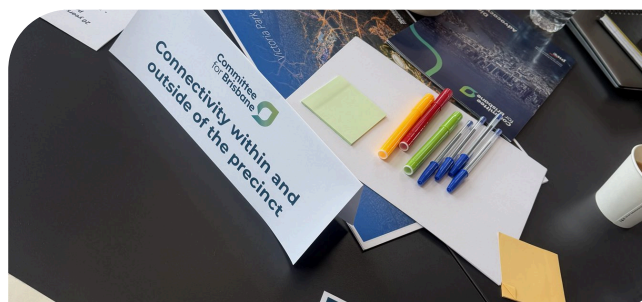
Participants networking over morning tea before the working sessions.

Workshop agenda

Time	Activity
9:00am	Arrival Arrival, tea and coffee, networking
9:30am	Welcome, objectives and draft Legacy Plan - Welcome to attendees and opening remarks from President, Committee for Brisbane, Mike Kissane (Deloitte) - Overview of agenda and objectives for the day - Draft Legacy Plan and its significance
9:45am	Local, national and international examples Presentation from Committee for Brisbane Management Committee members Professor Karen Vella (QUT) and Dr Anne Kovachevich (Mott MacDonald) on examples of sporting precincts
10:15am	Workshop format Jen Williams, Committee for Brisbane CEO, outlined the format for the workshop
10:30am	Morning tea break
10:50am	Session one - Attendees began the session at the theme table of their choice - Framing question one presented to the group - Tables worked through the framing question as relevant to their chosen theme
12:05pm	Summary Recap and share back on themes emerging around the room
12:15pm	Lunch break
12:45pm	Session two - Attendees began the session at the theme table of their choice - Framing question two presented to the group - Tables worked through the framing question as relevant to their chosen theme
2:00pm	Summary Recap and share back on themes emerging around the room
2:20pm	Where to from here? Overview of next steps for the Committee and use of the insights gathered
2:30pm	Workshop close



Theme tables were equipped with large-format precinct maps for mark-up.



Connectivity within and outside of the precinct was allocated two tables.

04 WHAT WE HEARD

A defining opportunity for Brisbane

Committee for Brisbane member feedback supports the direction of the Victoria Park Precinct Draft Legacy Plan.

The Plan reflects many priorities consistently identified by our members, including the creation of a nature-led subtropical precinct, strong public and active transport connections, universal accessibility, year-round activation, and infrastructure that continues to serve the community long after the Games.

Victoria Park is one of Brisbane's most significant city-shaping opportunities. Its importance stems not only from its scale, but from its location at the heart of a network of major health, education, cultural, employment and entertainment destinations. The precinct sits between the Brisbane Showgrounds, Herston Health Precinct, QUT Kelvin Grove, Fortitude Valley, Spring Hill, Roma Street and the CBD, giving it the potential to act as a connector between some of Brisbane's most important institutions and communities.

The Draft Legacy Plan appropriately recognises this broader context. The challenge for the Final Legacy Plan is to translate that vision into a long-term city strategy that extends beyond venue delivery and beyond 2032. Victoria Park should not be planned simply as a park or a collection of venues. It should be planned as a legacy precinct of international significance that delivers value to Brisbane every day and continues to evolve over coming generations.



Legacy master plan, before and beyond 2032. Source: *Victoria Park Precinct Draft Legacy Plan* (August 2026), page 17. © State of Queensland, Department of State Development, Infrastructure and Planning, 2026.

From layered history to long-term legacy

Victoria Park has served many purposes across generations. Its landscape and waterways carry deep First Nations significance. In more recent history it has been used as a military base, municipal dump, brickworks and a place for cricket, Australian football, hockey, archery, swimming and golf. That history is not a footnote: it shows that Victoria Park has always evolved with Brisbane.

The next chapter should be its most ambitious. The precinct can reconnect Barrambin and York's Hollow, celebrate First Nations custodianship and storytelling, restore ecological systems and create a place that belongs to residents as much as it welcomes global visitors.

**It should remain fundamentally a park with venues,
not venues surrounded by residual parkland.**

A 2050 to 2075 vision for Victoria Park

By 2050 and beyond, Victoria Park should be Brisbane's shared backyard and one of its defining civic places. It should be recognised internationally not for any single venue, but for the way it successfully integrates major events, everyday recreation, environmental restoration, cultural expression, accessibility, health and learning within a uniquely Brisbane setting.

The precinct should be:

Active and welcoming every day of the week

A benchmark for accessibility and Paralympic legacy

A leading example of subtropical urban ecology and climate resilience

A year-round destination for sport, recreation, culture, learning and community activity

A catalyst for collaboration across health, education, research and innovation

Distinctly Brisbane in character, identity and experience

What the Draft Legacy Plan gets right

Nature-led structure

Restoring York's Hollow, expanding wetlands and urban forest, and using ridgelines, valleys and waterways to shape the precinct.

Public value

Retaining around two-thirds of Victoria Park as green and public space and keeping the park free and open year-round.

Integrated movement

Prioritising walking, cycling and public transport and investigating new connections over major transport barriers.

Inclusive access

Embedding universal design, graded paths, rest areas and mobility hubs.

Flexible public spaces

Creating venue commons, community gateways, lawns, plazas and amphitheatres that can support both everyday use and major events.

Legacy conversion

Planning for the stadium, aquatic centre, athletes' village and Games infrastructure to deliver enduring community value.

City-shaping intent

Recognising the precinct's relationship with nearby health, education, employment, cultural and entertainment destinations.

Delivering 2032 while protecting 2050

Member feedback recognises the significant challenge currently facing Government. Delivering the stadium, aquatic centre and associated infrastructure before 2032 must remain the primary focus.

Feedback does not suggest that every opportunity identified in this report must be delivered before the Games. Rather, it suggests that Queensland should focus on making no-regrets decisions today that keep future opportunities available tomorrow.

Transport reservations, utility corridors, land-use decisions, public realm interfaces, digital infrastructure, governance structures and institutional partnerships established over the next several years will largely determine Victoria Park's long-term success.

The immediate challenge is delivering what Queensland needs for 2032.

The larger challenge is ensuring delivery decisions made today do not inadvertently constrain what Victoria Park could become over the following fifty years.

What must be added or strengthened

Eleven areas where members considered the Final Legacy Plan should go further.

1

An enduring governance and delivery model

The Draft Legacy Plan describes delivery modes but does not yet establish who will hold the long-term vision, coordinate landholders and agencies, curate activation, attract investment, report outcomes and manage the precinct after construction. Government should establish a Victoria Park Legacy Corporation or equivalent empowered entity now, with a mandate extending beyond the park boundary and beyond 2032.

Member support for an enduring governance entity is not based on a desire for additional bureaucracy. Rather, it reflects the scale of the opportunity before Brisbane. International experience demonstrates that successful legacy precincts are rarely created through infrastructure delivery alone. They require long-term stewardship, investment attraction, programming, institutional collaboration and ongoing adaptation.

London's Queen Elizabeth Olympic Park benefited significantly from dedicated legacy governance, including the London Legacy Development Corporation, which helped ensure decisions taken before the 2012 Games supported decades of regeneration, housing, employment growth and investment attraction afterwards. This model, along with other local and international examples, should be considered as possible models for Victoria Park.

The purpose of governance should be simple:

deliver the Games successfully while protecting longer-term opportunities that may emerge between 2032 and 2050.

The model should include clear decision rights, First Nations leadership, community and institutional representation, commercial capability, transparent reporting and responsibility for the park's environmental, social, cultural, operational and financial performance. It should be designed to become financially self-sustaining over time, with the capability to generate, retain and reinvest revenue rather than relying solely on ongoing government funding.

It should also coordinate the calendars of the stadium, aquatic centre and Brisbane Showgrounds, manage cumulative transport, noise, crowd and amenity impacts on neighbouring hospitals, schools, student housing and residential streets, and protect the distinct identity, history, architecture and experience of each component place rather than imposing a single uniform precinct treatment.

Governance should include a clear operating charter for protecting the distinctiveness of the stadium, aquatic centre, Showgrounds and parklands while coordinating their shared infrastructure, programming and visitor experience. The charter should set limits and escalation arrangements for concurrent events and cumulative

impacts on neighbouring communities.

2 A plan that reaches beyond the current boundary

The precinct's success will depend on connections and land uses beyond its mapped edge. The Final Legacy Plan should be accompanied by a broader precinct strategy linking the city centre, Roma Street, Spring Hill, Fortitude Valley, Kelvin Grove, Herston, the Brisbane Showgrounds, Albion and the wider Green Grid. This should test future land-use, zoning, development, public realm and possible Inner City Bypass capping opportunities over a 50-year horizon.

Member feedback highlights this is perhaps the most important city-shaping opportunity contained within the Draft Legacy Plan. Victoria Park sits at the intersection of the Herston Health Precinct, QUT Kelvin Grove, Brisbane Showgrounds, King Street, Fortitude Valley, Spring Hill, Roma Street and the Brisbane CBD.

Very few cities possess such a concentration of sporting, health, research, education, cultural and employment assets within such close proximity. Victoria Park should therefore be viewed not simply as a destination, but as the centrepiece of a broader innovation, health, education and recreation corridor.

Success should not be measured solely by what is delivered inside the precinct boundary. **It should also be measured by what is unlocked around it.**

3 Connectivity designed for ordinary days and peak events

Connectivity should be viewed as more than a transport issue. Victoria Park presents a once-in-a-generation opportunity to repair some of Brisbane's longest-standing urban barriers. The Inner City Bypass, rail infrastructure and fragmented movement networks have historically separated communities, institutions and destinations that should otherwise be closely connected.

Every bridge, pathway, crossing and public realm intervention delivered as part of Victoria Park should be considered through a city-repair lens.

The legacy should not merely be moving spectators during major events.

The legacy should be permanently reconnecting neighbourhoods and improving access to jobs, education, recreation and community life.

The Plan identifies important rail, bus, walking and cycling connections, but more detail is needed on capacity, staging and integration. Government should publish modelling for pedestrian volumes, bridge widths, evacuation, disability access, hospital access, event security, servicing and traffic impacts. The case for additional heavy rail access should remain under active investigation, even if delivery occurs after 2032.

Priority links include Gregory Terrace and Spring Hill to the city, Fortitude Valley and King Street, Kelvin Grove and QUT, Herston Health Precinct, Roma Street, the Old Museum and Brisbane Showgrounds. Bowen Bridge Road should be treated as a specific access and severance constraint requiring coordinated pedestrian, cycling,

public transport and streetscape improvements. Shade, lighting, legibility and intuitive wayfinding must be treated as core infrastructure.

Connectivity planning should also address ordinary-day and after-dark safety when paths, gateways and venue forecourts are quiet. This requires passive surveillance, appropriate lighting, clear sightlines, reliable help points and activation at key access routes. Acoustic modelling and mitigation should be undertaken where reflective and restorative landscapes, including the wetlands, are exposed to Inner City Bypass noise. Walking and cycling routes should remain continuous, safe and clearly signed during construction wherever practicable.

Workshop participants were highly supportive of 'no regrets' investments that can be progressed now, including improved walking and cycling links, safer crossings, stronger connections to public transport, and public realm improvements that make it easier to move between major education, health, cultural and employment precincts.

4

A compelling identity and year-round activation strategy

The Draft Legacy Plan presents a strong physical vision for the precinct. The Final Legacy Plan should now define the experiences that will make Victoria Park a destination throughout the year.

Success should not be measured solely by attendance at major events. The precinct should attract residents, workers, students and visitors on ordinary days through a diverse mix of community sport, cultural programming, public art, First Nations experiences, food and hospitality, outdoor recreation, education and tourism opportunities.

Activation should be approached as an ecosystem that combines permanent uses, recurring programs and major event overlays. The Queensland Government should establish measurable activation outcomes and support early programming initiatives well before 2032 to build community familiarity and ownership.

Importantly, Victoria Park must remain a public park first. Free and accessible places to gather, relax and connect should remain central to its identity and long-term community value.

Great civic places are not successful because they host major events.

They are successful because they become part of everyday life.

The true test of Victoria Park will not be attendance during Olympic events. It will be whether Brisbane residents choose to visit the precinct every week for decades afterwards. The precinct should be equally welcoming to:

A child learning to ride a bike

A family attending a weekend market

A student participating in community sport

An athlete training

A visitor attending a concert

A worker enjoying public spaces during lunch

5

First Nations, culture and community ownership

Connection to place, culture and history is identified as a guiding principle, but the Final Legacy Plan should translate this into defined commitments. Traditional Owners should have an ongoing leadership and stewardship role in governance, design, naming, interpretation, programming, ecological restoration and operation. Barrambin and York's Hollow should be treated as living cultural landscapes, not simply interpretive themes.

Community ownership should also be built through advisory structures, co-design, volunteering, school and university partnerships, local enterprise opportunities and transparent reporting. The community should experience the legacy before the Games, not only be promised benefits afterwards.

6

Nature with measurable commitments

The ecological vision is one of the Draft Plan's greatest strengths. It now requires targets, funding and early action. The Final Legacy Plan should commit to biodiversity net gain, a substantial canopy target, protection and reuse of existing vegetation where feasible, water-sensitive urban design, habitat restoration, irrigation and water-reuse infrastructure, and an independently verified sustainability rating.

Targets should include whole-of-life efficiency for energy, water and digital infrastructure, expressed as value-for-money, operating-cost and resilience measures as well as environmental outcomes.

Planting design and procurement must begin early so trees and landscapes can mature before 2032. Extensive hardscape and turf should be avoided where they undermine shade, biodiversity and climate resilience. Portions of restored parkland should be returned to public use progressively where construction and safety allow.

7

Universal access as a global benchmark

Victoria Park's topography makes accessibility both a challenge and a defining opportunity. Brisbane should commit to creating the most inclusive and Paralympic-friendly major event precinct delivered to date. This requires tested end-to-end accessible journeys from every major transport node, sufficient lift and ramp capacity, rest points, shade, accessible toilets, wayfinding, emergency response planning and inclusive community sport facilities. Accessibility performance should be independently tested by people with lived experience.

Digital services should enhance, not become a condition of, access. This should be treated as a core part of Brisbane's accessibility benchmark ambition. Visitors must be able to navigate the precinct, obtain event and safety information and participate with or without a smartphone or app, through intuitive routes, clear physical signage, staffed assistance and accessible printed or audible information.

Brisbane's role as host of both the Olympic and Paralympic Games presents an opportunity to establish a new international benchmark for inclusive design.

Accessibility should be treated as a defining legacy outcome rather than a compliance exercise.
Victoria Park should aspire to become one of the most accessible major event precincts ever delivered.

8

Health, education, innovation and economic legacy

Victoria Park's location creates an opportunity unlike any other in Australia. The proximity of the National Aquatic Centre, major sporting infrastructure, Herston Health Precinct, QUT Kelvin Grove, schools, sporting organisations and research institutions creates the foundations for a globally recognised sport, health and human performance ecosystem.

Member feedback reflects that the ambition should extend beyond hosting sport. Victoria Park should become a place where athletes, researchers, clinicians, educators, entrepreneurs and students collaborate to advance sport, health and human performance outcomes. Opportunities may include:

- sports medicine and rehabilitation
- athlete performance research
- active and preventative health initiatives
- wearable technologies
- Paralympic innovation
- sports technology development
- health technology commercialisation
- community wellbeing programs

Brisbane has the opportunity to establish Australia's leading sport and health innovation precinct. The Games provide the catalyst, but the greatest economic value could emerge in the decades afterwards.

While the full potential of this opportunity is likely to be realised beyond the 2032 Games, it represents one of the most significant and underexplored legacy opportunities identified through consideration of the Draft Legacy Plan. Greater attention to this opportunity before the Plan is finalised could help inform the positioning of Games infrastructure and the transition of temporary facilities to permanent uses, ensuring long-term value and a 'no regrets' approach to investment.

9

Creating Brisbane's next arc of growth

Victoria Park has the potential to become a new economic growth engine for Brisbane. Historically, major investments have shaped new chapters of the city's development, including South Bank following Expo 88, the transformation of Roma Street and North Quay, and the emergence of the Brisbane Showgrounds and King Street precinct. Victoria Park presents another such opportunity.

Government should actively investigate how the precinct can attract investment, jobs, research, innovation, tourism and commercial activity that complements surrounding institutions.

The ambition should not simply be to create a successful park.

The ambition should be to create a destination that supports economic growth, talent attraction and international competitiveness for Brisbane.

10

Economic and commercial sustainability

Maintaining a high-quality precinct over the long term will require a sustainable operating model that supports maintenance, programming, environmental stewardship and future renewal.

Government should establish a transparent funding and operating framework that balances commercial opportunities with public value. Revenue generated through events, partnerships, hospitality, sponsorship and other appropriate activities should support the ongoing quality and resilience of the precinct while protecting public access, green space and community benefit.

Post-Games housing delivery should also contribute to a vibrant mixed-use neighbourhood that complements surrounding communities and supports long-term activation and economic sustainability. Post-Games housing, including conversion of the Athletes Village, should be planned as an integrated neighbourhood connected to the Showgrounds and surrounding streets, with active ground-level uses, social infrastructure and public realm that support belonging, safety and everyday community life, not simply as converted high-rise accommodation.

11 Governance, measurement and accountability

Strong governance and transparent reporting will be critical to achieving the legacy outcomes described in the Final Legacy Plan.

Government should establish a shared performance framework that tracks progress against agreed economic, social, environmental, cultural and accessibility objectives. Regular public reporting should demonstrate progress, identify emerging risks and ensure long-term accountability.

Digital planning tools, including a precinct digital twin and public data platform, could support scenario testing, cross-agency coordination, transparent reporting and public access to non-sensitive performance data. These tools should be established as enduring legacy infrastructure in their own right, continuing to serve operators, researchers and the community well beyond construction, not simply as a delivery-phase reporting mechanism.

Priority actions

Sequencing that delivers what Queensland needs for 2032 while keeping longer-term opportunities open.

Before 2032

- 01** Establish the enduring governance entity and stakeholder advisory structures.
- 02** Publish the implementation roadmap, funding model, milestones, responsibilities and legacy measures.
- 03** Complete capacity modelling and detailed design for transport, bridges, pedestrian movement, servicing, emergency response and universal access.
- 04** Embed First Nations leadership and complete a cultural heritage, naming and interpretation framework.
- 05** Finalise the ecological design, sustainability targets, water systems and planting procurement program.
- 06** Deliver enabling infrastructure for flexible future use, including power, water, data, waste and flat event spaces.
- 07** Develop and launch a precinct digital twin and public data platform to support integrated planning, scenario testing, delivery coordination and transparent reporting against agreed legacy outcomes.
- 08** Begin early activation, testing and progressive reopening where practicable.
- 09** Secure anchor partnerships across sport, health, education, culture and innovation.
- 10** Confirm the post-Games conversion and first decade of programming before the Games begin.
- 11** Adopt a precinct identity and operations charter that protects the distinct character of the stadium, aquatic centre, Showgrounds and parklands and coordinates concurrent-event impacts.
- 12** Complete ordinary-day and after-dark safety planning, Inner City Bypass acoustic mitigation, non-digital accessibility provisions and construction-period walking and cycling continuity.
- 13** Publish an investment and productivity prospectus for the precinct, including target innovation sectors, technology-testbed partnerships and whole-of-life efficiency measures.

From 2032 to 2050 and beyond

- Complete legacy conversion and expand community access, sport and recreation.
- Deliver cultural, creative, hospitality and visitor attractions as demand matures.
- Strengthen the wider health, education, sport and innovation corridor.
- Progress longer-term transport and city-shaping links, including further heavy rail investigation and opportunities to bridge or cap infrastructure barriers.
- Activate and carefully develop precinct edges to support housing, employment, hospitality and ongoing park funding.
- Review the master plan at regular intervals against a 50-year vision, while protecting core environmental, cultural and community commitments.

Conclusion

Victoria Park is not simply a Games venue precinct. It is potentially Brisbane's most significant city-shaping project in generations.

Committee for Brisbane member feedback strongly supports the Queensland Government's focus on delivering the infrastructure required for the Brisbane 2032 Games. At the same time, Government is encouraged to ensure decisions made over the next six years protect opportunities that may emerge over the next fifty.

With the right governance, connectivity, partnerships and long-term vision, Victoria Park can reconnect communities, repair historic barriers, deliver environmental restoration, establish a globally recognised sport and health innovation ecosystem and create a new arc of growth for Brisbane.

The Brisbane 2032 Olympic and Paralympic Games provide the catalyst.

The true opportunity is creating one of Australia's great civic, cultural, environmental and economic precincts for generations to come.

The Committee for Brisbane thanks all members who contributed their time and expertise to the workshop, the Management Committee members who facilitated the theme tables, and QUT for hosting the workshop at its Kelvin Grove campus.

The Committee for Brisbane's unique cross-sector membership ensures our work is robust, collaborative and future-focused, while our independence positions us as a credible and trusted voice in civic discussion.

Appendix A: Member contributors

The Committee for Brisbane thanks the following representatives of member organisations, who contributed to the workshop or provided additional feedback.

James Dorrat AECOM Australia	Mike Kissane Deloitte Services	Adam Beck Neon.Urban	Amanda Jolly Queensland Youth Orchestra
Phil Smith AECOM Australia	Matthew Beasley Dexus Holdings	Colin Fruk Nursery and Gardening Industry Queensland (NGIQ)	Catriona Arthy Queenslanders with Disability Network
Peter Edwards Archipelago	Kerri Eckart Focused Marketing	Michael Bailey Open Architecture Studio	Thomas Walduck Queenslanders with Disability Network
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With thanks to additional feedback provided by members unable to attend the workshop.



To find out more about the Committee for Brisbane, our Victoria Park submission or how your organisation can be involved:

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